

# Norwich Selectboard

**Regular Meeting: Wednesday, August 27, 2025 – 6:30 p.m.**

Tracy Hall Multi-Purpose Room

**This meeting is being held in-person and via ZOOM**

ZOOM access information: <https://us02web.zoom.us/j/89116638939> Meeting ID: 891 1663 8939  
US Toll-free: 888-475-4499 (Press \*9 to raise hand; Press \*6 to unmute after being recognized by Chair)

**NOTE: To be admitted to Zoom, you must display a First and Last Name**

## Welcome & Introductions

1. Agenda – Discussion/Motion
2. Chair’s Report
3. Public Comments for Items not on the Agenda – Discussion
4. Moore Lane Bridge Update – Discussion/Possible Motion (5 mins)
5. Financial Reports – Discussion/Possible Motion (15 mins)
6. TM Evaluation Planning – Discussion/Possible Motion (20 mins)
7. Finance Committee Voting – Discussion/Possible Motion (10 mins)
8. Finance Committee Task – Discussion/Possible Motion (20 mins)
9. Town Manager Report – Discussion (10 mins)
10. Department Reports – Discussion (5 mins)
11. Approve Minutes – August 13 and 19, 2025 – Discussion/Possible Motion (5 mins)
12. AP Warrants – Discussion/Possible Motion (5 mins)
13. Receipt of Correspondence – Discussion/Possible Motion (5 mins)
14. Adjournment – Motion

### Future Meeting Dates and Potential Topics

Day	Date	Meeting Type	Time & Content	Other Notes
Wednesday	9/10/2025	Regular: Zoom & JAM	6:30 p.m. Selectboard business	• Purchasing Policy
Wednesday	9/24/2025	Regular: Zoom & JAM	6:30 p.m. Selectboard business	

### Ongoing and Future Work

#### Town Manager's Office

- Tracy Hall Improvement Project
- Cellular Service Initiative
- Moore Lane Bridge
- Hemlock Road FEMA Reimbursement
- Annual Audit

#### Selectboard

- Purchasing Policy Review
- Tracy Hall Planning
- Handbook for Committees, Commissions & Boards
- Conflict of Interest Policy
- Website Policy & Issues
- Planning Commission Capital Plan
- Communication
- Finance Committee Voting, Task, and Budget Research Format
- Selectboard Budget Calendar and Planning

## MEMORANDUM

TO: Selectboard  
FROM: Marcia Calloway, Selectboard  
DATE: 8/18/2025  
RE: Town Finances

There have been recurring complaints from one Selectboard member about how Town Finances are recorded. The Selectboard's statutory function in a Town Manager form of government is not to perform an in-depth audit of every AP Warrant nor to question every bookkeeping entry.

The Selectboard and Town Manager create a budget which is voted by the Town, the Town Manager oversees the Finance Office which creates the Warrants to pay out budgeted monies, the Selectboard reviews the AP Warrants at duly warned meetings, the Selectboard vote on Warrants directs the Treasurer to write checks, and the Auditor reviews everything at the end of the year. If corrections are required, they are indicated by the Auditor and corrected by the Finance Office. In a rare case when a change in vote is required by the Selectboard to effectuate a change, it happens. The checks and balances are built into the process and do not rest on the Selectboard alone.

As always, confusion should be resolved by reference to statute and the knowledgeable resources available to Vermont towns. See the following.

- The Selectboard has three roles: Executive, Legislative, and Judicial. Of those, "...executive powers are those related to the administration and management of the town. The primary tool for carrying out...executive functions is a policy.... Generally, policies apply to employees, town facilities or property, or the selectboard itself." See: <https://www.vlct.org/resource/roles-and-responsibilities-selectboard#threeroles>

And see <https://www.vlct.org/resource/town-manager-government-structure>

- "Adopting the town manager form of government shifts many of the other powers previously held by the selectboard over to the town manager, including most of its administrative functions.

"Under the basic statutory form of local government, the law states that the selectboard, "shall have the general supervision of the affairs of the town..." 24 V.S.A. § 872. Once a town adopts the town manager form of government however that law is overridden by 24 V.S.A. § 1235 which states that it is the manager who, "shall have general supervision of the affairs of the town..."

- " This shift in power represents not a delegation of authority from the selectboard to the manager - as is the case when a selectboard hires a town administrator or an administrative assistant - **but rather in a delegation of authority from the State directly to the town manager.** Even though managers are subject to the "direction and supervision" of the selectboard, they're not just another municipal employee. Managers have the statutory authority to act independently without additional authorization from the selectboard. The relationship between the town manager and the selectboard is dictated by Vermont law and

managers may exercise the power conferred upon their office at their discretion. These enumerated powers include: ...

- "...doing all the accounting for all town departments and for the town. 24 V.S.A. § 1236(7)....
- "supervising and expending all special appropriations of the town, as if it were a separate department of the town, unless otherwise provided for by the selectboard. 24 V.S.A. § 1236(8);..."
- Adopting the town manager form of government also suspends and transfers to the manager some of the powers granted other officials in town. The law provides that, "(t)he powers, duties, and liabilities imposed upon any other departments of the town inconsistent with the provisions of this chapter shall be suspended and shall be conferred and imposed upon the manager." 24 V.S.A. § 1238.

For example, the law gives the town manager the authority to do "all of the accounting," for "all of the departments of the town," and to "collect all taxes ... if the town so votes." 24 V.S.A. § 1236(7). These are ordinarily duties committed to the care of the town treasurer, however since the law says that any powers and duties inconsistent with the town manager statute are suspended, they would now reside with the manager. The town manager cannot however take over the town treasurer's other duties such as investing town monies, appointing an assistant town treasurer, or signing checks as these are all powers committed to the care of another town officer, the town treasurer. ..."

**See also: 17 V.S.A. § 2647 Incompatible offices:**

- "(a)(1) An auditor shall not be town clerk, town treasurer, selectboard member, first constable, collector of current or delinquent taxes, trustee of public funds, town manager, road commissioner, water commissioner, sewage system commissioner, sewage disposal commissioner, cemetery commissioner, or town school district director; nor shall a spouse of or any person assisting any of these officers in the discharge of official duties be eligible to hold office as auditor.
- "(2)(A) A selectboard member or school director shall not be first constable, collector of taxes, town treasurer, assistant town treasurer, auditor, or town agent....
- "(B) A selectboard member shall not be lister or assessor...."

## MEMORANDUM

TO: Selectboard, Town Manager Brennan Duffy  
FROM: Marcia Calloway, Selectboard  
DATE: 8/5/2025  
RE: Ex-Officio Voting Member of Selectboard-appointed Finance Committee

Summary: The Selectboard opted to include the Town Treasurer, in the newly reconstituted Finance Committee, as a non-voting ex officio member. This is not a statutory requirement and the limitation on voting is both appropriate and necessary due to statutory and conflict of interest issues.

- I. Non-voting ex-officio committee members exist in federal, state, and private spheres.<sup>1</sup>
- II. Treasurers and Assistant Treasurers should not be making decisions about the Town budget.
  - a. Town budgets are required and voted by law<sup>2</sup>; they are prepared by the Selectboard and Town Manager.<sup>3</sup> See 24 V.S.A. § 872(a) and 24 V.S.A. § 1236.
  - b. A Town Treasurer and Assistant Town Treasurers are prohibited from holding office as a Selectboard member. See 17 V.S.A. § 2647(a)(2)(A) Incompatible Offices.
  - c. Note there is a specific exception in 17 V.S.A. § 2647 which says that  
“...if a school district prepares and reports its budget independently from the budget of the town,... A school director shall be eligible to hold office as ... town treasurer or assistant town treasurer....” See 17 V.S.A. § 2647(b)  
There is no such exception for a Town Treasurer to hold office as a Selectboard member.
- III. The Municipal Code of Ethics states municipal officers “shall avoid any conflict of interest or the appearance of a conflict of interest.” 24 V.S.A. § 1992(a)<sup>4</sup> Further, they “shall immediately recuse themselves from the matter,...and not take further action on the matter or participate in any way or act to influence a decision regarding the matter.” 24 V.S.A. 1992(b)(1).<sup>5</sup>
  - a. The Town Treasurer in Norwich also holds offices as Lister and Trustee of Public Funds. The Listers are now employees of the town by virtue of receiving a wage for performing Lister services. The Listers vote themselves Step and Grade increases using the Town of

<sup>1</sup> Two governmental examples include (1) at the federal level, the Medicaid Advisory Committee, 42 CFR § 431.12(d)(2)(D) for other state agencies that serve Medicaid beneficiaries; (2) at the state level, the Vermont Audiology and Speech-Language Pathology Compact Commission, 26 V.S.A. § 4508(d)(2),(3), where the Executive Committee includes three ex officio non-voting members.

<sup>2</sup> Towns “...shall vote such sums of money as it deems necessary....” 17 V.S.A. § 2664.

<sup>3</sup> The Selectboard “shall cause to be performed all duties required of towns...not committed by law to the care of any particular officer.” 24 V.S.A. § 872(a) And the Town Manager performs “all duties now conferred by law upon the selectboard” with specified exceptions. 24 V.S.A. § 1236.

<sup>4</sup> “(a) Duty to avoid conflicts of interest. In the municipal officer’s official capacity, the officer shall avoid any conflict of interest or the appearance of a conflict of interest. The appearance of a conflict shall be determined from the perspective of a reasonable individual with knowledge of the relevant facts.”

<sup>5</sup> “(b) Recusal.

“(1) If a municipal officer is confronted with a conflict of interest or the appearance of one, the officer shall immediately recuse themselves from the matter, except as otherwise provided in subdivisions (2) and (5) of this subsection, and not take further action on the matter or participate in any way or act to influence a decision regarding the matter. ...” 24 V.S.A. § 1992(b)(1)

Norwich Wage Scale, and voted themselves an increase of three (3) Grades on July 1, 2025 with annual increases each year on Town Meeting Day.

i. Town of Norwich, Special Meeting, August 13, 2024

“ARTICLE 2: Shall the voters of the Town of Norwich approve an immediate change in the method of compensating the Norwich Listers from stipend to an hourly wage, not to exceed the amount budgeted.” Yes: 432; No: 158

ii. Town of Norwich, Listers’ Special Meeting, June 19, 2025

“FY26 Wage Step & Grade Scale...Motion by Ciccotelli (2<sup>nd</sup> Smith) to increase the Listers Grade on the Town of Norwich Step and Grade Wage Scale from Grade 15 to Grade 18, the same as the Town Clerk, as of July 1, 2025 and to approve an annual step increase on Town Meeting Day of each year. The motion passed unanimously.”

b. Votes on the town budget not only present the appearance of a conflict of interest, but can now directly affect Lister wages. It is a direct conflict of interest for the Town Treasurer to vote or otherwise influence town budgets which could certainly affect her wages as a Lister.

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**Memo to selectboard on comparable towns work request**

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**From** Steven Hepburn <stevenjhepburn@gmail.com>

**Date** Wed 8/13/2025 11:28 PM

**To** Select Board <selectboard@norwich.vt.us>

**Cc** Mary Layton <marydayton@gmail.com>; Priscilla Vincent <priscilla.e.vincent@gmail.com>; Christie James <christiedjames@gmail.com>

The Finance Committee proposes that the Selectboard invite the Committee to work on identifying and selecting a set of comparable Vermont towns for future compare-and-contrast analysis. This work would focus on reviewing and reporting on areas such as:

- Overall budget size and growth trends
- Service levels and staffing structures
- Capital planning and reserve fund policies
- Tax rates and revenue sources

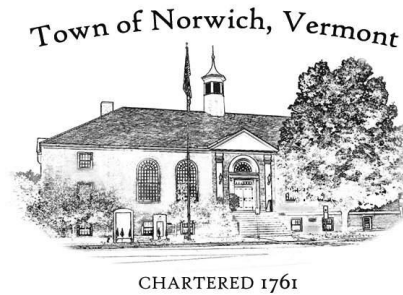
If the Selectboard already has three to five towns they would prefer to use for comparison, the Finance Committee can begin reviewing historical budgets and service information where available and prepare a summary report for the Selectboard.

**Why this matters:**

Having a set of benchmark towns offers valuable context for Norwich's budget decisions. It can help frame budget increases, identify spending gaps or efficiencies, clarify service levels, and support communication with the public. While differences between towns will always exist, well-chosen comparisons can provide practical insight and inform both short-term decisions and long-term planning.

Respectfully submitted,  
Steven Hepburn  
Chair, Norwich Finance Committee

CC: Mary as Selectboard Chair, Priscilla as requested



## **Town Manager Report for August 27, 2025**

### **Department Updates**

#### **Finance Department:**

With the tax rate set on 8/19 the tax billing process is now underway. Once bills have been issued by the Finance Office, they will be due 30 days from the mailing date.

The end of year and quarterly closeout and preparation for the annual audit are underway.

#### **Planning Department:**

#### **Police Department:**

Frances Willette has accepted the position of Administrative Assistant. Her first day was 8/25.

See the August PD Report for additional department information.

#### **DPW:**

Dylan Leonard has accepted the position of Equipment Operator. His first day was 8/25.

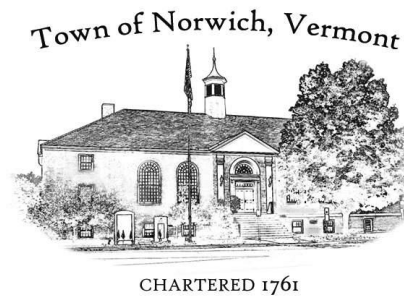
#### **Fire Department:**

See the August FD Report for department information.

#### **Recreation Department:**

See the August Rec Department Report for additional department information.





**Town Clerk:**

**Town Manager's office:**

Tracy Hall Boiler Replacement Project work began on 8/18. The two oil boilers and fuel tank have been removed.

**General/Miscellaneous:**

**PREPARED BY:** BRIE SWENSON, RECREATION DIRECTOR

**DATE:** AUGUST 6, 2025

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Our July potluck took place on the 6<sup>th</sup> after the adult softball game.

Sports camp and Camp R&R opened on the 7<sup>th</sup> of July. Sports camp is being led by longtime camper, Emma C, assisted by another longtime camper, Charlie F. Camp R&R is led by Brie, with assistance from Richmond Middle School educator, Alex A. Camp R&R is heavy on free form fun, with days assigned for messy craft, outdoor cooking and films each week. Good Life camp ended in the last week of July. Meghan K. has done a tremendous job of running this camp for our littlest campers!

Another Barrett oven training was held on Friday the 25<sup>th</sup>. This time, we invited middle and high school runners to join for a run up Dutton and down Bragg Hill before joining our oven training group.

New aftercare Rec program for Kindergarten and PreK student opened this month and quickly filled all of the full academic year spots. We still have drop in spots available.

Peter G. was called in to help out with the playing fields, since our contractor was unable to get down there this season. Within a few days, he came down to Harley rake the baseball and softball fields. They are looking much better.

# NORWICH FIRE DEPARTMENT

## AUGUST SB REPORT



**PREPARED BY:** FIRE CHIEF ALEX NORTHERN

**DATE:** 8/15/25

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### **Fire Department**

The NFD is happy to announce the hiring of four new recruits. They will all be attending the Vermont Fire Academy Firefighter One class to be held at the Thetford FD beginning late August. Training in July consisted of beginning to test our dry hydrants combined with a tanker drill that emphasizes water supply coordination. It was a terrific opportunity for our new recruits to expand their service delivery capability.

### **EMS Division**

The EMS Division has also hired two new EMT's. They are equipped and ready to respond. The EMS drill this month addressed heat emergencies.

### **Emergency Management**

I was asked to join the Marion Cross Safety Committee; happy to oblige!

July FIRE CALLS	29
July EMS CALLS	17
July FIRE MUTUAL AID	3



# NORWICH POLICE DEPARTMENT



CHIEF OF POLICE

MATTHEW S. ROMEI

P.O. Box 311 ~ 10 Hazen Street ~ Norwich VT 05055 ~ 802-649-1460 ~ FAX 802-649-1775

email: [matthew.s.romei@vermont.gov](mailto:matthew.s.romei@vermont.gov)

## Monthly Report – July 2025

### Activity:

In another busy month, The Norwich Police Department received 60 calls for service during the month of June. VSP were notified of eight calls when no Norwich Officer was on duty. 9 traffic stops were conducted, resulting in 7 written warnings and citations being issued during the month of June.

NPD Officers are actively assisting in the Summer Governor's Highway Safety Program traffic blitz. We made another 100+ MPH stop on the interstate recently. Please slow down!!

### Crime and Traffic:

Our summer has been filled with the typical incidents and offenses. We have dealt with a number of traffic issues, including one major accident. Please slow down and watch for those around you.

### Reminder:

There is NEVER a time where a Law Enforcement Agency, or legitimate tech support firm will ask you to put money on gift cards or in a bitcoin ATM for anything. As bad as I hate to admit it, we have zero ability to assist a victim once the money is sent, and the problem is so bad, that our Federal "big brothers" can't even look at a case until it has reached \$100,000 in loss.

### Items of Note:

As crazy as it seems, School is starting back shortly. Our awesome Crossing Guards will be out, and just to help everyone get back in the swing of things, we will have an increased presence in the School Zones for a bit. Very few things in this world are non-negotiable, however, no warnings are given for passing a school bus with its lights flashing. Zero. Zilch. Nada. Please slow down, allow plenty of time to reach your destination so you aren't rushed, watch out for the littles as they make their way to school.

At the end of this month, our Administrative Professional, Michele Ilich-Daubas will be departing for the West Coast. We wish her well in retirement! We are happy to announce that we will have a new Administrative Professional starting August 25<sup>th</sup>. More to come as things shake out.

Do you know of a police officer that's looking for their next adventure? We are hiring!

~Chief~

	2024	FY 2025											FY 2026
	Total	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July
911 Hangup	14	3	1	7	2	3	2	3	6	7	1	2	9
Agency Assist	65	2	5	10	6	3	8	3	8	6	4	4	9
Animal Problem	32	7	2	5	7	1	0	2	7	7	11	7	3
Assault	5	0	1	3	0	0	0	0	2	1	0	4	6
Burglary	4	1	0	0	0	0	1	0	0	1	1	0	0
Burglary Alarm	40	3	0	6	4	4	1	4	3	5	1	4	3
Citizen Assist	45	3	5	2	2	5	4	2	3	5	5	2	4
Citizen Dispute	7	0	2	0	1	3	0	1	0	0	0	2	0
Directed Patrol	115	3	5	7	7	5	9	5	7	3	5	1	3
Crash - Damage	33	2	0	3	4	3	6	4	3	1	3	4	4
Crash - Injury	5	0	1	0	0	0	0	0	0	1	1	0	1
Death Investigation	3	0	0	0	0	1	0	0	0	1	1	0	0
Drug Possession	1	0	0	0	0	0	0	0	0	2	0	0	0
Foot Patrol	17	0	0	2	0	1	1	1	0	0	0	0	0
Misc	56	5	7	3	3	5	3	4	2	0	1	4	3
Found Property	10	1	0	3	1	1	0	1	1	0	0	0	0
Fraud	17	0	2	0	0	0	1	1	1	0	2	1	0
Intoxication	2	0	0	0	0	0	0	0	0	0	0	0	0
Juvenile Issue	8	0	1	0	1	0	1	0	1	1	0	0	0
Lockout	3	0	0	0	0	0	0	0	0	2	0	2	1
Mental Health	13	0	0	0	3	2	0	1	0	1	0	1	0
Missing Person	7	3	0	1	0	0	0	0	3	0	1	0	1
MV Complaint	65	2	3	2	1	1	1	5	0	2	2	6	1
Noise	6	1	0	1	0	0	0	0	0	0	1	0	2
Overdose	2	0	1	0	0	0	0	0	0	0	0	0	0
Panic Alarm	3	0	3	0	0	0	0	0	1	0	0	2	1
Parking Problem	6	1	0	2	0	0	0	1	0	0	0	0	0
Suspicious	74	6	6	6	3	5	1	1	3	2	9	7	4
Special Detail/ Public Speaking	14	0	2	0	0	1	0	0	0	2	4	0	0
Theft	18	2	2	1	1	0	0	2	0	1	0	0	1
Threats	9	0	1	3	3	2	0	0	0	0	2	0	0
Traffic Hazard	13	0	3	2	1	0	0	2	4	0	4	2	4
Trespassing	15	0	1	0	1	0	2	0	1	2	0	1	0
Vandalism	15	2	2	0	2	0	0	3	1	1	0	2	2
Welfare Check	28	2	3	2	0	1	1	2	3	2	4	2	1
Traffic Stops	76	3	1	2	5	4	3	0	7	22	18*	9	8
Total Calls	783	49	59	71	53	47	42	48	60	56	63	60	71

## Finance Office Overview

Unaudited June 2025 reports updated:

At the end of June, in a preliminary status, the overall percentage for the budget as a whole was:

- 113.11% in revenue
- 97.53% in expenses

Additional comments:

- When 60 days after the year-end is reached, journal entries are required. The reports do not reflect those known entries. It is also reasonable to expect journal entries as a result of the fiscal audit.
- Balance sheet:
  - *Fund Balance Current Year* reflects the difference between the Town's revenue and expenses for the year.
  - At this time the current year fund balance is \$272,759.38.

July 2025 reports:

- The Balance Sheet and Revenue Reports will look considerably different once the tax bills are generated.
- The health insurance expense line items reflect 2 months of expenses due to the need to move the invoice paid in June for July's health insurance premiums to FY26.

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-4-0000 PROPERTY TAX REVENUES</b>				
01-4-000001.00 TOWN PROPERTY TAX	4,572,216.00	4,668,126.24	-95,910.24	102.10%
01-4-000002.00 PROPERTY TAX OTHER MONETA	642,168.00	647,072.00	-4,904.00	100.76%
01-4-000003.00 Windsor County Tax	61,444.00	52,618.29	8,825.71	85.64%
01-4-000010.00 Current Use Tax - LUCT	218,178.00	2,015.00	216,163.00	0.92%
01-4-000014.00 PROP TAX INTEREST	30,000.00	49,028.61	-19,028.61	163.43%
01-4-000015.00 PROP TAX COLL FEE	20,000.00	22,411.14	-2,411.14	112.06%
<b>Total PROPERTY TAX REVENUES</b>	<b>5,544,006.00</b>	<b>5,441,271.28</b>	<b>102,734.72</b>	<b>98.15%</b>
<b>01-4-0001 LICENSE &amp; PERMIT</b>				
01-4-000101.00 LIQUOR LICENSE	600.00	555.00	45.00	92.50%
01-4-000103.00 DOG LICENSE	2,700.00	2,989.00	-289.00	110.70%
01-4-000107.00 HUNT & FISH LICENSE	75.00	63.00	12.00	84.00%
01-4-000109.00 PEDDLER LICENSE	0.00	100.00	-100.00	100.00%
01-4-000120.00 BLDG/DEVEL PERMIT	10,000.00	8,624.51	1,375.49	86.25%
01-4-000130.00 LAND POSTING PERMIT	200.00	250.00	-50.00	125.00%
01-4-000140.00 Punch Card - Hartford	0.00	51.50	-51.50	100.00%
<b>Total LICENSE &amp; PERMIT</b>	<b>13,575.00</b>	<b>12,633.01</b>	<b>941.99</b>	<b>93.06%</b>
<b>01-4-0002 INTERGOVERNMENTAL</b>				
01-4-000201.00 VT HIWAY GAS TAX	160,000.00	173,215.01	-13,215.01	108.26%
01-4-000202.00 Hold Harmless State Reven	15,495.00	248,577.00	-233,082.00	1,604.24%
01-4-000208.00 PILOT	10,000.00	2,426.71	7,573.29	24.27%
01-4-000209.00 DOI PILT Act	0.00	4,671.00	-4,671.00	100.00%
01-4-000210.00 VT NATURAL RESRCS	2,500.00	0.00	2,500.00	0.00%
01-4-000214.00 EDUC TAX RETAINER .225 o	27,000.00	37,052.12	-10,052.12	137.23%
01-4-000217.00 Reappraisal/GL Maintenanc	0.00	13,948.50	-13,948.50	100.00%
<b>Total INTERGOVERNMENTAL</b>	<b>214,995.00</b>	<b>479,890.34</b>	<b>-264,895.34</b>	<b>223.21%</b>
<b>01-4-0003 SERVICE FEE</b>				
01-4-000301.00 RECORDING FEE	25,000.00	23,214.00	1,786.00	92.86%
01-4-000303.00 DOCUMENT COPY FEE	2,100.00	2,137.00	-37.00	101.76%
01-4-000305.00 USE OF RECRDS FEE	500.00	286.00	214.00	57.20%
01-4-000307.00 VITAL STATISTIC FEE	1,500.00	735.00	765.00	49.00%
01-4-000311.00 PHOTOCOPYING FEE	50.00	0.60	49.40	1.20%
01-4-000320.00 TRACY HALL RNTL FEE	4,000.00	9,495.00	-5,495.00	237.38%
01-4-000321.00 TH Rental Fee for Rec.Dep	0.00	2,269.50	-2,269.50	100.00%
01-4-000325.00 POLICE RPT FEE	500.00	132.00	368.00	26.40%
01-4-000355.00 RECREATION FEES	115,000.00	130,315.50	-15,315.50	113.32%
01-4-000355.01 Registration Fee Refunds	0.00	-1,305.00	1,305.00	100.00%
01-4-000360.00 TRNSFR STATION STICKERS	40,000.00	46,560.00	-6,560.00	116.40%
01-4-000362.00 MISC SOLID WASTE	3,500.00	0.00	3,500.00	0.00%
01-4-000363.00 E-WASTE	3,500.00	3,219.10	280.90	91.97%
01-4-000364.00 TRASH COUPON	105,000.00	103,760.00	1,240.00	98.82%
01-4-000365.00 RECYCLING REBATES	6,500.00	11,633.88	-5,133.88	178.98%
01-4-000366.00 C & D WASTE	10,000.00	17,362.00	-7,362.00	173.62%
<b>Total SERVICE FEE</b>	<b>317,150.00</b>	<b>349,814.58</b>	<b>-32,664.58</b>	<b>110.30%</b>

Account	Budget	Actual	Budget Balance %	Actual % of Budget
<b>01-4-0004 GRANT REVENUE</b>				
01-4-000402.01 FEMA-Tigertown	0.00	5,404.03	-5,404.03	100.00%
01-4-000404.00 GRANTS IN AID PROJECT	0.00	19,316.22	-19,316.22	100.00%
01-4-000405.00 FEMA GRANT	0.00	383,493.28	-383,493.28	100.00%
01-4-000410.11 Historic Grant/Jones Circ	7,500.00	7,500.00	0.00	100.00%
01-4-000424.00 US JUSTICE DPT.VEST GRANT	0.00	2,385.00	-2,385.00	100.00%
01-4-000444.00 NORWICH WOMENS CLUB GRANT	0.00	1,469.11	-1,469.11	100.00%
01-4-000481.00 Town Clerk Grants	0.00	6,300.00	-6,300.00	100.00%
<b>Total GRANT REVENUE</b>	<b>7,500.00</b>	<b>425,867.64</b>	<b>-418,367.64</b>	<b>5,678.24%</b>
<b>01-4-0008 OTHER TOWN REVENUES</b>				
01-4-000810.00 BANK INTEREST	20,000.00	183,426.24	-163,426.24	917.13%
01-4-000814.00 FIELD RENTAL	32,000.00	26,240.00	5,760.00	82.00%
01-4-000817.00 SALE OF TOWN ASSETS	0.00	-2,325.00	2,325.00	100.00%
<b>Total OTHER TOWN REVENUES</b>	<b>52,000.00</b>	<b>207,341.24</b>	<b>-155,341.24</b>	<b>398.73%</b>
<b>01-4-001 PUBLIC SAFETY REVENUES</b>				
01-4-001005.00 POLICE FINE	10,000.00	525.00	9,475.00	5.25%
01-4-001007.00 PARKING FINE	500.00	30.00	470.00	6.00%
01-4-001008.00 DOG FINE	125.00	0.00	125.00	0.00%
<b>Total PUBLIC SAFETY REVENUES</b>	<b>10,625.00</b>	<b>555.00</b>	<b>10,070.00</b>	<b>5.22%</b>
<b>01-4-009 MISCELLANEOUS REVENUE</b>				
01-4-009001.00 DAILY OVER/SHORT	0.00	81.00	-81.00	100.00%
01-4-009005.00 AMBULANCE BILLS PAID	0.00	21,019.98	-21,019.98	100.00%
01-4-009100.00 TOWN CLRK MISCEL	50.00	138.97	-88.97	277.94%
01-4-009200.00 FIN DEPT MISCEL	0.00	210.00	-210.00	100.00%
01-4-009425.00 RECRE DEPT MISCEL	0.00	1,007.42	-1,007.42	100.00%
01-4-009500.00 POLICE DEPT MISC	0.00	545.00	-545.00	100.00%
01-4-009555.00 FIRE DEPT. MISCEL	0.00	367.66	-367.66	100.00%
01-4-009700.00 HIWAY DEPT MISCEL	0.00	157.00	-157.00	100.00%
01-4-009900.00 MISCELLANEOUS	500.00	15,416.55	-14,916.55	3,083.31%
01-4-009901.00 Opioid Settlement Revenue	3,000.00	15,220.41	-12,220.41	507.35%
<b>Total MISCELLANEOUS REVENUE</b>	<b>3,550.00</b>	<b>54,163.99</b>	<b>-50,613.99</b>	<b>1,525.75%</b>
<b>Total Revenues</b>	<b>6,163,401.00</b>	<b>6,971,537.08</b>	<b>-808,136.08</b>	<b>113.11%</b>
<b>Total General</b>	<b>6,163,401.00</b>	<b>6,971,537.08</b>	<b>-808,136.08</b>	
<b>Total All Funds</b>	<b>6,163,401.00</b>	<b>6,971,537.08</b>	<b>-808,136.08</b>	



## General

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-5-005 TOWN ADMIN. EXPENSE</b>				
01-5-005110.00 SELECTBOARD STIPEND	2,500.00	2,500.00	0.00	100.00%
01-5-005111.00 TOWN MANAGER WAGE	144,800.00	152,637.30	-7,837.30	105.41%
01-5-005112.00 Asst. Town Mngr.Wage	69,339.00	70,472.65	-1,133.65	101.63%
01-5-005113.00 TREASURER STIPEND	1,800.00	1,800.00	0.00	100.00%
01-5-005114.00 ADMIN ASSIST WAGE	23,459.00	20,123.61	3,335.39	85.78%
01-5-005120.00 CCC Tax	0.00	1,025.41	-1,025.41	100.00%
01-5-005121.00 FICA TAX	14,998.00	14,950.03	47.97	99.68%
01-5-005122.00 MEDI TAX	3,508.00	3,496.35	11.65	99.67%
01-5-005123.00 HEALTH INSUR	58,292.00	65,972.65	-7,680.65	113.18%
01-5-005124.00 DISABILITY/LIFE INSUR	1,824.00	1,790.22	33.78	98.15%
01-5-005125.00 DENTAL INSURANCE	1,147.00	1,060.44	86.56	92.45%
01-5-005126.00 VT RETIREMENT	16,632.00	18,751.04	-2,119.04	112.74%
01-5-005252.00 TMGR RELOCATION EXPENSE	10,000.00	0.00	10,000.00	0.00%
01-5-005300.00 PROFESS SERV	10,000.00	15,312.00	-5,312.00	153.12%
01-5-005300.10 CONTRACTED SERVICES	0.00	900.00	-900.00	100.00%
01-5-005302.00 VLCT MEMBERSHIP	6,088.00	6,042.00	46.00	99.24%
01-5-005305.00 LEGAL	100,000.00	25,091.33	74,908.67	25.09%
01-5-005310.00 TOWN REPORT	4,154.00	4,104.25	49.75	98.80%
01-5-005531.00 ADMIN TELEPHONE	831.00	335.31	495.69	40.35%
01-5-005532.00 T MNGR CELL PHONE	1,558.00	485.20	1,072.80	31.14%
01-5-005538.00 POSTAGE	104.00	70.98	33.02	68.25%
01-5-005540.00 ADVERTISING	3,115.00	138.50	2,976.50	4.45%
01-5-005550.00 PRINTING	0.00	82.56	-82.56	100.00%
01-5-005581.00 MILEAGE	208.00	115.15	92.85	55.36%
01-5-005610.00 OFFICE SUPPLIES	2,077.00	1,116.45	960.55	53.75%
01-5-005611.00 OFFICE EQUIP	1,038.00	178.97	859.03	17.24%
01-5-005615.00 DUES/MTS/EDUC	4,000.00	1,039.40	2,960.60	25.99%
01-5-005616.00 Treasurer Conf. & Dues Ex	1,000.00	562.80	437.20	56.28%
01-5-005701.00 COMMITTEE	519.00	10.00	509.00	1.93%
01-5-005701.20 ENERGY COMMITTEE	1,828.00	682.39	1,145.61	37.33%
01-5-005704.00 Reg Energy Coordinator	31,848.00	30,670.00	1,178.00	96.30%
01-5-005816.00 Des.Fund - Main St Flags	500.00	500.00	0.00	100.00%
01-5-005900.00 MISCELLANEOUS	519.00	4,175.54	-3,656.54	804.54%
<b>Total TOWN ADMIN. EXPENSE</b>	<b>517,686.00</b>	<b>446,192.53</b>	<b>71,493.47</b>	<b>86.19%</b>
<b>01-5-010 BCA/BOA EXPENDITURES</b>				
01-5-010110.00 JUSTICE STIPEND	500.00	0.00	500.00	0.00%
01-5-010121.00 FICA TAX	31.00	0.00	31.00	0.00%
01-5-010122.00 MEDI TAX	7.00	0.00	7.00	0.00%
01-5-010538.00 POSTAGE	300.00	214.04	85.96	71.35%
01-5-010610.00 OFFICE SUPPLIES	25.00	0.00	25.00	0.00%
01-5-010615.00 DUES/MTGS/EDUC	300.00	30.00	270.00	10.00%
<b>Total BCA/BOA EXPENDITURES</b>	<b>1,163.00</b>	<b>244.04</b>	<b>918.96</b>	<b>20.98%</b>
<b>01-5-050 STAT MTGS EXPENDITURES</b>				
01-5-050110.00 POLLWORKER STIPEND	500.00	438.40	61.60	87.68%
01-5-050121.00 FICA TAX	31.00	0.00	31.00	0.00%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-050122.00 MEDI TAX	7.00	0.00	7.00	0.00%
01-5-050200.00 CONTRACTED SERVICES	1,000.00	0.00	1,000.00	0.00%
01-5-050538.00 POSTAGE	1,200.00	970.77	229.23	80.90%
01-5-050540.00 ADVERTISING	250.00	0.00	250.00	0.00%
01-5-050550.00 PRINTING	3,000.00	2,853.53	146.47	95.12%
01-5-050610.00 OFFICE SUPPLIES	400.00	53.66	346.34	13.42%
01-5-050612.00 VOTING BOOTHS	0.00	0.07	-0.07	100.00%
01-5-050650.00 VOTING MACHINE	100.00	0.00	100.00	0.00%
01-5-050652.00 VOTING MACH MAINT AGRMT	450.00	0.00	450.00	0.00%
01-5-050655.00 VTG MCHN PROGRAMG	3,500.00	1,304.00	2,196.00	37.26%
<b>Total STAT MTGS EXPENDITURES</b>	<b>10,438.00</b>	<b>5,620.43</b>	<b>4,817.57</b>	<b>53.85%</b>
<b>01-5-100 TOWN CLERK EXPENDITURES</b>				
01-5-100110.00 TOWN CLERK WAGE	74,299.00	75,773.82	-1,474.82	101.98%
01-5-100112.00 ASST CLK WAGE	55,428.00	56,285.99	-857.99	101.55%
01-5-100120.00 CCC Tax	0.00	514.98	-514.98	100.00%
01-5-100121.00 FICA TAX	8,043.00	7,780.62	262.38	96.74%
01-5-100122.00 MEDI TAX	1,881.00	1,819.60	61.40	96.74%
01-5-100123.00 HEALTH INS	43,357.00	49,362.55	-6,005.55	113.85%
01-5-100124.00 DISABILITY/LIFE INS	1,416.00	1,406.88	9.12	99.36%
01-5-100125.00 DENTAL INSURANCE	918.00	851.87	66.13	92.80%
01-5-100126.00 VT RETIREMENT	9,081.00	9,290.78	-209.78	102.31%
01-5-100207.00 DOG/CAT LICENSE	300.00	322.04	-22.04	107.35%
01-5-100209.00 VITAL STATISTICS	50.00	0.00	50.00	0.00%
01-5-100341.00 RECORD RESTORATION	0.00	776.54	-776.54	100.00%
01-5-100343.00 Hartford Punch Card Expen	0.00	2,575.00	-2,575.00	100.00%
01-5-100531.00 TELEPHONE	600.00	335.31	264.69	55.89%
01-5-100538.00 POSTAGE	350.00	150.00	200.00	42.86%
01-5-100540.00 ADVERTISING	200.00	0.00	200.00	0.00%
01-5-100550.00 PRINTING	0.00	287.50	-287.50	100.00%
01-5-100610.00 OFFICE SUPPLIES	1,340.00	945.07	394.93	70.53%
01-5-100611.00 OFFICE EQUIPMENT	500.00	500.00	0.00	100.00%
01-5-100613.00 SOFTWARE	4,100.00	3,615.60	484.40	88.19%
01-5-100615.00 DUES/MTGS/EDUC	5,365.00	4,537.79	827.21	84.58%
01-5-100758.00 DES. FUND-RECORD RESTORAT	5,000.00	5,000.00	0.00	100.00%
01-5-100759.00 Town Clerk Grant Expenses	0.00	11,579.87	-11,579.87	100.00%
01-5-100760.00 DESIGNATED FUND- EQUIP	20,000.00	20,000.00	0.00	100.00%
<b>Total TOWN CLERK EXPENDITURES</b>	<b>232,228.00</b>	<b>253,711.81</b>	<b>-21,483.81</b>	<b>109.25%</b>
<b>01-5-200 FINANCE DEPARTMENT</b>				
01-5-200112.00 FINL ASSISTANT WAGE	58,129.00	50,793.62	7,335.38	87.38%
01-5-200112.10 FINANCE OFFICER WAGE	95,275.00	97,055.48	-1,780.48	101.87%
01-5-200120.00 CCC Tax	0.00	615.29	-615.29	100.00%
01-5-200121.00 FICA TAX	9,511.00	9,169.01	341.99	96.40%
01-5-200122.00 MEDI TAX	2,224.00	2,145.62	78.38	96.48%
01-5-200123.00 HEALTH INS	21,129.00	18,903.65	2,225.35	89.47%
01-5-200124.00 DISABILITY/LIFE INS	1,512.00	1,639.81	-127.81	108.45%
01-5-200125.00 DENTAL INSURANCE	918.00	757.40	160.60	82.51%

## General

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-200126.00 VT RETIREMENT	10,738.00	10,296.46	441.54	95.89%
01-5-200320.00 PROFESS SERVICES	3,000.00	2,453.77	546.23	81.79%
01-5-200322.00 INDEPENDENT AUDIT	40,000.00	29,100.00	10,900.00	72.75%
01-5-200531.00 TELEPHONE	1,000.00	335.31	664.69	33.53%
01-5-200538.00 POSTAGE	10.00	0.00	10.00	0.00%
01-5-200540.00 ADVERTISING	175.00	144.50	30.50	82.57%
01-5-200550.00 PRINTING	125.00	612.00	-487.00	489.60%
01-5-200610.00 OFFICE SUPPLIES	1,100.00	898.12	201.88	81.65%
01-5-200611.00 OFFICE EQUIPMENT	750.00	441.96	308.04	58.93%
01-5-200613.00 SOFTWARE	4,800.00	1,065.14	3,734.86	22.19%
01-5-200615.00 DUES/MTGS/EDUC	2,500.00	360.00	2,140.00	14.40%
01-5-200711.00 BANK	1,000.00	509.08	490.92	50.91%
<b>Total FINANCE DEPARTMENT</b>	<b>253,896.00</b>	<b>227,296.22</b>	<b>26,599.78</b>	<b>89.52%</b>
<b>01-5-275 GEN ADMIN EXPENDITURES</b>				
01-5-275531.00 TELEPHONE	675.00	2,322.32	-1,647.32	344.05%
01-5-275536.00 POSTAGE METER RENTAL	779.00	478.71	300.29	61.45%
01-5-275538.00 POSTAGE	4,465.00	5,936.12	-1,471.12	132.95%
01-5-275610.00 OFFICE SUPPLIES	1,350.00	1,069.63	280.37	79.23%
01-5-275620.00 PHOTOCOPIER	1,765.00	3,576.15	-1,811.15	202.61%
01-5-275627.00 Remote Meeting Services	6,500.00	6,453.72	46.28	99.29%
01-5-275628.00 COMPUTER SOFTWARE	0.00	239.88	-239.88	100.00%
01-5-275630.00 COMPUTER HARDWARE	5,000.00	0.00	5,000.00	0.00%
01-5-275631.00 WEB SITE SUPPORT	623.00	299.88	323.12	48.13%
01-5-275632.00 SERVER MAINTENANCE	45,000.00	43,693.20	1,306.80	97.10%
01-5-275633.00 EV Chargers Expenses	0.00	2,851.40	-2,851.40	100.00%
<b>Total GEN ADMIN EXPENDITURES</b>	<b>66,157.00</b>	<b>66,921.01</b>	<b>-764.01</b>	<b>101.15%</b>
<b>01-5-300 LISTER EXPENDITURES</b>				
01-5-300110.00 LISTER STIPEND	4,500.00	0.00	4,500.00	0.00%
01-5-300112.00 OFFICE ASST WAGE	27,000.00	2,452.28	24,547.72	9.08%
01-5-300115.00 Lister Office Wages	0.00	27,387.94	-27,387.94	100.00%
01-5-300120.00 CCC Tax	0.00	108.87	-108.87	100.00%
01-5-300121.00 FICA TAX	1,953.00	1,907.61	45.39	97.68%
01-5-300122.00 MEDI TAX	457.00	446.15	10.85	97.63%
01-5-300300.00 Prof.Assessor Srvc.	25,000.00	9,056.25	15,943.75	36.23%
01-5-300360.00 SOFTWARE MAINT/UPDATE	6,230.00	6,588.09	-358.09	105.75%
01-5-300531.00 TELEPHONE	623.00	335.31	287.69	53.82%
01-5-300538.00 POSTAGE	200.00	291.31	-91.31	145.66%
01-5-300540.00 ADVERTISING	200.00	0.00	200.00	0.00%
01-5-300550.00 PRINTING	200.00	342.00	-142.00	171.00%
01-5-300580.00 MILEAGE REIMB	200.00	51.85	148.15	25.93%
01-5-300610.00 OFFICE SUPPLIES	200.00	106.21	93.79	53.11%
01-5-300611.00 OFFICE EQUIPMENT	200.00	378.99	-178.99	189.50%
01-5-300615.00 DUES/MTGS/EDUC	350.00	125.00	225.00	35.71%
01-5-300760.00 DESIGNATED FUND-REAPPR	40,000.00	40,000.00	0.00	100.00%
<b>Total LISTER EXPENDITURES</b>	<b>107,313.00</b>	<b>89,577.86</b>	<b>17,735.14</b>	<b>83.47%</b>

## General

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-5-350 PLANNING DEPT EXPENDITURE</b>				
01-5-350110.00 P&Z Director Wage	95,000.00	72,001.33	22,998.67	75.79%
01-5-350112.00 OFFICE ASST. WAGE	29,112.00	43,729.40	-14,617.40	150.21%
01-5-350120.00 CCC Tax	0.00	449.23	-449.23	100.00%
01-5-350121.00 FICA TAX	7,695.00	6,565.53	1,129.47	85.32%
01-5-350122.00 MEDI TAX	1,800.00	1,535.43	264.57	85.30%
01-5-350123.00 HEALTH INS	26,382.00	6,075.56	20,306.44	23.03%
01-5-350124.00 DISABILITY/LIFE INS	809.00	578.72	230.28	71.54%
01-5-350125.00 DENTAL INSURANCE	459.00	302.96	156.04	66.00%
01-5-350126.00 VT RETIREMENT	6,650.00	4,138.93	2,511.07	62.24%
01-5-350320.00 PLANNING SERVICES	3,000.00	0.00	3,000.00	0.00%
01-5-350321.00 TWO RIVER PLANNING COMM.	6,068.00	6,068.00	0.00	100.00%
01-5-350322.00 U.V. TRANSPORTATION MGMT	1,150.00	1,134.00	16.00	98.61%
01-5-350341.00 MAPPING	2,200.00	3,379.00	-1,179.00	153.59%
01-5-350416.00 HIST PRES GRANT	6,500.00	0.00	6,500.00	0.00%
01-5-350531.00 TELEPHONE	1,000.00	335.31	664.69	33.53%
01-5-350538.00 POSTAGE	520.00	284.88	235.12	54.78%
01-5-350540.00 ADVERTISING	550.00	1,354.65	-804.65	246.30%
01-5-350550.00 PRINTING	200.00	0.00	200.00	0.00%
01-5-350580.00 MILEAGE REIMB	400.00	128.64	271.36	32.16%
01-5-350610.00 OFFICE SUPPLIES	400.00	419.01	-19.01	104.75%
01-5-350611.00 OFFICE EQUIPMENT	275.00	279.00	-4.00	101.45%
01-5-350612.00 Sotware Expense	500.00	179.88	320.12	35.98%
01-5-350615.00 DUES/MTGS/EDUC	2,000.00	571.12	1,428.88	28.56%
<b>Total PLANNING DEPT EXPENDITURE</b>	<b>192,670.00</b>	<b>149,510.58</b>	<b>43,159.42</b>	<b>77.60%</b>
<b>01-5-425 RECREA DEPT EXPENDITURES</b>				
<b>01-5-4251 ADMINISTRATION</b>				
01-5-425110.00 RECREATION DIR WAGE	74,555.00	81,874.86	-7,319.86	109.82%
01-5-425120.00 CCC Tax	0.00	348.03	-348.03	100.00%
01-5-425121.00 FICA TAX	4,622.00	5,588.98	-966.98	120.92%
01-5-425122.00 MEDI TAX	1,081.00	1,307.11	-226.11	120.92%
01-5-425124.00 DISABILITY/LIFE INSUR	800.00	817.29	-17.29	102.16%
01-5-425126.00 VT RETIREMENT	5,219.00	5,703.12	-484.12	109.28%
01-5-425127.00 TELEPHONE	1,116.00	820.58	295.42	73.53%
01-5-425128.00 POSTAGE	52.00	42.56	9.44	81.85%
01-5-425140.00 ADVERTISING	254.00	0.00	254.00	0.00%
01-5-425150.00 PRINTING	83.00	0.00	83.00	0.00%
01-5-425160.00 DUES/MTGS/EDUC	1,454.00	100.00	1,354.00	6.88%
01-5-425170.00 OFFICE EQUIPMENT	57.00	39.99	17.01	70.16%
01-5-425180.00 MILEAGE REIMBURSEMENT	286.00	21.84	264.16	7.64%
01-5-425182.00 OFFICE SUPPLIES	234.00	116.99	117.01	50.00%
01-5-425183.00 POS Software (myRec)	0.00	3,680.00	-3,680.00	100.00%
<b>Total ADMINISTRATION</b>	<b>89,813.00</b>	<b>100,461.35</b>	<b>-10,648.35</b>	<b>111.86%</b>
<b>01-5-4252 PROGRAM</b>				
01-5-425200.00 Instructor/Contractor Fee	20,000.00	9,866.00	10,134.00	49.33%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-425206.00 COACHING EXPENSES	831.00	511.22	319.78	61.52%
01-5-425208.00 TEE SHIRT/HAT	3,115.00	1,005.50	2,109.50	32.28%
01-5-425211.00 EQUIPMENT	6,750.00	6,613.27	136.73	97.97%
01-5-425212.00 Program Wage	42,000.00	28,552.51	13,447.49	67.98%
01-5-425214.00 REFERREE/UMPIRE	7,000.00	4,980.00	2,020.00	71.14%
01-5-425216.00 ENTRY FEE -Tournament	1,500.00	650.00	850.00	43.33%
01-5-425218.00 REGISTRATION POS -MyRec	6,230.00	0.00	6,230.00	0.00%
01-5-425219.00 Facility Rental Fee Expe	18,500.00	16,089.13	2,410.87	86.97%
01-5-425220.00 SPECIAL EVENTS /SUPPLIES	2,000.00	2,306.73	-306.73	115.34%
01-5-425221.00 FICA TAX	5,004.00	1,532.74	3,471.26	30.63%
01-5-425222.00 MEDI TAX	1,170.00	457.12	712.88	39.07%
01-5-425223.00 CCC Tax	0.00	134.61	-134.61	100.00%
01-5-425244.00 UNIFORMS	1,558.00	1,110.15	447.85	71.25%
<b>Total PROGRAM</b>	<b>115,658.00</b>	<b>73,808.98</b>	<b>41,849.02</b>	<b>63.82%</b>
<b>01-5-4253 RECREATION FACILITIES</b>				
01-5-425322.00 REC FIELD CARE	7,200.00	2,499.00	4,701.00	34.71%
01-5-425324.00 HNTLY LINE MARKING	5,500.00	3,683.95	1,816.05	66.98%
01-5-425326.00 PORTABLE TOILET	3,500.00	5,237.38	-1,737.38	149.64%
01-5-425328.00 ICE RINK	800.00	3,132.52	-2,332.52	391.57%
01-5-425330.00 REPAIRS & MAINT	2,500.00	982.90	1,517.10	39.32%
01-5-425332.00 WATER USAGE	467.00	324.14	142.86	69.41%
01-5-425333.00 WOMEN'S CLUB GRANT	5,500.00	0.00	5,500.00	0.00%
01-5-425345.00 SITE WORK	260.00	0.00	260.00	0.00%
01-5-425360.00 DESIGNATED FUND-T COURTS	75,000.00	75,000.00	0.00	100.00%
01-5-425362.00 Desig.Rec.Facility(Fund 0	15,000.00	15,000.00	0.00	100.00%
<b>Total RECREATION FACILITIES</b>	<b>115,727.00</b>	<b>105,859.89</b>	<b>9,867.11</b>	<b>91.47%</b>
<b>Total RECREA DEPT EXPENDITURES</b>	<b>321,198.00</b>	<b>280,130.22</b>	<b>41,067.78</b>	<b>87.21%</b>
<b>01-5-485 PUBLIC SAFETY FACILITY</b>				
01-5-485232.00 WATER USAGE	1,246.00	1,115.70	130.30	89.54%
01-5-485233.00 ELECTRICITY	8,307.00	12,263.49	-3,956.49	147.63%
01-5-485234.00 HEATING	3,582.00	604.74	2,977.26	16.88%
01-5-485234.10 Apparatus Bay Fuel	0.00	2,102.96	-2,102.96	100.00%
01-5-485238.00 PHONE & INTERNET	5,703.00	6,367.49	-664.49	111.65%
01-5-485301.00 BUILDING SUPPLIES	727.00	922.69	-195.69	126.92%
01-5-485302.00 REPAIRS & MAINTENANCE	5,192.00	4,784.19	407.81	92.15%
01-5-485303.00 ALARM MONITORING	1,558.00	1,237.17	320.83	79.41%
01-5-485304.00 CLEANING	11,132.00	8,380.83	2,751.17	75.29%
<b>Total PUBLIC SAFETY FACILITY</b>	<b>37,447.00</b>	<b>37,779.26</b>	<b>-332.26</b>	<b>100.89%</b>
<b>01-5-500 POLICE DEPT EXPENDITURES</b>				
<b>01-5-5001 WAGES &amp; BENEFITS</b>				
01-5-500110.00 POLICE CHIEF WAGE	100,726.00	104,157.79	-3,431.79	103.41%
01-5-500112.00 POLICE OFFICER WAGE	218,331.00	142,336.42	75,994.58	65.19%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-500112.10 ON-CALL WAGES	5,310.00	0.00	5,310.00	0.00%
01-5-500113.00 OVERTIME OFFICER WAGE	9,069.00	4,850.15	4,218.85	53.48%
01-5-500114.00 ADMINISTRATIVE WAGE	59,382.00	44,819.84	14,562.16	75.48%
01-5-500115.00 PARTTIME OFFICER WAGE	3,250.00	0.00	3,250.00	0.00%
01-5-500116.00 CROSSING GUARD WAGE	23,681.00	13,208.19	10,472.81	55.78%
01-5-500118.00 SPECIAL DUTY WAGE	0.00	160.00	-160.00	100.00%
01-5-500120.10 CCC Tax	0.00	1,253.11	-1,253.11	100.00%
01-5-500121.00 FICA TAX	26,024.00	19,462.38	6,561.62	74.79%
01-5-500122.00 MEDI TAX	6,086.00	4,551.76	1,534.24	74.79%
01-5-500123.00 HEALTH INS	120,227.00	27,384.87	92,842.13	22.78%
01-5-500124.00 DISABILITY/LIFE INS	4,466.00	2,652.56	1,813.44	59.39%
01-5-500125.00 DELTA DENTAL	2,754.00	1,787.21	966.79	64.90%
01-5-500126.00 VT RETIREMENT	27,497.00	23,396.09	4,100.91	85.09%
<b>Total WAGES &amp; BENEFITS</b>	<b>606,803.00</b>	<b>390,020.37</b>	<b>216,782.63</b>	<b>64.27%</b>
<b>01-5-5002 COMMUNITY POLICING</b>				
01-5-500201.00 ANIMAL CONT/LEASH LAW	3,000.00	1,369.83	1,630.17	45.66%
01-5-500202.00 COMMUNITY RELATNS	500.00	345.06	154.94	69.01%
01-5-500204.00 SPEED SIGNS	9,000.00	10,736.77	-1,736.77	119.30%
<b>Total COMMUNITY POLICING</b>	<b>12,500.00</b>	<b>12,451.66</b>	<b>48.34</b>	<b>99.61%</b>
<b>01-5-5003 EQUIPMENT &amp; MAINTENANCE</b>				
01-5-500301.00 RADIO MAINTENANCE	850.00	7,380.32	-6,530.32	868.27%
01-5-500302.00 PETROLEUM PRODUCTS	10,000.00	8,435.81	1,564.19	84.36%
01-5-500306.00 CRUISER MAINT	8,800.00	9,275.37	-475.37	105.40%
01-5-500308.00 CRUISER SUPPLIES	519.00	1,216.33	-697.33	234.36%
01-5-500309.00 Capital Lease Equip. Expe	27,000.00	27,000.00	0.00	100.00%
<b>Total EQUIPMENT &amp; MAINTENANCE</b>	<b>47,169.00</b>	<b>53,307.83</b>	<b>-6,138.83</b>	<b>113.01%</b>
<b>01-5-5004 GRANTS</b>				
<b>Total GRANTS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>01-5-5005 SUPPORT</b>				
01-5-500501.00 ADMINISTRATION	10,000.00	13,593.53	-3,593.53	135.94%
01-5-500535.00 VIBRS	5,000.00	3,364.50	1,635.50	67.29%
01-5-500536.00 DISPATCH SERVICES	99,479.00	78,520.10	20,958.90	78.93%
01-5-500538.00 TRAINING	3,634.00	1,682.00	1,952.00	46.29%
01-5-500543.00 TRAINING SUPPLIES	8,000.00	8,541.42	-541.42	106.77%
01-5-500580.00 MILEAGE REIMB	0.00	515.20	-515.20	100.00%
01-5-500581.00 DUES/MTGS/EDUC	1,000.00	1,078.80	-78.80	107.88%
01-5-500582.00 UNIFORMS	5,000.00	9,658.53	-4,658.53	193.17%
01-5-500583.00 UNIFORMS CLEANING	1,670.00	60.00	1,610.00	3.59%
01-5-500584.00 BULLET PROOF VESTS	0.00	1,485.00	-1,485.00	100.00%
<b>Total SUPPORT</b>	<b>133,783.00</b>	<b>118,499.08</b>	<b>15,283.92</b>	<b>88.58%</b>

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-5-5007 CAPITAL EXPENDITURES</b>				
01-5-500701.00 DESIGNATED FUND-SPEC EQUI	30,000.00	30,000.00	0.00	100.00%
01-5-500702.00 DESIGNATED FUND-CRUISER	35,000.00	35,000.00	0.00	100.00%
<b>Total CAPITAL EXPENDITURES</b>	<b>65,000.00</b>	<b>65,000.00</b>	<b>0.00</b>	<b>100.00%</b>
<b>Total POLICE DEPT EXPENDITURES</b>				
	<b>865,255.00</b>	<b>639,278.94</b>	<b>225,976.06</b>	<b>73.88%</b>
<b>01-5-555 FIRE/FAST DEPT. EXPENSES</b>				
<b>01-5-5551 FIRE WAGES</b>				
01-5-555108.00 FIRE CHIEF WAGES	79,295.00	81,220.33	-1,925.33	102.43%
01-5-555110.00 FIRE OFFICER STIPEND	2,100.00	1,680.00	420.00	80.00%
01-5-555112.00 FIREFIGHTERS WAGE	31,125.00	24,870.00	6,255.00	79.90%
01-5-555114.00 FF DRILLS/MTGS WAGE	2,500.00	1,080.00	1,420.00	43.20%
01-5-555120.00 CCC Tax	0.00	488.24	-488.24	100.00%
01-5-555121.00 FICA TAX	7,131.00	6,722.87	408.13	94.28%
01-5-555122.00 MEDI TAX	1,668.00	1,584.84	83.16	95.01%
01-5-555123.00 HEALTH INSURANCE	18,438.00	9,058.49	9,379.51	49.13%
01-5-555124.00 DISABILITY/LIFE INSURANCE	800.00	752.76	47.24	94.10%
01-5-555125.00 VT RETIREMENT	5,551.00	5,660.66	-109.66	101.98%
01-5-555126.00 DENTAL INSURANCE	459.00	437.73	21.27	95.37%
<b>Total FIRE WAGES</b>	<b>149,067.00</b>	<b>133,555.92</b>	<b>15,511.08</b>	<b>89.59%</b>
<b>01-5-5552 EMS WAGES</b>				
01-5-555212.00 EMS WAGE	5,000.00	7,037.57	-2,037.57	140.75%
01-5-555215.00 EMS DRILL WAGE	1,900.00	1,640.00	260.00	86.32%
01-5-555221.00 EMS FICA TAX	428.00	466.45	-38.45	108.98%
01-5-555222.00 EMS MEDI TAX	100.00	98.80	1.20	98.80%
01-5-555223.00 CCC Tax	0.00	0.85	-0.85	100.00%
<b>Total EMS WAGES</b>	<b>7,428.00</b>	<b>9,243.67</b>	<b>-1,815.67</b>	<b>124.44%</b>
<b>01-5-5553 EDUCATION &amp; TRAINING</b>				
01-5-555338.00 FIRE EDUC/TRAINING	750.00	720.00	30.00	96.00%
01-5-555340.00 EMS EDUC/TRNG	1,200.00	525.00	675.00	43.75%
01-5-555342.00 FIRE DUES/MTGS/EDUC	500.00	331.25	168.75	66.25%
<b>Total EDUCATION &amp; TRAINING</b>	<b>2,450.00</b>	<b>1,576.25</b>	<b>873.75</b>	<b>64.34%</b>
<b>01-5-5554 TOOLS &amp; EQUIPMENT</b>				
01-5-555422.00 FIRE TOOLS & EQUIPMENT	4,200.00	4,015.99	184.01	95.62%
01-5-555424.00 EMS TOOLS/ EQUIP	2,000.00	1,753.32	246.68	87.67%
01-5-555426.00 RADIO PURCH/REPAIR	800.00	0.00	800.00	0.00%
<b>Total TOOLS &amp; EQUIPMENT</b>	<b>7,000.00</b>	<b>5,769.31</b>	<b>1,230.69</b>	<b>82.42%</b>
<b>01-5-5555 MAINTENANCE</b>				
01-5-555528.00 FIRE TRK R & M	15,500.00	7,163.94	8,336.06	46.22%
01-5-555528.07 R&M 7 Tanker	0.00	6,467.91	-6,467.91	100.00%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-555528.12 R&M 19 F550	0.00	556.52	-556.52	100.00%
01-5-555528.16 R&M Engine 1	0.00	2,229.90	-2,229.90	100.00%
01-5-555528.21 R&M 21 Spartan Ladder	0.00	506.50	-506.50	100.00%
01-5-555530.00 EQUIPMENT MAINTENANCE	4,154.00	4,371.69	-217.69	105.24%
01-5-555532.00 RADIO MAINTENANCE	500.00	0.00	500.00	0.00%
01-5-555538.00 PETROLEUM PRODUCTS	4,673.00	3,848.32	824.68	82.35%
<b>Total MAINTENANCE</b>	<b>24,827.00</b>	<b>25,144.78</b>	<b>-317.78</b>	<b>101.28%</b>
<b>01-5-5556 SUPPORT</b>				
01-5-555614.00 RECRUITMENT	100.00	0.00	100.00	0.00%
01-5-555618.00 POSTAGE	25.00	0.00	25.00	0.00%
01-5-555619.00 FIRE PREV BOOKS & MATERIA	100.00	0.00	100.00	0.00%
01-5-555620.00 FIREFIGHTERS CASUL INS	5,800.00	3,430.00	2,370.00	59.14%
01-5-555625.00 TELEPHONE & INTERNET	1,000.00	1,987.35	-987.35	198.74%
01-5-555630.00 OFFICE SUPPLIES	700.00	129.43	570.57	18.49%
01-5-555632.00 DISPATCH SERVICE	30,193.00	29,865.07	327.93	98.91%
01-5-555633.00 UNIFORM	260.00	0.00	260.00	0.00%
01-5-555634.00 HYDRANT RENTAL	34,000.00	0.00	34,000.00	0.00%
01-5-555635.00 DRY HYDRANT	500.00	0.00	500.00	0.00%
01-5-555636.00 OSHA COMPLIANCE	1,000.00	799.00	201.00	79.90%
<b>Total SUPPORT</b>	<b>73,678.00</b>	<b>36,210.85</b>	<b>37,467.15</b>	<b>49.15%</b>
<b>01-5-5557 CAPITAL EXPENDITURES</b>				
01-5-555758.00 DESIGNATED FUND-APPARATUS	120,000.00	120,000.00	0.00	100.00%
01-5-555760.00 DESIGNATED FUND-EQUIPMENT	30,000.00	30,000.00	0.00	100.00%
<b>Total CAPITAL EXPENDITURES</b>	<b>150,000.00</b>	<b>150,000.00</b>	<b>0.00</b>	<b>100.00%</b>
<b>01-5-5558 GRANT EXPENSE</b>				
<b>Total GRANT EXPENSE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>01-5-5559 AMBULANCE SERVICES</b>				
01-5-555901.00 AMBULANCE CONTRACT	168,604.00	164,982.12	3,621.88	97.85%
01-5-555903.00 AMBULANCE BILLS	5,711.00	6,903.84	-1,192.84	120.89%
<b>Total AMBULANCE SERVICES</b>	<b>174,315.00</b>	<b>171,885.96</b>	<b>2,429.04</b>	<b>98.61%</b>
<b>Total FIRE/FAST DEPT. EXPENSES</b>	<b>588,765.00</b>	<b>533,386.74</b>	<b>55,378.26</b>	<b>90.59%</b>
<b>01-5-575 EMERGENCY MANAGEMENT</b>				
01-5-575100.00 DEBT SERVICE TOWER PRINCI	27,500.00	0.00	27,500.00	0.00%
01-5-575105.00 DEBT SERVICE TOWER INTERE	750.00	0.00	750.00	0.00%
01-5-575233.00 TOWER POWER	450.00	1,945.65	-1,495.65	432.37%
01-5-575600.00 EMERG MAN ADMIN	30.00	0.00	30.00	0.00%
01-5-575610.00 EMERG MNGMT SUPPLIES	50.00	0.00	50.00	0.00%
01-5-575612.00 GENERATOR FUEL	200.00	170.43	29.57	85.22%
01-5-575620.00 EMERG GEN MAINT	2,600.00	1,971.00	629.00	75.81%



Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-575740.00 DESIGNATED FUND-GENERATOR	15,000.00	15,000.00	0.00	100.00%
<b>Total EMERGENCY MANAGEMENT</b>	<b>46,580.00</b>	<b>19,087.08</b>	<b>27,492.92</b>	<b>40.98%</b>
<b>01-5-650 CONSERVATION</b>				
01-5-650615.00 DUES/MTGS/EDUC	200.00	50.00	150.00	25.00%
01-5-650620.00 SPKRS/PUBLIC INFO	1,250.00	1,498.84	-248.84	119.91%
01-5-650625.00 PUBLICITY	750.00	750.00	0.00	100.00%
01-5-650630.00 TRAILS	1,800.00	96.00	1,704.00	5.33%
01-5-650635.00 MILT FRYE NATURE AREA	1,500.00	772.66	727.34	51.51%
01-5-650700.00 NATRL RESRCS INVEN	1,000.00	296.40	703.60	29.64%
01-5-650710.00 PROJECT RESTORATION	2,000.00	1,787.40	212.60	89.37%
<b>Total CONSERVATION</b>	<b>8,500.00</b>	<b>5,251.30</b>	<b>3,248.70</b>	<b>61.78%</b>
<b>01-5-651 Solid Waste Committee</b>				
<b>Total Solid Waste Committee</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>01-5-652 Energy Committee</b>				
<b>Total Energy Committee</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>01-5-675 CEMETERY COMMISSION</b>				
<b>Total CEMETERY COMMISSION</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>01-5-70 PUBLIC WORKS DEPT.</b>				
<b>01-5-703 HIGHWAY DIVISION</b>				
<b>01-5-7031 HIGHWAY WAGES &amp; BENEFITS</b>				
01-5-703110.00 DIRECTOR OF PUBLIC WORKS	100,230.00	104,177.09	-3,947.09	103.94%
01-5-703111.00 ADMINISTRATIVE ASSIST	23,459.00	20,123.62	3,335.38	85.78%
01-5-703112.00 ROAD CREW WAGES	331,013.00	259,849.47	71,163.53	78.50%
01-5-703114.00 ROAD CREW OVERTIME	40,000.00	22,310.91	17,689.09	55.78%
01-5-703116.00 PAGER COMPENSATION	5,612.00	2,093.63	3,518.37	37.31%
01-5-703120.00 CCC Tax	0.00	1,609.36	-1,609.36	100.00%
01-5-703121.00 FICA	31,019.00	24,802.97	6,216.03	79.96%
01-5-703122.00 MEDICARE	7,255.00	5,800.72	1,454.28	79.95%
01-5-703123.00 HEALTH INSUR	91,482.00	89,146.96	2,335.04	97.45%
01-5-703124.00 DISABILITY/LIFE	4,616.00	4,521.79	94.21	97.96%
01-5-703125.00 DENTAL INSURANCE	2,983.00	2,263.81	719.19	75.89%
01-5-703126.00 RETIREMENT	35,022.00	29,301.50	5,720.50	83.67%
<b>Total HIGHWAY WAGES &amp; BENEFITS</b>	<b>672,691.00</b>	<b>566,001.83</b>	<b>106,689.17</b>	<b>84.14%</b>
<b>01-5-7032 MATERIALS</b>				
01-5-703201.00 SALT & CHEMICALS	125,000.00	101,286.60	23,713.40	81.03%
01-5-703203.00 SAND	130,331.00	99,809.99	30,521.01	76.58%
01-5-703205.00 DUST CONTROL	25,046.00	4,214.48	20,831.52	16.83%
01-5-703207.00 GRAVEL & STONE	70,000.00	32,225.11	37,774.89	46.04%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-703209.00 CULVERTS & ROAD SUPPLIES	20,768.00	614.00	20,154.00	2.96%
01-5-703211.00 ASPHALT PRODUCTS	3,219.00	2,624.36	594.64	81.53%
01-5-703213.00 BRIDGE REPAIR & MAINT.	5,000.00	52.41	4,947.59	1.05%
01-5-703215.00 OTHER PROJECTS	5,000.00	9,871.10	-4,871.10	197.42%
01-5-703217.00 SIGNS	2,500.00	1,945.77	554.23	77.83%
<b>Total MATERIALS</b>	<b>386,864.00</b>	<b>252,643.82</b>	<b>134,220.18</b>	<b>65.31%</b>
<b>01-5-7033 CONTRACTED SERVICES</b>				
01-5-703301.00 PLOWING & SANDING	65,000.00	105,303.00	-40,303.00	162.00%
01-5-703303.00 ROAD SWEEPING	2,500.00	0.00	2,500.00	0.00%
01-5-703305.00 LEAF REMOVAL	3,000.00	205.00	2,795.00	6.83%
01-5-703307.00 STREETLIGHTS	14,000.00	15,154.96	-1,154.96	108.25%
01-5-703309.00 TREE CUTTING & REMOVAL	12,000.00	3,300.00	8,700.00	27.50%
01-5-703311.00 UNIFORMS	14,000.00	13,796.67	203.33	98.55%
01-5-703313.00 PAVING	10,000.00	208.38	9,791.62	2.08%
01-5-703315.00 OTHER PROJECTS	16,000.00	4,884.55	11,115.45	30.53%
01-5-703317.00 CRACK SEALING	18,691.00	0.00	18,691.00	0.00%
01-5-703319.00 PAVEMENT MARKING	20,000.00	2,845.00	17,155.00	14.23%
01-5-703321.00 BRIDGES	55,000.00	34,413.48	20,586.52	62.57%
01-5-703322.00 Culverts	10,000.00	10,500.00	-500.00	105.00%
<b>Total CONTRACTED SERVICES</b>	<b>240,191.00</b>	<b>190,611.04</b>	<b>49,579.96</b>	<b>79.36%</b>
<b>01-5-7034 EQUIPMENT</b>				
01-5-703401.00 OUTSIDE REPAIRS	55,000.00	59,830.03	-4,830.03	108.78%
01-5-703403.00 PARTS & SUPPLIES	65,000.00	73,850.64	-8,850.64	113.62%
01-5-703405.00 PETROLEUM PRODUCTS	50,000.00	38,160.06	11,839.94	76.32%
01-5-703406.00 Capital Equipment Lease E	8,100.00	5,911.94	2,188.06	72.99%
<b>Total EQUIPMENT</b>	<b>178,100.00</b>	<b>177,752.67</b>	<b>347.33</b>	<b>99.80%</b>
<b>01-5-7035 HIGHWAY GARAGE</b>				
01-5-703501.00 ELECTRICITY	8,000.00	2,576.15	5,423.85	32.20%
01-5-703503.00 PROPANE	9,000.00	6,988.65	2,011.35	77.65%
01-5-703505.00 TELEPHONE	7,217.00	4,185.59	3,031.41	58.00%
01-5-703507.00 SUPPLIES	9,138.00	9,065.17	72.83	99.20%
01-5-703509.00 ALARM MONITORING	1,038.00	1,148.25	-110.25	110.62%
01-5-703511.00 REPAIRS & MAINTENANCE	8,619.00	9,533.23	-914.23	110.61%
01-5-703513.00 TOOLS	8,074.00	4,080.96	3,993.04	50.54%
01-5-703515.00 ADMINISTRATION	5,504.00	10,666.14	-5,162.14	193.79%
<b>Total HIGHWAY GARAGE</b>	<b>56,590.00</b>	<b>48,244.14</b>	<b>8,345.86</b>	<b>85.25%</b>
<b>01-5-7036 CAPITAL EXPENDITURES</b>				
01-5-703601.00 DESIGNATED FUND-EQUIPMENT	250,000.00	250,000.00	0.00	100.00%
01-5-703605.00 DESIGNATED FUND-PAVING	75,000.00	75,000.00	0.00	100.00%
01-5-703607.00 DESIGNATED FUND-BRIDGES	150,000.00	150,000.00	0.00	100.00%
01-5-703609.00 DESIGNATED FUND-GARAGE	30,500.00	30,500.00	0.00	100.00%
<b>Total CAPITAL EXPENDITURES</b>	<b>505,500.00</b>	<b>505,500.00</b>	<b>0.00</b>	<b>100.00%</b>

Account	Budget	Actual	Budget Balance %	Actual of Budget
<b>01-5-7037 GRANTS</b>				
01-5-703702.00 Culvert Grant	0.00	1,500.00	-1,500.00	100.00%
01-5-703703.00 FEMA GRANT - Hemlock Rd	0.00	339,485.85	-339,485.85	100.00%
01-5-703703.01 FEMA GRANT KateWallace	0.00	15,191.08	-15,191.08	100.00%
01-5-703703.02 FEMA GRANT Norford Lake	0.00	20,655.94	-20,655.94	100.00%
01-5-703703.03 FEMA Grant Podunk/Illsley	0.00	12,881.70	-12,881.70	100.00%
01-5-703703.04 FEMA Grant New Boston	0.00	10.00	-10.00	100.00%
01-5-703710.10 Grants in Aid Project	0.00	1,500.00	-1,500.00	100.00%
01-5-703716.00 VT State Emergency Grant	0.00	48,246.95	-48,246.95	100.00%
<b>Total GRANTS</b>	<b>0.00</b>	<b>439,471.52</b>	<b>-439,471.52</b>	<b>100.00%</b>
<b>Total HIGHWAY DIVISION</b>	<b>2,039,936.00</b>	<b>2,180,225.02</b>	<b>-140,289.02</b>	<b>106.88%</b>
<b>01-5-704 BUILDINGS &amp; GROUNDS DIVIS</b>				
<b>01-5-7041 B &amp; G WAGES &amp; BENEFITS</b>				
01-5-704113.00 BUILDINGS & GROUNDS WAGES	108,106.00	83,254.16	24,851.84	77.01%
01-5-704114.00 OT BLDGS & GROUNDS	2,398.00	3,196.79	-798.79	133.31%
01-5-704116.00 PAGER COMPENSATION	1,589.00	0.00	1,589.00	0.00%
01-5-704120.00 CCC Tax	0.00	363.48	-363.48	100.00%
01-5-704121.00 FICA	6,950.00	5,463.92	1,486.08	78.62%
01-5-704122.00 MEDICARE	1,625.00	1,277.81	347.19	78.63%
01-5-704123.00 HEALTH INSURANCE	26,654.00	35,354.82	-8,700.82	132.64%
01-5-704124.00 DISABILITY/LIFE	1,203.00	1,142.52	60.48	94.97%
01-5-704125.00 DENTAL INSURANCE	918.00	758.52	159.48	82.63%
01-5-704126.00 RETIREMENT	7,735.00	6,103.92	1,631.08	78.91%
<b>Total B &amp; G WAGES &amp; BENEFITS</b>	<b>157,178.00</b>	<b>136,915.94</b>	<b>20,262.06</b>	<b>87.11%</b>
<b>01-5-7042 MATERIALS</b>				
01-5-704201.00 GARDEN SUPPLIES & PLANTS	1,635.00	131.98	1,503.02	8.07%
<b>Total MATERIALS</b>	<b>1,635.00</b>	<b>131.98</b>	<b>1,503.02</b>	<b>8.07%</b>
<b>01-5-7043 CONTRACTED SERVICES</b>				
01-5-704311.00 UNIFORMS	5,296.00	5,007.14	288.86	94.55%
<b>Total CONTRACTED SERVICES</b>	<b>5,296.00</b>	<b>5,007.14</b>	<b>288.86</b>	<b>94.55%</b>
<b>01-5-7044 EQUIPMENT</b>				
01-5-704401.00 OUTSIDE REPAIRS	2,181.00	0.00	2,181.00	0.00%
01-5-704403.00 PARTS & SUPPLIES	2,700.00	1,663.92	1,036.08	61.63%
01-5-704405.00 PETROLEUM PRODUCTS	3,201.00	1,670.99	1,530.01	52.20%
01-5-704413.00 TOOLS	571.00	0.00	571.00	0.00%
<b>Total EQUIPMENT</b>	<b>8,653.00</b>	<b>3,334.91</b>	<b>5,318.09</b>	<b>38.54%</b>
<b>01-5-7046 CAPITAL EXPENDITURES</b>				
01-5-704601.00 DESIGNATED FUND-EQUIPMENT	2,000.00	2,000.00	0.00	100.00%

Account	Budget	Actual	Budget Balance %	Actual of Budget
<hr/>				
<b>Total CAPITAL EXPENDITURES</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>0.00</b>	<b>100.00%</b>
<hr/>				
<b>Total BUILDINGS &amp; GROUNDS DIVIS</b>	<b>174,762.00</b>	<b>147,389.97</b>	<b>27,372.03</b>	<b>84.34%</b>
<hr/>				
<b>01-5-705 SOLID WASTE DIVISION</b>				
<b>01-5-7051 SW WAGES &amp; BENEFITS</b>				
01-5-705112.00 TRNSF STATION WAGE	47,897.00	53,345.60	-5,448.60	111.38%
01-5-705120.00 CCC Tax	0.00	239.50	-239.50	100.00%
01-5-705121.00 FICA TAX	2,970.00	3,321.89	-351.89	111.85%
01-5-705122.00 MEDI TAX	694.00	776.92	-82.92	111.95%
<hr/>				
<b>Total SW WAGES &amp; BENEFITS</b>	<b>51,561.00</b>	<b>57,683.91</b>	<b>-6,122.91</b>	<b>111.88%</b>
<hr/>				
<b>01-5-7053 CONTRACTED SERVICES</b>				
01-5-705301.00 GUVSWMD ASSESSMENT	37,000.00	32,508.00	4,492.00	87.86%
01-5-705303.00 MUNICIPAL SOLID WASTE	54,672.00	54,993.17	-321.17	100.59%
01-5-705305.00 RECYCLING	47,040.00	52,298.25	-5,258.25	111.18%
01-5-705306.00 C & D WASTE DISPOSAL	16,199.00	17,552.75	-1,353.75	108.36%
01-5-705308.00 FOOD WASTE DISPOSAL	25,000.00	16,048.24	8,951.76	64.19%
<hr/>				
<b>Total CONTRACTED SERVICES</b>	<b>179,911.00</b>	<b>173,400.41</b>	<b>6,510.59</b>	<b>96.38%</b>
<hr/>				
<b>01-5-7054 EQUIPMENT</b>				
01-5-705403.00 PARTS & SUPPLIES	1,116.00	976.85	139.15	87.53%
01-5-705411.00 REPAIRS & MAINTENANCE	6,000.00	227.75	5,772.25	3.80%
01-5-705413.00 SMALL EQUIPMENT	524.00	397.77	126.23	75.91%
<hr/>				
<b>Total EQUIPMENT</b>	<b>7,640.00</b>	<b>1,602.37</b>	<b>6,037.63</b>	<b>20.97%</b>
<hr/>				
<b>01-5-7055 TRANSFER STATION</b>				
01-5-705500.00 PURCHASED SERVICES	4,154.00	1,980.00	2,174.00	47.66%
01-5-705501.00 ELECTRICITY	2,388.00	5,215.84	-2,827.84	218.42%
01-5-705503.00 PROPANE	899.00	349.25	549.75	38.85%
01-5-705505.00 TELEPHONE	545.00	1,053.44	-508.44	193.29%
01-5-705515.00 ADMINISTRATION	1,038.00	442.10	595.90	42.59%
01-5-705517.00 VERMONT FRANCHISE TAX	2,233.00	1,844.85	388.15	82.62%
<hr/>				
<b>Total TRANSFER STATION</b>	<b>11,257.00</b>	<b>10,885.48</b>	<b>371.52</b>	<b>96.70%</b>
<hr/>				
<b>01-5-7056 CAPITAL EXPENDITURES</b>				
01-5-705601.00 DESIGNATED FUND-EQUIPMENT	2,000.00	2,000.00	0.00	100.00%
<hr/>				
<b>Total CAPITAL EXPENDITURES</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>0.00</b>	<b>100.00%</b>
<hr/>				
<b>Total SOLID WASTE DIVISION</b>	<b>252,369.00</b>	<b>245,572.17</b>	<b>6,796.83</b>	<b>97.31%</b>
<hr/>				
<b>01-5-706 TRACY HALL</b>				
<b>01-5-7061 BUILDING EXPENSES</b>				
01-5-706100.00 WATER USAGE	935.00	822.82	112.18	88.00%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-706101.00 ELECTRICITY	18,891.00	13,323.63	5,567.37	70.53%
01-5-706103.00 HEATING	19,470.00	17,965.43	1,504.57	92.27%
01-5-706105.00 ALARM MONITORING	1,350.00	500.00	850.00	37.04%
01-5-706107.00 ELEVATOR MAINTENANCE	3,427.00	6,013.84	-2,586.84	175.48%
01-5-706108.00 CUSTODIAN PAGER & MILEAGE	779.00	0.00	779.00	0.00%
01-5-706109.00 BUILDING SUPPLIES	4,465.00	5,138.65	-673.65	115.09%
01-5-706113.00 REPAIRS & MAINTENANCE	13,500.00	21,743.04	-8,243.04	161.06%
01-5-706115.00 BNDSTND/SIGN/EVCH ELECTRI	2,596.00	2,583.60	12.40	99.52%
<b>Total BUILDING EXPENSES</b>	<b>65,413.00</b>	<b>68,091.01</b>	<b>-2,678.01</b>	<b>104.09%</b>
<b>Total TRACY HALL</b>	<b>65,413.00</b>	<b>68,091.01</b>	<b>-2,678.01</b>	<b>104.09%</b>
<b>Total PUBLIC WORKS DEPT.</b>	<b>2,532,480.00</b>	<b>2,641,278.17</b>	<b>-108,798.17</b>	<b>104.30%</b>
<b>01-5-8002 DEBT SERVICE EXPENDITURES</b>				
01-5-800207.00 PUBLIC SAFTY FACILITY BON	47,000.00	47,000.00	0.00	100.00%
01-5-800208.00 Browns SH Rd Bridge-Princ	14,043.00	13,140.00	903.00	93.57%
01-5-800209.00 Browns SH Rd Bridge Inter	0.00	614.29	-614.29	100.00%
01-5-800210.00 Windsor County Bond	61,444.00	0.00	61,444.00	0.00%
01-5-800211.00 Windsor County Equalizati	0.00	52,618.29	-52,618.29	100.00%
01-5-800235.00 DEBT INTEREST	42,366.00	43,021.45	-655.45	101.55%
01-5-800237.00 PRIN PMT-PUB SFTY/GARAGE	48,000.00	48,000.00	0.00	100.00%
01-5-800238.00 INTEREST-PUB SFTY/GARAGE	2,890.00	1,470.32	1,419.68	50.88%
<b>Total DEBT SERVICE EXPENDITURES</b>	<b>215,743.00</b>	<b>205,864.35</b>	<b>9,878.65</b>	<b>95.42%</b>
<b>01-5-8003 APPROPRIATION EXPENDITURES</b>				
01-5-800302.00 NORWICH PUBLIC LIBRARY	365,000.00	365,000.00	0.00	100.00%
01-5-800306.00 NORWICH LIONS CLUB	3,500.00	3,500.00	0.00	100.00%
01-5-800310.00 NORWICH AMERICAN LEGION	1,500.00	1,500.00	0.00	100.00%
01-5-800311.00 Norwich Community Nurse	10,000.00	10,000.00	0.00	100.00%
01-5-800315.00 NORWICH HISTORICAL SOC.	8,000.00	8,000.00	0.00	100.00%
01-5-800316.00 NORWICH CEMETERY ASSOCATN	20,000.00	20,000.00	0.00	100.00%
01-5-800324.00 CHILD CARE CTR IN NORWICH	4,348.00	4,348.00	0.00	100.00%
01-5-800328.00 VSTNG NRS/HSP APPR	18,500.00	18,500.00	0.00	100.00%
01-5-800350.00 THE FAMILY PLACE	6,000.00	6,000.00	0.00	100.00%
01-5-800352.00 ADVANCE TRANSIT	15,947.00	15,947.00	0.00	100.00%
01-5-800354.00 HEADREST	2,500.00	2,500.00	0.00	100.00%
01-5-800356.00 WINDSOR COUNTY MENTORS	2,500.00	2,500.00	0.00	100.00%
01-5-800358.00 JAM (formerly CATV)	3,000.00	3,000.00	0.00	100.00%
01-5-800362.00 WISE	2,500.00	2,500.00	0.00	100.00%
01-5-800366.00 SEVCA	3,750.00	3,750.00	0.00	100.00%
01-5-800368.00 YOUTH-IN-ACTION	3,000.00	3,000.00	0.00	100.00%
01-5-800369.00 SENIOR SOLUTIONS	1,200.00	1,200.00	0.00	100.00%
01-5-800372.00 WHT RIVR COUN ON AGING	5,300.00	5,300.00	0.00	100.00%
01-5-800375.00 PUBLIC HEALTH COUNC UV	1,822.00	1,822.00	0.00	100.00%
01-5-800382.00 U.V. TRAILS ALLIANCE	2,000.00	2,000.00	0.00	100.00%
01-5-800386.00 GOOD BEGINNINGS	3,000.00	3,000.00	0.00	100.00%
01-5-800388.00 GREEN MTN ECO DEV CORP	1,704.50	1,704.50	0.00	100.00%

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Town of Norwich General Ledger  
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Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-800389.00 SPECIAL NEEDS SUPPORT CEN	2,000.00	2,000.00	0.00	100.00%
01-5-800391.00 Culvert Fund #54	150,000.00	150,000.00	0.00	100.00%
01-5-800392.00 Roadway & Ped.Safety Fund	10,000.00	10,000.00	0.00	100.00%
<b>Total APPROPRIATION EXPENDITURES</b>	<b>647,071.50</b>	<b>647,071.50</b>	<b>0.00</b>	<b>100.00%</b>
<b>01-5-8004 TAX EXPENDITURES</b>				
01-5-800401.00 Transfer Out (Earned Inte	0.00	262,466.35	-262,466.35	100.00%
01-5-800408.00 TAX ABATEMENT/ADJUSTMENT	21,298.00	4,589.96	16,708.04	21.55%
01-5-800410.00 INTEREST	2.00	0.00	2.00	0.00%
<b>Total TAX EXPENDITURES</b>	<b>21,300.00</b>	<b>267,056.31</b>	<b>-245,756.31</b>	<b>1,253.79%</b>
<b>01-5-8005 INSURANCE</b>				
01-5-800501.00 HRA REIMBURSEMENT EXPENSE	0.00	18,388.64	-18,388.64	100.00%
01-5-800517.00 UNEMP INS RATE ASSMT	6,160.00	4,459.00	1,701.00	72.39%
01-5-800518.00 PROP & CAS INSURANCE	95,533.00	109,994.00	-14,461.00	115.14%
01-5-800520.00 WORKER'S COMP INS	100,725.00	50,677.71	50,047.29	50.31%
<b>Total INSURANCE</b>	<b>202,418.00</b>	<b>183,519.35</b>	<b>18,898.65</b>	<b>90.66%</b>
<b>Total Expenditures</b>	<b>6,868,308.50</b>	<b>6,698,777.70</b>	<b>169,530.80</b>	<b>97.53%</b>
<b>Total General</b>	<b>-6,868,308.50</b>	<b>-6,698,777.70</b>	<b>-169,530.80</b>	
<b>Total All Funds</b>	<b>-6,868,308.50</b>	<b>-6,698,777.70</b>	<b>-169,530.80</b>	

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Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
General

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Account	Last Yr Pd 12 Jun Actual
<hr/>	
<b>ASSET</b>	
 <b>01-1-001 CASH</b>	
01-1-001004.00 PETTY CASH-TRANS STATION	400.00
01-1-001005.00 PETTY CASH-TOWN CLERK	50.00
01-1-001100.00 CASH-MASCOMA GENL FUND	5,590,144.62
01-1-001102.00 CASH-MASCOMA EFTs	106.11
01-1-001104.00 CASH-MASCOMA FISH & GAME	478.11
01-1-001106.00 HRA Bank Account	7,935.69
	<hr/>
<b>Total CASH</b>	<b>5,599,114.53</b>
	<hr/>
 <b>01-1-002 INVESTMENTS</b>	
01-1-002200.09 CD - 9 month	1,011,870.63
	<hr/>
<b>Total INVESTMENTS</b>	<b>1,011,870.63</b>
	<hr/>
 <b>01-1-003 RECEIVABLES</b>	
<b>01-1-0030 ACCOUNTS RECEIVABLE</b>	
01-1-003026.00 Accounts Receivable	18,442.41
	<hr/>
<b>Total ACCOUNTS RECEIVABLE</b>	<b>18,442.41</b>
	<hr/>
 <b>01-1-0031 GRANT RECEIVABLE</b>	
01-1-003108.00 GRANT REC-HIGHWAY DEPT	35,797.00
01-1-003112.00 GRANT REC-FEMA & VT ERAF	404,418.23
	<hr/>
<b>Total GRANT RECEIVABLE</b>	<b>440,215.23</b>
	<hr/>
 <b>01-1-0032 NOTES RECEIVABLE</b>	
	<hr/>
<b>Total NOTES RECEIVABLE</b>	<b>0.00</b>
	<hr/>
 <b>01-1-0034 TAXES RECEIVABLE</b>	
01-1-003402.00 DEL PROP TAXES RECEIVABLE	215,227.81
01-1-003403.00 TAX INTEREST RECV	31,227.33
01-1-003404.00 PENALTY RECEIVABLE	9,122.03
	<hr/>
<b>Total TAXES RECEIVABLE</b>	<b>255,577.17</b>
	<hr/>
<b>Total RECEIVABLES</b>	<b>714,234.81</b>
	<hr/>
 <b>01-1-004 OTHER ASSETS</b>	
01-1-004102.00 PREPAID EXPENSES	191,691.43
01-1-004104.00 INVENTORY-Materials	116,027.21
01-1-004105.00 Inventory-DPW Fueling Sta	7,479.58
	<hr/>
<b>Total OTHER ASSETS</b>	<b>315,198.22</b>
	<hr/>
01-1-090000.00 DUE FROM/TO OTHER FUND	-4,923,030.49

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Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
General

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Account	Last Yr Pd 12 Jun Actual
<hr/>	
<b>Total Asset</b>	<b>2,717,387.70</b> =====
<b>LIABILITY</b>	
<b>01-2-001 ACCOUNTS PAYABLE</b>	
01-2-001101.00 ACCRUED PAYROLL PAYABLE	48,178.67
01-2-001111.00 VMERS GRP B PAYABLE	9,976.62
01-2-001113.00 VMERS GRP C PAYABLE	5,244.17
01-2-001114.00 HRA LIABILITY	12,355.20
01-2-001121.00 VT ANIMAL RETURN	1,029.00
01-2-001122.00 DUE TO VT-FISH & GAME	113.70
01-2-001122.01 VT FISH & GAME GIFT CERTI	97.00
01-2-001124.00 DUE TO VT-VITAL RECORDS	3,265.00
01-2-001148.00 TAX OVERPAYMENTS	4,242.28
01-2-001150.00 VENDORS PAYABLE	733,486.47
<b>Total ACCOUNTS PAYABLE</b>	<b>817,988.11</b> -----
<b>01-2-002 GRANT LIABILITY</b>	
<b>Total GRANT LIABILITY</b>	<b>0.00</b> -----
<b>01-2-003 OTHER LIABILITIES</b>	
01-2-003012.00 PREPAID RECREATION FEES	7,624.00
01-2-003014.00 PREPAID STICKER PERMIT	17,760.00
<b>Total OTHER LIABILITIES</b>	<b>25,384.00</b> -----
<b>01-2-004 DEFERRED REVENUES</b>	
01-2-004001.00 DEFERRED REV-TAXES	142,500.00
01-2-004004.00 DEFERRED REV-GRANTS	37,405.73
<b>Total DEFERRED REVENUES</b>	<b>179,905.73</b> -----
<b>Total Liability</b>	<b>1,023,277.84</b> -----
<b>FUND BALANCE</b>	
<b>01-3-0011 RESERVE-FUND BALANCE</b>	
<b>Total RESERVE-FUND BALANCE</b>	<b>0.00</b> -----
<b>01-3-0013 UNRESTRICTED FUNDS</b>	
01-3-001300.00 GENERAL FUND BAL-UNREST	785,142.63
01-3-001301.03 TracyHall113	291,000.00
01-3-001301.05 DPW Bridge#41	200,000.00
01-3-001301.06 EAB #52	100,000.00



08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
General

Page 3 of 3

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	-----
01-3-001301.07 Replenish Fund 50	45,207.85
	-----
<b>Total UNRESTRICTED FUNDS</b>	<b>1,421,350.48</b>
	-----
<b>Total Prior Years Fund Balance</b>	<b>1,421,350.48</b>
	-----
 Fund Balance Current Year	 272,759.38
	-----
<b>Total Fund Balance</b>	<b>1,694,109.86</b>
	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>2,717,387.70</b>
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
CONSERVATION COMM FUND

Page 1 of 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
04-1-090000.00 DUE FROM/TO OTHER FUND	3,515.65
	-----
<b>Total Asset</b>	<b>3,515.65</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
04-3-001300.00 FUND BALANCE-CONS COMM	4,810.48
	-----
<b>Total Prior Years Fund Balance</b>	<b>4,810.48</b>
	-----
Fund Balance Current Year	-1,294.83
	-----
<b>Total Fund Balance</b>	<b>3,515.65</b>
	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>3,515.65</b>
	=====

08/21/25

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Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
RECREATION FACILITY & IMP

Page 1 of 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
05-1-090000.00 DUE FROM/TO OTHER FUND	49,121.18
	-----
<b>Total Asset</b>	<b>49,121.18</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
05-3-001300.00 FUND BALANCE-RECREATION	29,910.53
	-----
<b>Total Prior Years Fund Balance</b>	<b>29,910.53</b>
	-----
Fund Balance Current Year	19,210.65
	-----
<b>Total Fund Balance</b>	<b>49,121.18</b>
	-----
<b>Total Liability, Reserves, Fund Balance</b>	<b>49,121.18</b>
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
FIRE APPARATUS FUND

Page 1 of 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
06-1-090000.00 DUE FROM/TO OTHER FUND	654,793.36
	-----
<b>Total Asset</b>	<b>654,793.36</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
06-3-001300.00 FUND BALANCE-FIRE EQUIP	156,624.41
	-----
<b>Total Prior Years Fund Balance</b>	<b>156,624.41</b>
	-----
Fund Balance Current Year	498,168.95
	-----
<b>Total Fund Balance</b>	<b>654,793.36</b>
	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>654,793.36</b>
	=====

08/21/25  
10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
HIGHWAY EQUIPMENT FUND

Page 1 of 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
07-1-090000.00 DUE FROM/TO OTHER FUND	318,338.00
	-----
<b>Total Asset</b>	<b>318,338.00</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
07-3-001300.00 FUND BALANCE-HWY EQUIP	52,111.62
	-----
<b>Total Prior Years Fund Balance</b>	<b>52,111.62</b>
	-----
Fund Balance Current Year	266,226.38
	-----
<b>Total Fund Balance</b>	<b>318,338.00</b>
	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>318,338.00</b>
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
HIGHWAY GARAGE FUND

Page 1 of 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
08-1-090000.00 DUE FROM/TO OTHER FUND	355,510.79
	-----
<b>Total Asset</b>	<b>355,510.79</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
08-3-001300.00 FUND BALANCE-HWY GARAGE	106,889.66
	-----
<b>Total Prior Years Fund Balance</b>	<b>106,889.66</b>
	-----
Fund Balance Current Year	248,621.13
	-----
<b>Total Fund Balance</b>	<b>355,510.79</b>
	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>355,510.79</b>
	=====

08/21/25  
10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
SOLID WASTE EQUIP FUND

Page 1 of 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
09-1-090000.00 DUE FROM/TO OTHER FUND	44,697.58
	-----
<b>Total Asset</b>	<b>44,697.58</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
09-3-001300.00 FUND BALANCE-SOLID WASTE	40,419.24
	-----
<b>Total Prior Years Fund Balance</b>	<b>40,419.24</b>
	-----
Fund Balance Current Year	4,278.34
	-----
<b>Total Fund Balance</b>	<b>44,697.58</b>
	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>44,697.58</b>
	=====

08/21/25

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Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
POLICE STATION FUND

Page 1 of 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
	-----
<b>Total Asset</b>	<b>0.00</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
	-----
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>
	-----
Fund Balance Current Year	0.00
	-----
<b>Total Fund Balance</b>	<b>0.00</b>
	-----
<b>Total Liability, Reserves, Fund Balance</b>	<b>0.00</b>
	=====



08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
POLICE CRUISER

Page 1 of 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
11-1-090000.00 DUE FROM/TO OTHER FUNDS	71,533.57
	-----
<b>Total Asset</b>	<b>71,533.57</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
11-3-001300.00 FUND BALANCE- POLICE CRUI	41,787.32
	-----
<b>Total Prior Years Fund Balance</b>	<b>41,787.32</b>
	-----
Fund Balance Current Year	29,746.25
	-----
<b>Total Fund Balance</b>	<b>71,533.57</b>
	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>71,533.57</b>
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
TOWN REAPPRAISAL FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
<b>ASSET</b>	
12-1-090000.00 DUE FROM/TO OTHER FUND	98,857.22
	-----
<b>Total Asset</b>	<b>98,857.22</b>
	=====
<b>LIABILITY</b>	
	-----
<b>Total Liability</b>	<b>0.00</b>
	-----
<b>FUND BALANCE</b>	
12-3-001300.00 FUND BALANCE-REAPPRAISAL	93,804.86
	-----
<b>Total Prior Years Fund Balance</b>	<b>93,804.86</b>
	-----
Fund Balance Current Year	5,052.36
	-----
<b>Total Fund Balance</b>	<b>98,857.22</b>
	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>98,857.22</b>
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
TRACY HALL FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
13-1-090000.00 DUE FROM/TO OTHER FUND	598,738.86
	-----
Total Asset	598,738.86
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
13-3-001300.00 FUND BALANCE-TRACY HALL	68,013.88
	-----
Total Prior Years Fund Balance	68,013.88
	-----
Fund Balance Current Year	530,724.98
	-----
Total Fund Balance	598,738.86
	-----
Total Liability,Reserves,Fund Balance	598,738.86
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
GENERAL ADMIN. FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
14-1-090000.00 DUE FROM/TO OTHER FUNDS	128,837.81
	-----
Total Asset	128,837.81
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
14-3-001300.00 FUND BALANCE-GEN ADMIN	122,476.63
	-----
Total Prior Years Fund Balance	122,476.63
	-----
Fund Balance Current Year	6,361.18
	-----
Total Fund Balance	128,837.81
	-----
Total Liability,Reserves,Fund Balance	128,837.81
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
Granite bench with crysta

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
15-1-090000.00 DUE FROM/TO OTHER FUND	10.51
	-----
Total Asset	10.51
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
15-3-001300.00 GENERAL FUND BAL-UNREST	9.99
	-----
Total Prior Years Fund Balance	9.99
	-----
Fund Balance Current Year	0.52
	-----
Total Fund Balance	10.51
	-----
Total Liability,Reserves,Fund Balance	10.51
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
RECREATION FUND-DAM

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
RECREATION FUND-TENNIS CO

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
17-1-090000.00 DUE FROM/TO OTHER FUND	126,032.17
	-----
Total Asset	126,032.17
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
17-3-001300.00 FUND BALANCE-TENNIS COURT	44,608.04
	-----
Total Prior Years Fund Balance	44,608.04
	-----
Fund Balance Current Year	81,424.13
	-----
Total Fund Balance	126,032.17
	-----
Total Liability,Reserves,Fund Balance	126,032.17
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
TOWN CLERK EQUIP FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
19-1-090000.00 DUE FROM/TO OTHER FUND	984.40
	-----
Total Asset	984.40
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	984.40
	-----
Total Fund Balance	984.40
	-----
Total Liability,Reserves,Fund Balance	984.40
	=====



08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
POLICE SPEC EQUIP FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
21-1-090000.00 DUE FROM/TO OTHER FUNDS	21,276.69
	-----
Total Asset	21,276.69
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
21-3-001300.00 FUND BALANCE-POLICE SPEC	-1,444.31
	-----
Total Prior Years Fund Balance	-1,444.31
	-----
Fund Balance Current Year	22,721.00
	-----
Total Fund Balance	21,276.69
	-----
Total Liability,Reserves,Fund Balance	21,276.69
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
KIDS & COPS FUND

Page 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
AFFORDABLE HOUSING FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
23-1-090000.00 DUE/FROM TO OTHER FUND	50,604.13
	-----
Total Asset	50,604.13
	=====
FUND BALANCE	
23-3-001300.00 FUND BALANCE-AFFORDABLE H	48,024.74
	-----
Total Prior Years Fund Balance	48,024.74
	-----
Fund Balance Current Year	2,579.39
	-----
Total Fund Balance	50,604.13
	-----
Total Liability,Reserves,Fund Balance	50,604.13
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
LAND MANAGEMENT COUNCIL F

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
24-1-090000.00 DUE FROM/TO OTHER FUNDS	13,459.09
	-----
Total Asset	13,459.09
	=====
FUND BALANCE	
24-3-001300.00 FUND BALANCE-LAND MGMT CO	12,773.05
	-----
Total Prior Years Fund Balance	12,773.05
	-----
Fund Balance Current Year	686.04
	-----
Total Fund Balance	13,459.09
	-----
Total Liability,Reserves,Fund Balance	13,459.09
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
FIRE DEPT.APPARATUS BAY

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
25-3-001300.00 FUND BALANCE-FIRE STATION	5,219.99
	-----
Total Prior Years Fund Balance	5,219.99
	-----
Fund Balance Current Year	-5,219.99
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
FIRE EQUIPMENT FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
26-1-090000.00 DUE FROM/TO OTHER FUND	75,268.12
	-----
Total Asset	75,268.12
	=====
FUND BALANCE	
26-3-001300.00 FUND BALANCE-FIRE EQUIPME	54,922.36
	-----
Total Prior Years Fund Balance	54,922.36
	-----
Fund Balance Current Year	20,345.76
	-----
Total Fund Balance	75,268.12
	-----
Total Liability,Reserves,Fund Balance	75,268.12
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
SIDEWALK FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
27-1-090000.00 DUE FROM/TO OTHER FUND	89,767.54
	-----
Total Asset	89,767.54
	=====
FUND BALANCE	
27-3-001300.00 FUND BALANCE-SIDEWALK FUN	118,936.16
	-----
Total Prior Years Fund Balance	118,936.16
	-----
Fund Balance Current Year	-29,168.62
	-----
Total Fund Balance	89,767.54
	-----
Total Liability,Reserves,Fund Balance	89,767.54
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
LONG TERM FACILITY STUDY

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
28-1-090000.00 DUE FROM/TO OTHER FUND	2.39
	-----
Total Asset	2.39
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
28-3-001300.00 FUND BALANCE-FACILITY STU	2.30
	-----
Total Prior Years Fund Balance	2.30
	-----
Fund Balance Current Year	0.09
	-----
Total Fund Balance	2.39
	-----
Total Liability,Reserves,Fund Balance	2.39
	=====



08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
TOWN MANAGER VEHICLE FUND

Page 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
BANDSTAND RENOVATION FUND

Page 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
COMMUNICATIONS STUDY FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
CITIZEN ASSISTANCE FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
33-1-090000.00 DUE FROM/TO OTHER FUND	7,960.00
	-----
Total Asset	7,960.00
	=====
FUND BALANCE	
33-3-001300.00 FUND BAL-RESTRICT	7,350.09
	-----
Total Prior Years Fund Balance	7,350.09
	-----
Fund Balance Current Year	609.91
	-----
Total Fund Balance	7,960.00
	-----
Total Liability,Reserves,Fund Balance	7,960.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
WCTU FOUNTAIN

Page 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
CORRIDOR TREE

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
ALURA GRANT

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
MAIN STREET FLAGS

Page 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
37-1-090000.00 DUE FROM/TO OTHER FUND	479.79
	-----
Total Asset	479.79
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	479.79
	-----
Total Fund Balance	479.79
	-----
Total Liability,Reserves,Fund Balance	479.79
	=====



08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
SCHOOL LEASELAND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
GOSPEL LEASELAND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun
	Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
RECREATION SCHOLARSHIPS

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
40-1-090000.00 DUE FROM/TO OTHER FUND	928.12
	-----
Total Asset	928.12
	=====
FUND BALANCE	
40-3-001300.00 FUND BAL-Restricted	138.78
	-----
Total Prior Years Fund Balance	138.78
	-----
Fund Balance Current Year	789.34
	-----
Total Fund Balance	928.12
	-----
Total Liability,Reserves,Fund Balance	928.12
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
DPW-BRIDGE FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
41-1-090000.00 DUE FROM/TO OTHER FUND	751,134.32
	-----
Total Asset	751,134.32
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
41-3-001300.00 GENERAL FUND BAL-UNREST	620,847.37
	-----
Total Prior Years Fund Balance	620,847.37
	-----
Fund Balance Current Year	130,286.95
	-----
Total Fund Balance	751,134.32
	-----
Total Liability,Reserves,Fund Balance	751,134.32
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
DPW-PAVING FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
42-1-090000.00 DUE FROM/TO OTHER FUND	362,934.93
	-----
Total Asset	362,934.93
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
42-3-001300.00 GENERAL FUND BAL-UNREST	269,435.36
	-----
Total Prior Years Fund Balance	269,435.36
	-----
Fund Balance Current Year	93,499.57
	-----
Total Fund Balance	362,934.93
	-----
Total Liability,Reserves,Fund Balance	362,934.93
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
BUILDINGS & GROUNDS

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
43-1-090000.00 DUE FROM/TO OTHER FUND	38,963.01
	-----
Total Asset	38,963.01
	=====
FUND BALANCE	
43-3-001300.00 GENERAL FUND BAL-UNREST	34,976.98
	-----
Total Prior Years Fund Balance	34,976.98
	-----
Fund Balance Current Year	3,986.03
	-----
Total Fund Balance	38,963.01
	-----
Total Liability,Reserves,Fund Balance	38,963.01
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
COMMUNICATIONS CONSTRUCTI

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
RECORDS RESTORATION

Page 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
45-1-090000.00 DUE FROM/TO OTHER FUND	37,407.83
	-----
Total Asset	37,407.83
	=====
FUND BALANCE	
45-3-001300.00 GENERAL FUND BAL-UNREST	43,091.79
	-----
Total Prior Years Fund Balance	43,091.79
	-----
Fund Balance Current Year	-5,683.96
	-----
Total Fund Balance	37,407.83
	-----
Total Liability,Reserves,Fund Balance	37,407.83
	=====



08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
GENERATOR FUND

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
46-1-090000.00 DUE FROM/TO OTHER FUND	33,780.06
	-----
Total Asset	33,780.06
	=====
FUND BALANCE	
46-3-001300.00 FUND BALANCE	17,058.22
	-----
Total Prior Years Fund Balance	17,058.22
	-----
Fund Balance Current Year	16,721.84
	-----
Total Fund Balance	33,780.06
	-----
Total Liability,Reserves,Fund Balance	33,780.06
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
PUBLIC SAFETY FACILITY

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
47-1-090000.00 DUE FROM/TO OTHER FUND	1,122.87
	-----
Total Asset	1,122.87
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
47-3-001300.00 GENERAL FUND BAL-UNREST	14,695.75
	-----
Total Prior Years Fund Balance	14,695.75
	-----
Fund Balance Current Year	-13,572.88
	-----
Total Fund Balance	1,122.87
	-----
Total Liability,Reserves,Fund Balance	1,122.87
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
Climate Emergency

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
48-1-090000.00 DUE FROM/TO OTHER FUND	43,719.75
	-----
Total Asset	43,719.75
	=====
FUND BALANCE	
48-3-001300.00 GENERAL FUND BAL-UNREST	41,491.26
	-----
Total Prior Years Fund Balance	41,491.26
	-----
Fund Balance Current Year	2,228.49
	-----
Total Fund Balance	43,719.75
	-----
Total Liability,Reserves,Fund Balance	43,719.75
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
ARPA (American Rescue Pla

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
	-----
Total Asset	0.00
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	0.00
	-----
Total Fund Balance	0.00
	-----
Total Liability,Reserves,Fund Balance	0.00
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
Expense/Emergency Reserve

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
50-1-090000.00 DUE FROM/TO OTHER FUND	727,105.03
	-----
Total Asset	727,105.03
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
50-3-001300.00 FUND BAL-Exp&Emerg Reserv	770,966.93
	-----
Total Prior Years Fund Balance	770,966.93
	-----
Fund Balance Current Year	-43,861.90
	-----
Total Fund Balance	727,105.03
	-----
Total Liability,Reserves,Fund Balance	727,105.03
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
Operational Perf & Develo

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
51-1-090000.00 DUE FROM/TO OTHER FUND	91,429.22
	-----
Total Asset	91,429.22
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
51-3-001300.00 FUND Bal-Op Perfom & Deve	86,768.88
	-----
Total Prior Years Fund Balance	86,768.88
	-----
Fund Balance Current Year	4,660.34
	-----
Total Fund Balance	91,429.22
	-----
Total Liability,Reserves,Fund Balance	91,429.22
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
Emerald Ash Borer Respons

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
52-1-090000.00 DUE FROM/TO OTHER FUND	12,893.27
	-----
Total Asset	12,893.27
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
52-3-001300.00 Fund Bal-EmeraldAshBorer	12,236.06
	-----
Total Prior Years Fund Balance	12,236.06
	-----
Fund Balance Current Year	657.21
	-----
Total Fund Balance	12,893.27
	-----
Total Liability,Reserves,Fund Balance	12,893.27
	=====

08/21/25

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Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
Kids Bridge-Huntley Mdw

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
53-1-090000.00 DUE FROM/TO OTHER FUND	6,727.93
	-----
Total Asset	6,727.93
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
53-3-001300.00 FUND BAL-RESTR-KIDS BRDG	6,384.99
	-----
Total Prior Years Fund Balance	6,384.99
	-----
Fund Balance Current Year	342.94
	-----
Total Fund Balance	6,727.93
	-----
Total Liability,Reserves,Fund Balance	6,727.93
	=====



08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
Culvert Fund

Page 1

brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
54-1-090000.00 DUE FROM/TO OTHER FUND	94,558.19
	-----
Total Asset	94,558.19
	=====
LIABILITY	
	-----
Total Liability	0.00
	-----
FUND BALANCE	
54-3-001300.00 GENERAL FUND BAL-UNREST	-73,312.50
	-----
Total Prior Years Fund Balance	-73,312.50
	-----
Fund Balance Current Year	167,870.69
	-----
Total Fund Balance	94,558.19
	-----
Total Liability,Reserves,Fund Balance	94,558.19
	=====

08/21/25

10:51 am

Town of Norwich General Ledger  
Balance Sheet Previous Year - Period 12 Jun  
Roadway Safety Fund

Page 1  
brosalinda

Account	Last Yr Pd 12 Jun Actual
-----	
ASSET	
55-1-090000.00 DUE FROM/TO OTHER FUND	10,537.11
	-----
Total Asset	10,537.11
	=====
FUND BALANCE	
	-----
Total Prior Years Fund Balance	0.00
	-----
Fund Balance Current Year	10,537.11
	-----
Total Fund Balance	10,537.11
	-----
Total Liability,Reserves,Fund Balance	10,537.11
	=====

Town of Norwich General Ledger  
Current Yr Pd: 1 - Budget Status Report  
General

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-4-0000 PROPERTY TAX REVENUES</b>				
01-4-000001.00 TOWN PROPERTY TAX	5,692,492.00	55,057.67	5,637,434.33	0.97%
01-4-000002.00 PROPERTY TAX OTHER MONETA	507,772.00	0.00	507,772.00	0.00%
01-4-000003.00 Windsor County Tax	60,000.00	0.00	60,000.00	0.00%
01-4-000010.00 Current Use Tax - LUCT	15,500.00	0.00	15,500.00	0.00%
01-4-000014.00 PROP TAX INTEREST	30,000.00	2,973.58	27,026.42	9.91%
01-4-000015.00 PROP TAX COLL FEE	20,000.00	0.00	20,000.00	0.00%
<b>Total PROPERTY TAX REVENUES</b>	<b>6,325,764.00</b>	<b>58,031.25</b>	<b>6,267,732.75</b>	<b>0.92%</b>
<b>01-4-0001 LICENSE &amp; PERMIT</b>				
01-4-000101.00 LIQUOR LICENSE	600.00	70.00	530.00	11.67%
01-4-000103.00 DOG LICENSE	2,800.00	32.00	2,768.00	1.14%
01-4-000107.00 HUNT & FISH LICENSE	75.00	0.00	75.00	0.00%
01-4-000120.00 BLDG/DEVEL PERMIT	10,000.00	400.40	9,599.60	4.00%
01-4-000130.00 LAND POSTING PERMIT	200.00	5.00	195.00	2.50%
01-4-000140.00 Punch Card - Hartford	0.00	309.00	-309.00	100.00%
<b>Total LICENSE &amp; PERMIT</b>	<b>13,675.00</b>	<b>816.40</b>	<b>12,858.60</b>	<b>5.97%</b>
<b>01-4-0002 INTERGOVERNMENTAL</b>				
01-4-000201.00 VT HIWAY GAS TAX	168,000.00	44,590.10	123,409.90	26.54%
01-4-000202.00 Hold Harmless State Reven	220,000.00	0.00	220,000.00	0.00%
01-4-000208.00 PILOT	10,000.00	0.00	10,000.00	0.00%
01-4-000209.00 DOI PILT Act	6,500.00	0.00	6,500.00	0.00%
01-4-000210.00 VT NATURAL RESRCS	2,500.00	0.00	2,500.00	0.00%
01-4-000214.00 EDUC TAX RETAINER .225 o	30,000.00	0.00	30,000.00	0.00%
<b>Total INTERGOVERNMENTAL</b>	<b>437,000.00</b>	<b>44,590.10</b>	<b>392,409.90</b>	<b>10.20%</b>
<b>01-4-0003 SERVICE FEE</b>				
01-4-000301.00 RECORDING FEE	25,000.00	3,764.00	21,236.00	15.06%
01-4-000303.00 DOCUMENT COPY FEE	2,100.00	268.00	1,832.00	12.76%
01-4-000305.00 USE OF RECRDS FEE	600.00	36.00	564.00	6.00%
01-4-000307.00 VITAL STATISTIC FEE	1,500.00	80.00	1,420.00	5.33%
01-4-000311.00 PHOTOCOPYING FEE	50.00	0.00	50.00	0.00%
01-4-000320.00 TRACY HALL RNTL FEE	5,600.00	0.00	5,600.00	0.00%
01-4-000325.00 POLICE RPT FEE	500.00	15.00	485.00	3.00%
01-4-000355.00 RECREATION FEES	115,000.00	38,497.00	76,503.00	33.48%
01-4-000355.01 Registration Fee Refunds	0.00	-330.00	330.00	100.00%
01-4-000360.00 TRNSFR STATION STICKERS	40,000.00	37,521.00	2,479.00	93.80%
01-4-000362.00 MISC SOLID WASTE	3,500.00	0.00	3,500.00	0.00%
01-4-000363.00 E-WASTE	3,800.00	277.00	3,523.00	7.29%
01-4-000364.00 TRASH COUPON	105,000.00	11,735.00	93,265.00	11.18%
01-4-000365.00 RECYCLING REBATES	14,000.00	924.99	13,075.01	6.61%
01-4-000366.00 C & D WASTE	15,000.00	1,589.00	13,411.00	10.59%
<b>Total SERVICE FEE</b>	<b>331,650.00</b>	<b>94,376.99</b>	<b>237,273.01</b>	<b>28.46%</b>
<b>01-4-0004 GRANT REVENUE</b>				

08/21/25

11:38 am

Town of Norwich General Ledger  
Current Yr Pd: 1 - Budget Status Report  
General

Page 2 of 2

brosalinda

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-4-000417.00 DRY HYDRANT GRANT	7,700.00	0.00	7,700.00	0.00%
01-4-000436.00 OP/DUI (GHSP)	1,200.00	0.00	1,200.00	0.00%
01-4-000481.00 Town Clerk Grants	0.00	5,190.00	-5,190.00	100.00%
<b>Total GRANT REVENUE</b>	<b>8,900.00</b>	<b>5,190.00</b>	<b>3,710.00</b>	<b>58.31%</b>
<b>01-4-0008 OTHER TOWN REVENUES</b>				
01-4-000810.00 BANK INTEREST	50,000.00	10,190.42	39,809.58	20.38%
01-4-000814.00 FIELD RENTAL	32,000.00	915.00	31,085.00	2.86%
<b>Total OTHER TOWN REVENUES</b>	<b>82,000.00</b>	<b>11,105.42</b>	<b>70,894.58</b>	<b>13.54%</b>
<b>01-4-001 PUBLIC SAFETY REVENUES</b>				
01-4-001005.00 POLICE FINE	10,000.00	328.00	9,672.00	3.28%
01-4-001007.00 PARKING FINE	500.00	0.00	500.00	0.00%
01-4-001008.00 DOG FINE	125.00	0.00	125.00	0.00%
<b>Total PUBLIC SAFETY REVENUES</b>	<b>10,625.00</b>	<b>328.00</b>	<b>10,297.00</b>	<b>3.09%</b>
<b>01-4-009 MISCELLANEOUS REVENUE</b>				
01-4-009001.00 DAILY OVER/SHORT	0.00	5.00	-5.00	100.00%
01-4-009100.00 TOWN CLRK MISCEL	50.00	25.00	25.00	50.00%
01-4-009900.00 MISCELLANEOUS	10,000.00	4,365.75	5,634.25	43.66%
01-4-009901.00 Opioid Settlement Revenue	12,000.00	0.00	12,000.00	0.00%
<b>Total MISCELLANEOUS REVENUE</b>	<b>22,050.00</b>	<b>4,395.75</b>	<b>17,654.25</b>	<b>19.94%</b>
<b>Total Revenues</b>	<b>7,231,664.00</b>	<b>218,833.91</b>	<b>7,012,830.09</b>	<b>3.03%</b>
<b>Total General</b>	<b>7,231,664.00</b>	<b>218,833.91</b>	<b>7,012,830.09</b>	
<b>Total All Funds</b>	<b>7,231,664.00</b>	<b>218,833.91</b>	<b>7,012,830.09</b>	

Town of Norwich General Ledger  
Current Yr Pd: 1 - Budget Status Report  
General

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-5-005 TOWN ADMIN. EXPENSE</b>				
01-5-005110.00 SELECTBOARD STIPEND	2,500.00	0.00	2,500.00	0.00%
01-5-005111.00 TOWN MANAGER WAGE	158,062.00	8,522.08	149,539.92	5.39%
01-5-005112.00 Asst. Town Mngr.Wage	72,921.00	3,944.65	68,976.35	5.41%
01-5-005113.00 TREASURER STIPEND	1,800.00	0.00	1,800.00	0.00%
01-5-005114.00 ADMIN ASSIST WAGE	29,134.00	3,172.96	25,961.04	10.89%
01-5-005120.00 CCC Tax	1,060.00	77.77	982.23	7.34%
01-5-005121.00 FICA TAX	16,467.00	908.22	15,558.78	5.52%
01-5-005122.00 MEDI TAX	3,762.00	212.40	3,549.60	5.65%
01-5-005123.00 HEALTH INSUR	79,567.00	13,091.64	66,475.36	16.45%
01-5-005124.00 DISABILITY/LIFE INSUR	2,157.00	356.06	1,800.94	16.51%
01-5-005125.00 DENTAL INSURANCE	1,175.00	384.18	790.82	32.70%
01-5-005126.00 VT RETIREMENT	21,262.00	1,813.75	19,448.25	8.53%
01-5-005252.00 TMGR RELOCATION EXPENSE	10,000.00	0.00	10,000.00	0.00%
01-5-005300.00 PROFESS SERV	10,000.00	0.00	10,000.00	0.00%
01-5-005300.10 CONTRACTED SERVICES	0.00	362.50	-362.50	100.00%
01-5-005302.00 VLCT MEMBERSHIP	6,300.00	6,176.00	124.00	98.03%
01-5-005305.00 LEGAL	80,000.00	0.00	80,000.00	0.00%
01-5-005310.00 TOWN REPORT	4,500.00	0.00	4,500.00	0.00%
01-5-005531.00 ADMIN TELEPHONE	700.00	21.53	678.47	3.08%
01-5-005532.00 T MNGR CELL PHONE	600.00	0.00	600.00	0.00%
01-5-005538.00 POSTAGE	100.00	0.69	99.31	0.69%
01-5-005540.00 ADVERTISING	1,500.00	0.00	1,500.00	0.00%
01-5-005581.00 MILEAGE	200.00	0.00	200.00	0.00%
01-5-005610.00 OFFICE SUPPLIES	2,000.00	212.17	1,787.83	10.61%
01-5-005611.00 OFFICE EQUIP	500.00	0.00	500.00	0.00%
01-5-005615.00 DUES/MTS/EDUC	4,000.00	0.00	4,000.00	0.00%
01-5-005616.00 Treasurer Conf. & Dues Ex	1,000.00	0.00	1,000.00	0.00%
01-5-005704.00 Reg Energy Coordinator	32,500.00	15,795.00	16,705.00	48.60%
01-5-005816.00 Des.Fund - Main St Flags	250.00	250.00	0.00	100.00%
01-5-005900.00 MISCELLANEOUS	1,000.00	0.00	1,000.00	0.00%
<b>Total TOWN ADMIN. EXPENSE</b>	<b>545,017.00</b>	<b>55,301.60</b>	<b>489,715.40</b>	<b>10.15%</b>
<b>01-5-010 BCA/BOA EXPENDITURES</b>				
01-5-010538.00 POSTAGE	160.00	0.00	160.00	0.00%
01-5-010610.00 OFFICE SUPPLIES	25.00	0.00	25.00	0.00%
01-5-010615.00 DUES/MTGS/EDUC	50.00	0.00	50.00	0.00%
<b>Total BCA/BOA EXPENDITURES</b>	<b>235.00</b>	<b>0.00</b>	<b>235.00</b>	<b>0.00%</b>
<b>01-5-050 STAT MTGS EXPENDITURES</b>				
01-5-050110.00 POLLWORKER STIPEND	400.00	0.00	400.00	0.00%
01-5-050121.00 FICA TAX	25.00	0.00	25.00	0.00%
01-5-050122.00 MEDI TAX	6.00	0.00	6.00	0.00%
01-5-050123.00 CCC Tax	2.00	0.00	2.00	0.00%
01-5-050200.00 CONTRACTED SERVICES	1,000.00	0.00	1,000.00	0.00%
01-5-050538.00 POSTAGE	600.00	54.53	545.47	9.09%
01-5-050540.00 ADVERTISING	200.00	0.00	200.00	0.00%
01-5-050550.00 PRINTING	3,200.00	0.00	3,200.00	0.00%

Town of Norwich General Ledger  
Current Yr Pd: 1 - Budget Status Report  
General

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-050610.00 OFFICE SUPPLIES	400.00	0.00	400.00	0.00%
01-5-050650.00 VOTING MACHINE	100.00	0.00	100.00	0.00%
01-5-050652.00 VOTING MACH MAINT AGRMT	400.00	0.00	400.00	0.00%
01-5-050655.00 VTG MCHN PROGRAMG	2,000.00	0.00	2,000.00	0.00%
<b>Total STAT MTGS EXPENDITURES</b>	<b>8,333.00</b>	<b>54.53</b>	<b>8,278.47</b>	<b>0.65%</b>
<b>01-5-100 TOWN CLERK EXPENDITURES</b>				
01-5-100110.00 TOWN CLERK WAGE	78,107.00	4,267.20	73,839.80	5.46%
01-5-100112.00 ASST CLK WAGE	58,271.00	9,708.11	48,562.89	16.66%
01-5-100120.00 CCC Tax	600.00	55.10	544.90	9.18%
01-5-100121.00 FICA TAX	8,455.00	832.67	7,622.33	9.85%
01-5-100122.00 MEDI TAX	1,977.00	194.73	1,782.27	9.85%
01-5-100123.00 HEALTH INS	56,971.00	6,074.99	50,896.01	10.66%
01-5-100124.00 DISABILITY/LIFE INS	1,378.00	128.44	1,249.56	9.32%
01-5-100125.00 DENTAL INSURANCE	940.00	172.19	767.81	18.32%
01-5-100126.00 VT RETIREMENT	9,887.00	993.57	8,893.43	10.05%
01-5-100207.00 DOG/CAT LICENSE	350.00	0.00	350.00	0.00%
01-5-100209.00 VITAL STATISTICS	50.00	0.00	50.00	0.00%
01-5-100531.00 TELEPHONE	600.00	21.53	578.47	3.59%
01-5-100538.00 POSTAGE	150.00	0.00	150.00	0.00%
01-5-100550.00 PRINTING	200.00	18.00	182.00	9.00%
01-5-100610.00 OFFICE SUPPLIES	1,200.00	525.67	674.33	43.81%
01-5-100611.00 OFFICE EQUIPMENT	500.00	199.98	300.02	40.00%
01-5-100613.00 SOFTWARE	5,600.00	677.97	4,922.03	12.11%
01-5-100615.00 DUES/MTGS/EDUC	3,300.00	1,475.00	1,825.00	44.70%
01-5-100758.00 DES. FUND-RECORD RESTORAT	5,000.00	5,000.00	0.00	100.00%
01-5-100760.00 DESIGNATED FUND- EQUIP	8,650.00	8,650.00	0.00	100.00%
<b>Total TOWN CLERK EXPENDITURES</b>	<b>242,186.00</b>	<b>38,995.15</b>	<b>203,190.85</b>	<b>16.10%</b>
<b>01-5-200 FINANCE DEPARTMENT</b>				
01-5-200112.00 FINL ASSISTANT WAGE	62,346.00	3,301.76	59,044.24	5.30%
01-5-200112.10 FINANCE OFFICER WAGE	100,182.00	5,410.72	94,771.28	5.40%
01-5-200120.00 CCC Tax	650.00	34.68	615.32	5.34%
01-5-200121.00 FICA TAX	10,077.00	539.33	9,537.67	5.35%
01-5-200122.00 MEDI TAX	2,308.00	126.13	2,181.87	5.46%
01-5-200123.00 HEALTH INS	24,038.00	5,175.45	18,862.55	21.53%
01-5-200124.00 DISABILITY/LIFE INS	1,484.00	248.88	1,235.12	16.77%
01-5-200125.00 DENTAL INSURANCE	940.00	79.58	860.42	8.47%
01-5-200126.00 VT RETIREMENT	11,783.00	892.93	10,890.07	7.58%
01-5-200320.00 PROFESS SERVICES	4,000.00	0.00	4,000.00	0.00%
01-5-200322.00 INDEPENDENT AUDIT	40,000.00	0.00	40,000.00	0.00%
01-5-200531.00 TELEPHONE	600.00	21.53	578.47	3.59%
01-5-200550.00 PRINTING	160.00	0.00	160.00	0.00%
01-5-200610.00 OFFICE SUPPLIES	1,300.00	27.75	1,272.25	2.13%
01-5-200613.00 SOFTWARE	4,800.00	3,825.75	974.25	79.70%
01-5-200615.00 DUES/MTGS/EDUC	1,000.00	0.00	1,000.00	0.00%
01-5-200711.00 BANK	625.00	0.00	625.00	0.00%
<b>Total FINANCE DEPARTMENT</b>	<b>266,293.00</b>	<b>19,684.49</b>	<b>246,608.51</b>	<b>7.39%</b>

Town of Norwich General Ledger  
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General

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-5-275 GEN ADMIN EXPENDITURES</b>				
01-5-275531.00 TELEPHONE	800.00	0.00	800.00	0.00%
01-5-275536.00 POSTAGE METER RENTAL	750.00	0.00	750.00	0.00%
01-5-275538.00 POSTAGE	3,700.00	66.32	3,633.68	1.79%
01-5-275610.00 OFFICE SUPPLIES	1,000.00	0.00	1,000.00	0.00%
01-5-275620.00 PHOTOCOPIER	1,700.00	0.00	1,700.00	0.00%
01-5-275627.00 Remote Meeting Services	6,500.00	0.00	6,500.00	0.00%
01-5-275628.00 COMPUTER SOFTWARE	500.00	0.00	500.00	0.00%
01-5-275630.00 COMPUTER HARDWARE	4,000.00	0.00	4,000.00	0.00%
01-5-275631.00 WEB SITE SUPPORT	400.00	0.00	400.00	0.00%
01-5-275632.00 SERVER MAINTENANCE	45,000.00	8,051.30	36,948.70	17.89%
01-5-275760.00 DESIGNATED FUND-EQUIP	5,000.00	5,000.00	0.00	100.00%
01-5-275762.00 Designated Fund - 51	50,000.00	50,000.00	0.00	100.00%
<b>Total GEN ADMIN EXPENDITURES</b>	<b>119,350.00</b>	<b>63,117.62</b>	<b>56,232.38</b>	<b>52.88%</b>
<b>01-5-300 LISTER EXPENDITURES</b>				
01-5-300115.00 Lister Office Wages	31,500.00	8,042.25	23,457.75	25.53%
01-5-300120.00 CCC Tax	139.00	12.91	126.09	9.29%
01-5-300121.00 FICA TAX	1,953.00	498.63	1,454.37	25.53%
01-5-300122.00 MEDI TAX	457.00	116.61	340.39	25.52%
01-5-300300.00 Prof.Assessor Srvcs.	25,000.00	0.00	25,000.00	0.00%
01-5-300360.00 SOFTWARE MAINT/UPDATE	16,250.00	999.91	15,250.09	6.15%
01-5-300531.00 TELEPHONE	600.00	21.53	578.47	3.59%
01-5-300538.00 POSTAGE	300.00	214.40	85.60	71.47%
01-5-300540.00 ADVERTISING	200.00	0.00	200.00	0.00%
01-5-300550.00 PRINTING	100.00	6.00	94.00	6.00%
01-5-300580.00 MILEAGE REIMB	200.00	0.00	200.00	0.00%
01-5-300610.00 OFFICE SUPPLIES	200.00	0.00	200.00	0.00%
01-5-300611.00 OFFICE EQUIPMENT	200.00	0.00	200.00	0.00%
01-5-300615.00 DUES/MTGS/EDUC	300.00	0.00	300.00	0.00%
01-5-300760.00 DESIGNATED FUND-REAPPR	40,000.00	40,000.00	0.00	100.00%
<b>Total LISTER EXPENDITURES</b>	<b>117,399.00</b>	<b>49,912.24</b>	<b>67,486.76</b>	<b>42.52%</b>
<b>01-5-350 PLANNING DEPT EXPENDITURE</b>				
01-5-350110.00 P&Z Director Wage	92,098.00	4,900.00	87,198.00	5.32%
01-5-350112.00 OFFICE ASST. WAGE	35,735.00	2,530.28	33,204.72	7.08%
01-5-350120.00 CCC Tax	562.00	30.64	531.36	5.45%
01-5-350121.00 FICA TAX	7,926.00	460.26	7,465.74	5.81%
01-5-350122.00 MEDI TAX	1,854.00	107.64	1,746.36	5.81%
01-5-350123.00 HEALTH INS	12,019.00	1,591.34	10,427.66	13.24%
01-5-350124.00 DISABILITY/LIFE INS	788.00	144.68	643.32	18.36%
01-5-350125.00 DENTAL INSURANCE	940.00	79.58	860.42	8.47%
01-5-350126.00 VT RETIREMENT	9,268.00	502.21	8,765.79	5.42%
01-5-350320.00 PLANNING SERVICES	5,000.00	0.00	5,000.00	0.00%
01-5-350321.00 TWO RIVER PLANNING COMM.	6,250.00	6,249.00	1.00	99.98%
01-5-350322.00 U.V. TRANSPORTATION MGMT	1,150.00	0.00	1,150.00	0.00%
01-5-350341.00 MAPPING	2,000.00	0.00	2,000.00	0.00%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-350419.00 PLANNING GRANT	5,000.00	0.00	5,000.00	0.00%
01-5-350531.00 TELEPHONE	600.00	21.52	578.48	3.59%
01-5-350538.00 POSTAGE	500.00	12.06	487.94	2.41%
01-5-350540.00 ADVERTISING	600.00	228.60	371.40	38.10%
01-5-350550.00 PRINTING	200.00	0.00	200.00	0.00%
01-5-350580.00 MILEAGE REIMB	400.00	0.00	400.00	0.00%
01-5-350610.00 OFFICE SUPPLIES	750.00	0.00	750.00	0.00%
01-5-350611.00 OFFICE EQUIPMENT	2,000.00	0.00	2,000.00	0.00%
01-5-350612.00 Software Expense	500.00	0.00	500.00	0.00%
01-5-350615.00 DUES/MTGS/EDUC	500.00	0.00	500.00	0.00%
<b>Total PLANNING DEPT EXPENDITURE</b>	<b>186,640.00</b>	<b>16,857.81</b>	<b>169,782.19</b>	<b>9.03%</b>
<b>01-5-425 RECREA DEPT EXPENDITURES</b>				
<b>01-5-4251 ADMINISTRATION</b>				
01-5-425110.00 RECREATION DIR WAGE	84,385.00	4,617.76	79,767.24	5.47%
01-5-425120.00 CCC Tax	371.00	18.41	352.59	4.96%
01-5-425121.00 FICA TAX	5,232.00	493.08	4,738.92	9.42%
01-5-425122.00 MEDI TAX	1,224.00	115.32	1,108.68	9.42%
01-5-425124.00 DISABILITY/LIFE INSUR	813.00	135.18	677.82	16.63%
01-5-425125.00 DENTAL INSURANCE	470.00	0.00	470.00	0.00%
01-5-425126.00 VT RETIREMENT	6,118.00	473.29	5,644.71	7.74%
01-5-425127.00 TELEPHONE	1,116.00	21.52	1,094.48	1.93%
01-5-425128.00 POSTAGE	52.00	0.00	52.00	0.00%
01-5-425140.00 ADVERTISING	200.00	0.00	200.00	0.00%
01-5-425150.00 PRINTING	80.00	0.00	80.00	0.00%
01-5-425160.00 DUES/MTGS/EDUC	1,000.00	515.00	485.00	51.50%
01-5-425170.00 OFFICE EQUIPMENT	57.00	0.00	57.00	0.00%
01-5-425180.00 MILEAGE REIMBURSEMENT	275.00	0.00	275.00	0.00%
01-5-425182.00 OFFICE SUPPLIES	200.00	0.00	200.00	0.00%
<b>Total ADMINISTRATION</b>	<b>101,593.00</b>	<b>6,389.56</b>	<b>95,203.44</b>	<b>6.29%</b>
<b>01-5-4252 PROGRAM</b>				
01-5-425200.00 Instructor/Contractor Fee	20,000.00	1,080.00	18,920.00	5.40%
01-5-425206.00 COACHING EXPENSES	831.00	0.00	831.00	0.00%
01-5-425208.00 TEE SHIRT/HAT	3,115.00	0.00	3,115.00	0.00%
01-5-425211.00 EQUIPMENT	6,500.00	1,029.26	5,470.74	15.83%
01-5-425212.00 Program Wage	42,000.00	11,842.25	30,157.75	28.20%
01-5-425214.00 REFERREE/UMPIRE	7,000.00	0.00	7,000.00	0.00%
01-5-425216.00 ENTRY FEE -Tournament	1,500.00	0.00	1,500.00	0.00%
01-5-425218.00 REGISTRATION POS -MyRec	6,000.00	0.00	6,000.00	0.00%
01-5-425219.00 Facility Rental Fee Expe	19,000.00	0.00	19,000.00	0.00%
01-5-425220.00 SPECIAL EVENTS /SUPPLIES	2,200.00	202.33	1,997.67	9.20%
01-5-425221.00 FICA TAX	2,604.00	594.42	2,009.58	22.83%
01-5-425222.00 MEDI TAX	609.00	40.50	568.50	6.65%
01-5-425223.00 CCC Tax	185.00	34.79	150.21	18.81%
01-5-425244.00 UNIFORMS	1,500.00	0.00	1,500.00	0.00%
<b>Total PROGRAM</b>	<b>113,044.00</b>	<b>14,823.55</b>	<b>98,220.45</b>	<b>13.11%</b>



Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-5-4253 RECREATION FACILITIES</b>				
01-5-425322.00 REC FIELD CARE	7,200.00	89.97	7,110.03	1.25%
01-5-425324.00 HNTLY LINE MARKING	5,500.00	0.00	5,500.00	0.00%
01-5-425326.00 PORTABLE TOILET	4,250.00	387.50	3,862.50	9.12%
01-5-425328.00 ICE RINK	3,500.00	0.00	3,500.00	0.00%
01-5-425330.00 REPAIRS & MAINT	3,000.00	0.00	3,000.00	0.00%
01-5-425332.00 WATER USAGE	467.00	0.00	467.00	0.00%
01-5-425345.00 SITE WORK	250.00	0.00	250.00	0.00%
01-5-425360.00 DESIGNATED FUND-T COURTS	10,000.00	10,000.00	0.00	100.00%
01-5-425362.00 Desig.Rec.Facility(Fund 0	15,000.00	15,000.00	0.00	100.00%
<b>Total RECREATION FACILITIES</b>	<b>49,167.00</b>	<b>25,477.47</b>	<b>23,689.53</b>	<b>51.82%</b>
<b>Total RECREA DEPT EXPENDITURES</b>				
	<b>263,804.00</b>	<b>46,690.58</b>	<b>217,113.42</b>	<b>17.70%</b>
<b>01-5-485 PUBLIC SAFETY FACILITY</b>				
01-5-485232.00 WATER USAGE	1,500.00	0.00	1,500.00	0.00%
01-5-485233.00 ELECTRICITY	10,000.00	698.86	9,301.14	6.99%
01-5-485234.00 HEATING	4,800.00	0.00	4,800.00	0.00%
01-5-485238.00 PHONE & INTERNET	6,500.00	596.58	5,903.42	9.18%
01-5-485301.00 BUILDING SUPPLIES	1,500.00	19.99	1,480.01	1.33%
01-5-485302.00 REPAIRS & MAINTENANCE	7,500.00	0.00	7,500.00	0.00%
01-5-485303.00 ALARM MONITORING	1,750.00	0.00	1,750.00	0.00%
01-5-485304.00 CLEANING	12,000.00	0.00	12,000.00	0.00%
01-5-485760.00 DESIGNATED FUND-POLICE ST	15,000.00	15,000.00	0.00	100.00%
<b>Total PUBLIC SAFETY FACILITY</b>	<b>60,550.00</b>	<b>16,315.43</b>	<b>44,234.57</b>	<b>26.95%</b>
<b>01-5-500 POLICE DEPT EXPENDITURES</b>				
<b>01-5-5001 WAGES &amp; BENEFITS</b>				
01-5-500110.00 POLICE CHIEF WAGE	108,374.00	5,783.31	102,590.69	5.34%
01-5-500112.00 POLICE OFFICER WAGE	216,085.00	10,928.66	205,156.34	5.06%
01-5-500112.10 ON-CALL WAGES	3,648.00	0.00	3,648.00	0.00%
01-5-500113.00 OVERTIME OFFICER WAGE	18,475.00	439.20	18,035.80	2.38%
01-5-500114.00 ADMINISTRATIVE WAGE	64,599.00	3,213.28	61,385.72	4.97%
01-5-500115.00 PARTTIME OFFICER WAGE	5,000.00	0.00	5,000.00	0.00%
01-5-500116.00 CROSSING GUARD WAGE	20,000.00	0.00	20,000.00	0.00%
01-5-500117.00 GOVERNOR'S HWY SAFETY GRA	0.00	461.76	-461.76	100.00%
01-5-500120.10 CCC Tax	1,919.00	78.18	1,840.82	4.07%
01-5-500121.00 FICA TAX	27,043.00	1,284.66	25,758.34	4.75%
01-5-500122.00 MEDI TAX	6,325.00	300.43	6,024.57	4.75%
01-5-500123.00 HEALTH INS	103,606.00	5,689.94	97,916.06	5.49%
01-5-500124.00 DISABILITY/LIFE INS	3,258.00	524.40	2,733.60	16.10%
01-5-500125.00 DELTA DENTAL	1,881.00	481.15	1,399.85	25.58%
01-5-500126.00 VT RETIREMENT	31,192.00	2,363.15	28,828.85	7.58%
<b>Total WAGES &amp; BENEFITS</b>	<b>611,405.00</b>	<b>31,548.12</b>	<b>579,856.88</b>	<b>5.16%</b>

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-5-5002 COMMUNITY POLICING</b>				
01-5-500201.00 ANIMAL CONT/LEASH LAW	3,000.00	0.00	3,000.00	0.00%
01-5-500202.00 COMMUNITY RELATNS	1,500.00	49.17	1,450.83	3.28%
01-5-500204.00 SPEED SIGNS	5,000.00	84.96	4,915.04	1.70%
<b>Total COMMUNITY POLICING</b>	<b>9,500.00</b>	<b>134.13</b>	<b>9,365.87</b>	<b>1.41%</b>
<b>01-5-5003 EQUIPMENT &amp; MAINTENANCE</b>				
01-5-500301.00 RADIO MAINTENANCE	500.00	0.00	500.00	0.00%
01-5-500302.00 PETROLEUM PRODUCTS	12,500.00	915.90	11,584.10	7.33%
01-5-500304.00 CRUISER VIDEO EQUIP	13,371.00	0.00	13,371.00	0.00%
01-5-500306.00 CRUISER MAINT	10,000.00	0.00	10,000.00	0.00%
01-5-500308.00 CRUISER SUPPLIES	1,000.00	224.15	775.85	22.42%
01-5-500309.00 Capital Lease Equip. Expe	35,000.00	0.00	35,000.00	0.00%
<b>Total EQUIPMENT &amp; MAINTENANCE</b>	<b>72,371.00</b>	<b>1,140.05</b>	<b>71,230.95</b>	<b>1.58%</b>
<b>01-5-5004 GRANTS</b>				
<b>Total GRANTS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>01-5-5005 SUPPORT</b>				
01-5-500501.00 ADMINISTRATION	10,000.00	502.00	9,498.00	5.02%
01-5-500535.00 VIBRS	6,000.00	0.00	6,000.00	0.00%
01-5-500536.00 DISPATCH SERVICES	100,000.00	12,491.44	87,508.56	12.49%
01-5-500537.00 IT SUPPORT	11,500.00	928.60	10,571.40	8.07%
01-5-500538.00 TRAINING	7,500.00	0.00	7,500.00	0.00%
01-5-500543.00 TRAINING SUPPLIES	10,000.00	1,839.95	8,160.05	18.40%
01-5-500580.00 MILEAGE REIMB	250.00	0.00	250.00	0.00%
01-5-500581.00 DUES/MTGS/EDUC	2,500.00	0.00	2,500.00	0.00%
01-5-500582.00 UNIFORMS	7,500.00	0.00	7,500.00	0.00%
01-5-500583.00 UNIFORMS CLEANING	2,000.00	0.00	2,000.00	0.00%
01-5-500584.00 BULLET PROOF VESTS	3,000.00	0.00	3,000.00	0.00%
<b>Total SUPPORT</b>	<b>160,250.00</b>	<b>15,761.99</b>	<b>144,488.01</b>	<b>9.84%</b>
<b>01-5-5007 CAPITAL EXPENDITURES</b>				
01-5-500701.00 DESIGNATED FUND-SPEC EQUI	11,000.00	11,000.00	0.00	100.00%
01-5-500702.00 DESIGNATED FUND-CRUISER	35,000.00	35,000.00	0.00	100.00%
<b>Total CAPITAL EXPENDITURES</b>	<b>46,000.00</b>	<b>46,000.00</b>	<b>0.00</b>	<b>100.00%</b>
<b>Total POLICE DEPT EXPENDITURES</b>	<b>899,526.00</b>	<b>94,584.29</b>	<b>804,941.71</b>	<b>10.51%</b>
<b>01-5-555 FIRE/FAST DEPT. EXPENSES</b>				
<b>01-5-5551 FIRE WAGES</b>				
01-5-555108.00 FIRE CHIEF WAGES	83,298.00	4,576.80	78,721.20	5.49%
01-5-555110.00 FIRE OFFICER STIPEND	2,100.00	0.00	2,100.00	0.00%
01-5-555112.00 FIREFIGHTERS WAGE	32,000.00	1,588.02	30,411.98	4.96%
01-5-555114.00 FF DRILLS/MTGS WAGE	2,000.00	220.00	1,780.00	11.00%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-555120.00 CCC Tax	525.00	26.55	498.45	5.06%
01-5-555121.00 FICA TAX	7,403.00	388.36	7,014.64	5.25%
01-5-555122.00 MEDI TAX	1,731.00	94.50	1,636.50	5.46%
01-5-555123.00 HEALTH INSURANCE	9,014.00	1,689.00	7,325.00	18.74%
01-5-555124.00 DISABILITY/LIFE INSURANCE	779.00	125.46	653.54	16.11%
01-5-555125.00 VT RETIREMENT	6,039.00	466.18	5,572.82	7.72%
01-5-555126.00 DENTAL INSURANCE	470.00	79.58	390.42	16.93%
<b>Total FIRE WAGES</b>	<b>145,359.00</b>	<b>9,254.45</b>	<b>136,104.55</b>	<b>6.37%</b>
<b>01-5-5552 EMS WAGES</b>				
01-5-555212.00 EMS WAGE	8,500.00	529.32	7,970.68	6.23%
01-5-555215.00 EMS DRILL WAGE	1,500.00	0.00	1,500.00	0.00%
01-5-555221.00 EMS FICA TAX	620.00	28.34	591.66	4.57%
01-5-555222.00 EMS MEDI TAX	145.00	2.97	142.03	2.05%
01-5-555223.00 CCC Tax	44.00	0.00	44.00	0.00%
<b>Total EMS WAGES</b>	<b>10,809.00</b>	<b>560.63</b>	<b>10,248.37</b>	<b>5.19%</b>
<b>01-5-5553 EDUCATION &amp; TRAINING</b>				
01-5-555338.00 FIRE EDUC/TRAINING	900.00	0.00	900.00	0.00%
01-5-555340.00 EMS EDUC/TRNG	1,200.00	0.00	1,200.00	0.00%
01-5-555342.00 FIRE DUES/MTGS/EDUC	500.00	0.00	500.00	0.00%
<b>Total EDUCATION &amp; TRAINING</b>	<b>2,600.00</b>	<b>0.00</b>	<b>2,600.00</b>	<b>0.00%</b>
<b>01-5-5554 TOOLS &amp; EQUIPMENT</b>				
01-5-555422.00 FIRE TOOLS & EQUIPMENT	4,500.00	0.00	4,500.00	0.00%
01-5-555424.00 EMS TOOLS/ EQUIP	2,200.00	0.00	2,200.00	0.00%
01-5-555426.00 RADIO PURCH/REPAIR	800.00	0.00	800.00	0.00%
<b>Total TOOLS &amp; EQUIPMENT</b>	<b>7,500.00</b>	<b>0.00</b>	<b>7,500.00</b>	<b>0.00%</b>
<b>01-5-5555 MAINTENANCE</b>				
01-5-555528.00 FIRE TRK R & M	18,500.00	0.00	18,500.00	0.00%
01-5-555528.07 R&M 7 Tanker	0.00	4,409.50	-4,409.50	100.00%
01-5-555528.12 R&M 19 F550	0.00	150.00	-150.00	100.00%
01-5-555530.00 EQUIPMENT MAINTENANCE	4,000.00	0.00	4,000.00	0.00%
01-5-555532.00 RADIO MAINTENANCE	500.00	0.00	500.00	0.00%
01-5-555534.00 SOFTWARE MAINTENANCE	3,200.00	3,003.93	196.07	93.87%
01-5-555538.00 PETROLEUM PRODUCTS	4,600.00	179.74	4,420.26	3.91%
<b>Total MAINTENANCE</b>	<b>30,800.00</b>	<b>7,743.17</b>	<b>23,056.83</b>	<b>25.14%</b>
<b>01-5-5556 SUPPORT</b>				
01-5-555614.00 RECRUITMENT	100.00	0.00	100.00	0.00%
01-5-555618.00 POSTAGE	25.00	0.00	25.00	0.00%
01-5-555619.00 FIRE PREV BOOKS & MATERIA	100.00	0.00	100.00	0.00%
01-5-555620.00 FIREFIGHTERS CASUL INS	4,500.00	0.00	4,500.00	0.00%
01-5-555625.00 TELEPHONE & INTERNET	2,000.00	76.00	1,924.00	3.80%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-555630.00 OFFICE SUPPLIES	700.00	0.00	700.00	0.00%
01-5-555632.00 DISPATCH SERVICE	31,702.00	488.13	31,213.87	1.54%
01-5-555633.00 UNIFORM	260.00	0.00	260.00	0.00%
01-5-555634.00 HYDRANT RENTAL	36,000.00	0.00	36,000.00	0.00%
01-5-555635.00 DRY HYDRANT	500.00	0.00	500.00	0.00%
01-5-555636.00 OSHA COMPLIANCE	600.00	0.00	600.00	0.00%
<b>Total SUPPORT</b>	<b>76,487.00</b>	<b>564.13</b>	<b>75,922.87</b>	<b>0.74%</b>
<b>01-5-5557 CAPITAL EXPENDITURES</b>				
01-5-555758.00 DESIGNATED FUND-APPARATUS	126,000.00	126,000.00	0.00	100.00%
01-5-555760.00 DESIGNATED FUND-EQUIPMENT	33,075.00	33,075.00	0.00	100.00%
<b>Total CAPITAL EXPENDITURES</b>	<b>159,075.00</b>	<b>159,075.00</b>	<b>0.00</b>	<b>100.00%</b>
<b>01-5-5558 GRANT EXPENSE</b>				
<b>Total GRANT EXPENSE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>01-5-5559 AMBULANCE SERVICES</b>				
01-5-555901.00 AMBULANCE CONTRACT	170,664.00	0.00	170,664.00	0.00%
01-5-555903.00 AMBULANCE BILLS	5,000.00	0.00	5,000.00	0.00%
<b>Total AMBULANCE SERVICES</b>	<b>175,664.00</b>	<b>0.00</b>	<b>175,664.00</b>	<b>0.00%</b>
<b>Total FIRE/FAST DEPT. EXPENSES</b>	<b>608,294.00</b>	<b>177,197.38</b>	<b>431,096.62</b>	<b>29.13%</b>
<b>01-5-575 EMERGENCY MANAGEMENT</b>				
01-5-575233.00 TOWER POWER	1,900.00	135.93	1,764.07	7.15%
01-5-575610.00 EMERG MNGMT SUPPLIES	180.00	0.00	180.00	0.00%
01-5-575612.00 GENERATOR FUEL	250.00	221.53	28.47	88.61%
01-5-575622.00 EMERG GEN INSTALL	200.00	0.00	200.00	0.00%
01-5-575630.00 BASE RADIO MAINTENANCE	2,600.00	0.00	2,600.00	0.00%
01-5-575740.00 DESIGNATED FUND-GENERATOR	30,000.00	30,000.00	0.00	100.00%
<b>Total EMERGENCY MANAGEMENT</b>	<b>35,130.00</b>	<b>30,357.46</b>	<b>4,772.54</b>	<b>86.41%</b>
<b>01-5-650 CONSERVATION</b>				
01-5-650615.00 DUES/MTGS/EDUC	200.00	0.00	200.00	0.00%
01-5-650620.00 SPKRS/PUBLIC INFO	1,250.00	0.00	1,250.00	0.00%
01-5-650625.00 PUBLICITY	750.00	0.00	750.00	0.00%
01-5-650630.00 TRAILS	1,800.00	0.00	1,800.00	0.00%
01-5-650635.00 MILT FRYE NATURE AREA	1,500.00	0.00	1,500.00	0.00%
01-5-650700.00 NATRL RESRCS INVEN	1,000.00	0.00	1,000.00	0.00%
01-5-650710.00 PROJECT RESTORATION	2,000.00	0.00	2,000.00	0.00%
<b>Total CONSERVATION</b>	<b>8,500.00</b>	<b>0.00</b>	<b>8,500.00</b>	<b>0.00%</b>
<b>01-5-651 Solid Waste Committee</b>				
01-5-651550.00 Printng	250.00	0.00	250.00	0.00%

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Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-651610.00 Software License	600.00	0.00	600.00	0.00%
01-5-651620.00 Information/Signs/Sand.Bo	1,500.00	0.00	1,500.00	0.00%
<b>Total Solid Waste Committee</b>	<b>2,350.00</b>	<b>0.00</b>	<b>2,350.00</b>	<b>0.00%</b>
<b>01-5-652 Energy Committee</b>				
01-5-652610.00 Supplies	1,800.00	0.00	1,800.00	0.00%
<b>Total Energy Committee</b>	<b>1,800.00</b>	<b>0.00</b>	<b>1,800.00</b>	<b>0.00%</b>
<b>01-5-675 CEMETERY COMMISSION</b>				
<b>Total CEMETERY COMMISSION</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>01-5-70 PUBLIC WORKS DEPT.</b>				
<b>01-5-703 HIGHWAY DIVISION</b>				
<b>01-5-7031 HIGHWAY WAGES &amp; BENEFITS</b>				
01-5-703110.00 DIRECTOR OF PUBLIC WORKS	107,487.00	5,853.12	101,633.88	5.45%
01-5-703111.00 ADMINISTRATIVE ASSIST	29,134.00	0.00	29,134.00	0.00%
01-5-703112.00 ROAD CREW WAGES	336,556.00	14,022.89	322,533.11	4.17%
01-5-703114.00 ROAD CREW OVERTIME	56,238.00	172.17	56,065.83	0.31%
01-5-703116.00 PAGER COMPENSATION	5,743.00	131.64	5,611.36	2.29%
01-5-703120.00 CCC Tax	2,355.00	58.35	2,296.65	2.48%
01-5-703121.00 FICA	33,253.00	1,185.38	32,067.62	3.56%
01-5-703122.00 MEDICARE	7,687.00	277.24	7,409.76	3.61%
01-5-703123.00 HEALTH INSUR	141,105.00	15,165.04	125,939.96	10.75%
01-5-703124.00 DISABILITY/LIFE	4,531.00	559.40	3,971.60	12.35%
01-5-703125.00 DENTAL INSURANCE	3,056.00	446.01	2,609.99	14.59%
01-5-703126.00 RETIREMENT	38,436.00	1,933.52	36,502.48	5.03%
<b>Total HIGHWAY WAGES &amp; BENEFITS</b>	<b>765,581.00</b>	<b>39,804.76</b>	<b>725,776.24</b>	<b>5.20%</b>
<b>01-5-7032 MATERIALS</b>				
01-5-703201.00 SALT & CHEMICALS	125,000.00	0.00	125,000.00	0.00%
01-5-703203.00 SAND	130,000.00	0.00	130,000.00	0.00%
01-5-703205.00 DUST CONTROL	25,000.00	0.00	25,000.00	0.00%
01-5-703207.00 GRAVEL & STONE	65,000.00	0.00	65,000.00	0.00%
01-5-703209.00 CULVERTS & ROAD SUPPLIES	25,000.00	0.00	25,000.00	0.00%
01-5-703211.00 ASPHALT PRODUCTS	3,500.00	0.00	3,500.00	0.00%
01-5-703213.00 BRIDGE REPAIR & MAINT.	5,000.00	0.00	5,000.00	0.00%
01-5-703215.00 OTHER PROJECTS	8,000.00	155.93	7,844.07	1.95%
01-5-703217.00 SIGNS	2,500.00	0.00	2,500.00	0.00%
<b>Total MATERIALS</b>	<b>389,000.00</b>	<b>155.93</b>	<b>388,844.07</b>	<b>0.04%</b>
<b>01-5-7033 CONTRACTED SERVICES</b>				
01-5-703301.00 PLOWING & SANDING	108,000.00	0.00	108,000.00	0.00%
01-5-703303.00 ROAD SWEEPING	2,700.00	0.00	2,700.00	0.00%
01-5-703305.00 LEAF REMOVAL	3,000.00	0.00	3,000.00	0.00%
01-5-703307.00 STREETLIGHTS	15,600.00	0.00	15,600.00	0.00%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-703309.00 TREE CUTTING & REMOVAL	12,000.00	0.00	12,000.00	0.00%
01-5-703311.00 UNIFORMS	15,000.00	1,151.76	13,848.24	7.68%
01-5-703313.00 PAVING	10,000.00	0.00	10,000.00	0.00%
01-5-703315.00 OTHER PROJECTS	16,000.00	0.00	16,000.00	0.00%
01-5-703317.00 CRACK SEALING	19,000.00	0.00	19,000.00	0.00%
01-5-703319.00 PAVEMENT MARKING	20,000.00	0.00	20,000.00	0.00%
01-5-703321.00 BRIDGES	55,000.00	0.00	55,000.00	0.00%
01-5-703322.00 Culverts	10,000.00	1,838.00	8,162.00	18.38%
01-5-703323.00 Roadway&Ped.Safety Exp	3,000.00	0.00	3,000.00	0.00%
<b>Total CONTRACTED SERVICES</b>	<b>289,300.00</b>	<b>2,989.76</b>	<b>286,310.24</b>	<b>1.03%</b>
<b>01-5-7034 EQUIPMENT</b>				
01-5-703401.00 OUTSIDE REPAIRS	58,500.00	0.00	58,500.00	0.00%
01-5-703403.00 PARTS & SUPPLIES	69,000.00	453.43	68,546.57	0.66%
01-5-703405.00 PETROLEUM PRODUCTS	50,000.00	3,254.35	46,745.65	6.51%
01-5-703407.00 Equipment Rental	8,000.00	0.00	8,000.00	0.00%
<b>Total EQUIPMENT</b>	<b>185,500.00</b>	<b>3,707.78</b>	<b>181,792.22</b>	<b>2.00%</b>
<b>01-5-7035 HIGHWAY GARAGE</b>				
01-5-703501.00 ELECTRICITY	2,600.00	0.00	2,600.00	0.00%
01-5-703503.00 PROPANE	6,500.00	0.00	6,500.00	0.00%
01-5-703505.00 TELEPHONE	4,000.00	359.65	3,640.35	8.99%
01-5-703507.00 SUPPLIES	7,000.00	1,415.15	5,584.85	20.22%
01-5-703509.00 ALARM MONITORING	3,300.00	0.00	3,300.00	0.00%
01-5-703511.00 REPAIRS & MAINTENANCE	12,000.00	340.50	11,659.50	2.84%
01-5-703513.00 TOOLS	8,000.00	0.00	8,000.00	0.00%
01-5-703515.00 ADMINISTRATION	5,500.00	0.00	5,500.00	0.00%
<b>Total HIGHWAY GARAGE</b>	<b>48,900.00</b>	<b>2,115.30</b>	<b>46,784.70</b>	<b>4.33%</b>
<b>01-5-7036 CAPITAL EXPENDITURES</b>				
01-5-703601.00 DESIGNATED FUND-EQUIPMENT	250,000.00	250,000.00	0.00	100.00%
01-5-703605.00 DESIGNATED FUND-PAVING	100,000.00	100,000.00	0.00	100.00%
01-5-703607.00 DESIGNATED FUND-BRIDGES	150,000.00	150,000.00	0.00	100.00%
01-5-703609.00 DESIGNATED FUND-GARAGE	50,000.00	50,000.00	0.00	100.00%
01-5-703610.00 Desinated Fund - Culverts	200,000.00	200,000.00	0.00	100.00%
01-5-703611.00 Desig.Road&Ped.Safety	10,000.00	10,000.00	0.00	100.00%
<b>Total CAPITAL EXPENDITURES</b>	<b>760,000.00</b>	<b>760,000.00</b>	<b>0.00</b>	<b>100.00%</b>
<b>01-5-7037 GRANTS</b>				
01-5-703716.00 VT State Emergency Grant	0.00	435.00	-435.00	100.00%
<b>Total GRANTS</b>	<b>0.00</b>	<b>435.00</b>	<b>-435.00</b>	<b>100.00%</b>
<b>Total HIGHWAY DIVISION</b>	<b>2,438,281.00</b>	<b>809,208.53</b>	<b>1,629,072.47</b>	<b>33.19%</b>
<b>01-5-704 BUILDINGS &amp; GROUNDS DIVIS</b>				

Account	Budget	Actual	Budget Balance % of Budget	Actual
<b>01-5-7041 B &amp; G WAGES &amp; BENEFITS</b>				
01-5-704113.00 BUILDINGS & GROUNDS WAGES	113,273.00	3,606.48	109,666.52	3.18%
01-5-704114.00 OT BLDGS & GROUNDS	6,796.00	0.00	6,796.00	0.00%
01-5-704116.00 PAGER COMPENSATION	1,644.00	850.31	793.69	51.72%
01-5-704120.00 CCC Tax	536.00	35.65	500.35	6.65%
01-5-704121.00 FICA	7,546.00	281.03	7,264.97	3.72%
01-5-704122.00 MEDICARE	1,765.00	65.72	1,699.28	3.72%
01-5-704123.00 HEALTH INSURANCE	57,812.00	8,476.60	49,335.40	14.66%
01-5-704124.00 DISABILITY/LIFE	1,171.00	200.92	970.08	17.16%
01-5-704125.00 DENTAL INSURANCE	940.00	194.28	745.72	20.67%
01-5-704126.00 RETIREMENT	8,824.00	571.44	8,252.56	6.48%
<b>Total B &amp; G WAGES &amp; BENEFITS</b>	<b>200,307.00</b>	<b>14,282.43</b>	<b>186,024.57</b>	<b>7.13%</b>
<b>01-5-7042 MATERIALS</b>				
01-5-704201.00 GARDEN SUPPLIES & PLANTS	1,635.00	0.00	1,635.00	0.00%
<b>Total MATERIALS</b>	<b>1,635.00</b>	<b>0.00</b>	<b>1,635.00</b>	<b>0.00%</b>
<b>01-5-7043 CONTRACTED SERVICES</b>				
01-5-704311.00 UNIFORMS	5,500.00	410.00	5,090.00	7.45%
<b>Total CONTRACTED SERVICES</b>	<b>5,500.00</b>	<b>410.00</b>	<b>5,090.00</b>	<b>7.45%</b>
<b>01-5-7044 EQUIPMENT</b>				
01-5-704401.00 OUTSIDE REPAIRS	2,100.00	0.00	2,100.00	0.00%
01-5-704403.00 PARTS & SUPPLIES	2,600.00	0.00	2,600.00	0.00%
01-5-704405.00 PETROLEUM PRODUCTS	2,000.00	276.03	1,723.97	13.80%
01-5-704413.00 TOOLS	575.00	0.00	575.00	0.00%
<b>Total EQUIPMENT</b>	<b>7,275.00</b>	<b>276.03</b>	<b>6,998.97</b>	<b>3.79%</b>
<b>01-5-7046 CAPITAL EXPENDITURES</b>				
01-5-704601.00 DESIGNATED FUND-EQUIPMENT	5,000.00	5,000.00	0.00	100.00%
<b>Total CAPITAL EXPENDITURES</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>0.00</b>	<b>100.00%</b>
<b>Total BUILDINGS &amp; GROUNDS DIVIS</b>	<b>219,717.00</b>	<b>19,968.46</b>	<b>199,748.54</b>	<b>9.09%</b>
<b>01-5-705 SOLID WASTE DIVISION</b>				
<b>01-5-7051 SW WAGES &amp; BENEFITS</b>				
01-5-705112.00 TRNSF STATION WAGE	51,674.00	3,319.11	48,354.89	6.42%
01-5-705120.00 CCC Tax	227.00	14.62	212.38	6.44%
01-5-705121.00 FICA TAX	3,204.00	205.79	2,998.21	6.42%
01-5-705122.00 MEDI TAX	749.00	48.13	700.87	6.43%
<b>Total SW WAGES &amp; BENEFITS</b>	<b>55,854.00</b>	<b>3,587.65</b>	<b>52,266.35</b>	<b>6.42%</b>
<b>01-5-7053 CONTRACTED SERVICES</b>				
01-5-705301.00 GUVSWMD ASSESSMENT	35,000.00	32,508.00	2,492.00	92.88%

Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-705303.00 MUNICIPAL SOLID WASTE	56,000.00	0.00	56,000.00	0.00%
01-5-705305.00 RECYCLING	48,000.00	0.00	48,000.00	0.00%
01-5-705306.00 C & D WASTE DISPOSAL	18,000.00	0.00	18,000.00	0.00%
01-5-705308.00 FOOD WASTE DISPOSAL	23,000.00	0.00	23,000.00	0.00%
<b>Total CONTRACTED SERVICES</b>	<b>180,000.00</b>	<b>32,508.00</b>	<b>147,492.00</b>	<b>18.06%</b>
<b>01-5-7054 EQUIPMENT</b>				
01-5-705403.00 PARTS & SUPPLIES	1,550.00	0.00	1,550.00	0.00%
01-5-705411.00 REPAIRS & MAINTENANCE	6,000.00	0.00	6,000.00	0.00%
01-5-705413.00 SMALL EQUIPMENT	525.00	0.00	525.00	0.00%
<b>Total EQUIPMENT</b>	<b>8,075.00</b>	<b>0.00</b>	<b>8,075.00</b>	<b>0.00%</b>
<b>01-5-7055 TRANSFER STATION</b>				
01-5-705500.00 PURCHASED SERVICES	4,000.00	1,105.00	2,895.00	27.63%
01-5-705501.00 ELECTRICITY	4,500.00	323.49	4,176.51	7.19%
01-5-705503.00 PROPANE	900.00	0.00	900.00	0.00%
01-5-705505.00 TELEPHONE	545.00	0.00	545.00	0.00%
01-5-705515.00 ADMINISTRATION	700.00	0.00	700.00	0.00%
01-5-705517.00 VERMONT FRANCHISE TAX	1,600.00	0.00	1,600.00	0.00%
<b>Total TRANSFER STATION</b>	<b>12,245.00</b>	<b>1,428.49</b>	<b>10,816.51</b>	<b>11.67%</b>
<b>01-5-7056 CAPITAL EXPENDITURES</b>				
01-5-705601.00 DESIGNATED FUND-EQUIPMENT	5,000.00	5,000.00	0.00	100.00%
<b>Total CAPITAL EXPENDITURES</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>0.00</b>	<b>100.00%</b>
<b>Total SOLID WASTE DIVISION</b>	<b>261,174.00</b>	<b>42,524.14</b>	<b>218,649.86</b>	<b>16.28%</b>
<b>01-5-706 TRACY HALL</b>				
<b>01-5-7061 BUILDING EXPENSES</b>				
01-5-706100.00 WATER USAGE	935.00	0.00	935.00	0.00%
01-5-706101.00 ELECTRICITY	15,000.00	609.09	14,390.91	4.06%
01-5-706103.00 HEATING	19,500.00	0.00	19,500.00	0.00%
01-5-706105.00 ALARM MONITORING	1,350.00	0.00	1,350.00	0.00%
01-5-706107.00 ELEVATOR MAINTENANCE	5,000.00	666.66	4,333.34	13.33%
01-5-706108.00 CUSTODIAN PAGER & MILEAGE	779.00	0.00	779.00	0.00%
01-5-706109.00 BUILDING SUPPLIES	4,800.00	467.27	4,332.73	9.73%
01-5-706113.00 REPAIRS & MAINTENANCE	17,500.00	462.00	17,038.00	2.64%
01-5-706115.00 BNDSTND/SIGN/EVCH ELECTRI	2,000.00	62.14	1,937.86	3.11%
<b>Total BUILDING EXPENSES</b>	<b>66,864.00</b>	<b>2,267.16</b>	<b>64,596.84</b>	<b>3.39%</b>
<b>Total TRACY HALL</b>	<b>66,864.00</b>	<b>2,267.16</b>	<b>64,596.84</b>	<b>3.39%</b>
<b>Total PUBLIC WORKS DEPT.</b>	<b>2,986,036.00</b>	<b>873,968.29</b>	<b>2,112,067.71</b>	<b>29.27%</b>
<b>01-5-8002 DEBT SERVICE EXPENDITURES</b>				



Account	Budget	Actual	Budget Balance % of Budget	Actual
01-5-800207.00 PUBLIC SAFTY FACILITY BON	47,000.00	0.00	47,000.00	0.00%
01-5-800208.00 Browns SH Rd Bridge-Princ	14,000.00	13,140.00	860.00	93.86%
01-5-800209.00 Browns SH Rd Bridge Inter	350.00	291.55	58.45	83.30%
01-5-800211.00 Windsor County Equalizati	60,000.00	57,970.14	2,029.86	96.62%
01-5-800235.00 DEBT INTEREST	42,000.00	0.00	42,000.00	0.00%
<b>Total DEBT SERVICE EXPENDITURES</b>	<b>163,350.00</b>	<b>71,401.69</b>	<b>91,948.31</b>	<b>43.71%</b>
<b>01-5-8003 APPROPRIATION EXPENDITURES</b>				
01-5-800302.00 NORWICH PUBLIC LIBRARY	376,700.00	376,700.00	0.00	100.00%
01-5-800306.00 NORWICH LIONS CLUB	0.00	3,500.00	-3,500.00	100.00%
01-5-800310.00 NORWICH AMERICAN LEGION	1,500.00	1,500.00	0.00	100.00%
01-5-800311.00 Norwich Community Nurse	10,000.00	10,000.00	0.00	100.00%
01-5-800315.00 NORWICH HISTORICAL SOC.	12,000.00	12,000.00	0.00	100.00%
01-5-800316.00 NORWICH CEMETERY ASSOCATN	25,000.00	25,000.00	0.00	100.00%
01-5-800324.00 CHILD CARE CTR IN NORWICH	4,348.00	4,348.00	0.00	100.00%
01-5-800328.00 VSTNG NRS/HSP APPR	18,500.00	18,500.00	0.00	100.00%
01-5-800350.00 THE FAMILY PLACE	6,000.00	6,000.00	0.00	100.00%
01-5-800352.00 ADVANCE TRANSIT	15,947.00	15,947.00	0.00	100.00%
01-5-800354.00 HEADREST	2,500.00	2,500.00	0.00	100.00%
01-5-800356.00 WINDSOR COUNTY MENTORS	2,500.00	2,500.00	0.00	100.00%
01-5-800358.00 JAM (formerly CATV)	3,000.00	3,000.00	0.00	100.00%
01-5-800362.00 WISE	2,500.00	2,500.00	0.00	100.00%
01-5-800366.00 SEVCA	3,750.00	3,750.00	0.00	100.00%
01-5-800368.00 YOUTH-IN-ACTION	3,000.00	3,000.00	0.00	100.00%
01-5-800369.00 SENIOR SOLUTIONS	1,200.00	1,200.00	0.00	100.00%
01-5-800372.00 WHT RIVR COUN ON AGING	5,300.00	5,300.00	0.00	100.00%
01-5-800375.00 PUBLIC HEALTH COUNC UV	1,822.00	1,822.00	0.00	100.00%
01-5-800382.00 U.V. TRAILS ALLIANCE	2,000.00	2,000.00	0.00	100.00%
01-5-800386.00 GOOD BEGINNINGS	3,000.00	3,000.00	0.00	100.00%
01-5-800388.00 GREEN MTN ECO DEV CORP	1,705.00	1,705.00	0.00	100.00%
01-5-800389.00 SPECIAL NEEDS SUPPORT CEN	2,000.00	2,000.00	0.00	100.00%
<b>Total APPROPRIATION EXPENDITURES</b>	<b>504,272.00</b>	<b>507,772.00</b>	<b>-3,500.00</b>	<b>100.69%</b>
<b>01-5-8004 TAX EXPENDITURES</b>				
01-5-800400.00 Transfer Out (GF Surplus)	0.00	591,000.00	-591,000.00	100.00%
01-5-800401.00 Transfer Out (Earned Inte	0.00	7,011.48	-7,011.48	100.00%
01-5-800408.00 TAX ABATEMENT/ADJUSTMENT	21,000.00	0.00	21,000.00	0.00%
<b>Total TAX EXPENDITURES</b>	<b>21,000.00</b>	<b>598,011.48</b>	<b>-577,011.48</b>	<b>2,847.67%</b>
<b>01-5-8005 INSURANCE</b>				
01-5-800501.00 HRA REIMBURSEMENT EXPENSE	0.00	1,622.88	-1,622.88	100.00%
01-5-800505.00 SOCIAL SECURITY TAX	0.00	23.24	-23.24	100.00%
01-5-800517.00 UNEMP INS RATE ASSMT	6,100.00	1,422.00	4,678.00	23.31%
01-5-800518.00 PROP & CAS INSURANCE	120,000.00	29,281.83	90,718.17	24.40%
01-5-800520.00 WORKER'S COMP INS	62,000.00	41,643.44	20,356.56	67.17%
<b>Total INSURANCE</b>	<b>188,100.00</b>	<b>73,993.39</b>	<b>114,106.61</b>	<b>39.34%</b>

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Town of Norwich General Ledger  
Current Yr Pd: 1 - Budget Status Report  
General

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Account	Budget	Actual	Budget Balance % of Budget	Actual
-----				
	-----	-----	-----	-----
	-----	-----	-----	-----
<b>Total Expenditures</b>	<b>7,228,165.00</b>	<b>2,734,215.43</b>	<b>4,493,949.57</b>	<b>37.83%</b>
	-----	-----	-----	-----
<b>Total General</b>	<b>-7,228,165.00</b>	<b>-2,734,215.43</b>	<b>-4,493,949.57</b>	
	=====	=====	=====	=====
<b>Total All Funds</b>	<b>-7,228,165.00</b>	<b>-2,734,215.43</b>	<b>-4,493,949.57</b>	
	=====	=====	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
General

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<b>ASSET</b>		
<b>01-1-001 CASH</b>		
01-1-001004.00 PETTY CASH-TRANS STATION	0.00	400.00
01-1-001005.00 PETTY CASH-TOWN CLERK	0.00	50.00
01-1-001100.00 CASH-MASCOMA GENL FUND	0.00	4,873,745.43
01-1-001102.00 CASH-MASCOMA EFTs	0.00	106.25
01-1-001104.00 CASH-MASCOMA FISH & GAME	0.00	268.96
01-1-001106.00 HRA Bank Account	0.00	7,786.55
<b>Total CASH</b>	<b>0.00</b>	<b>4,882,357.19</b>
<b>01-1-002 INVESTMENTS</b>		
01-1-002200.09 CD - 9 month	0.00	1,015,039.38
<b>Total INVESTMENTS</b>	<b>0.00</b>	<b>1,015,039.38</b>
<b>01-1-003 RECEIVABLES</b>		
<b>01-1-0030 ACCOUNTS RECEIVABLE</b>		
01-1-003026.00 Accounts Receivable	0.00	16,279.05
<b>Total ACCOUNTS RECEIVABLE</b>	<b>0.00</b>	<b>16,279.05</b>
<b>01-1-0031 GRANT RECEIVABLE</b>		
01-1-003108.00 GRANT REC-HIGHWAY DEPT	0.00	35,797.00
01-1-003112.00 GRANT REC-FEMA & VT ERAF	0.00	404,418.23
<b>Total GRANT RECEIVABLE</b>	<b>0.00</b>	<b>440,215.23</b>
<b>01-1-0032 NOTES RECEIVABLE</b>		
<b>Total NOTES RECEIVABLE</b>	<b>0.00</b>	<b>0.00</b>
<b>01-1-0034 TAXES RECEIVABLE</b>		
01-1-003402.00 DEL PROP TAXES RECEIVABLE	0.00	198,238.30
01-1-003403.00 TAX INTEREST RECV	0.00	30,356.13
01-1-003404.00 PENALTY RECEIVABLE	0.00	8,352.84
<b>Total TAXES RECEIVABLE</b>	<b>0.00</b>	<b>236,947.27</b>
<b>Total RECEIVABLES</b>	<b>0.00</b>	<b>693,441.55</b>
<b>01-1-004 OTHER ASSETS</b>		
01-1-004099.00 HTFD RECY COUPON INVENTORY	0.00	1,500.00
01-1-004104.00 INVENTORY-Materials	0.00	116,027.21
01-1-004105.00 Inventory-DPW Fueling Sta	0.00	4,255.85
<b>Total OTHER ASSETS</b>	<b>0.00</b>	<b>121,783.06</b>
01-1-090000.00 DUE FROM/TO OTHER FUND	0.00	-6,657,537.44

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
General

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<hr/>		
<b>Total Asset</b>	<b>0.00</b>	<b>55,083.74</b>
<hr/>		
<b>LIABILITY</b>		
<b>01-2-001 ACCOUNTS PAYABLE</b>		
01-2-001111.00 VMERS GRP B PAYABLE	0.00	10,148.62
01-2-001113.00 VMERS GRP C PAYABLE	0.00	5,244.17
01-2-001114.00 HRA LIABILITY	0.00	13,447.41
01-2-001117.00 UNION DUES PAYABLE	0.00	-17.36
01-2-001121.00 VT ANIMAL RETURN	0.00	1,071.00
01-2-001122.00 DUE TO VT-FISH & GAME	0.00	113.70
01-2-001122.01 VT FISH & GAME GIFT CERTI	0.00	97.00
01-2-001124.00 DUE TO VT-VITAL RECORDS	0.00	3,395.00
01-2-001125.10 DUE TO GUVSWMD-STICKERS	0.00	1,845.00
01-2-001126.00 VISION SERV PLAN-PAYROLL	0.00	-12.75
01-2-001148.00 TAX OVERPAYMENTS	0.00	6,763.92
01-2-001150.00 VENDORS PAYABLE	0.00	670,043.96
<hr/>		
<b>Total ACCOUNTS PAYABLE</b>	<b>0.00</b>	<b>712,139.67</b>
<hr/>		
<b>01-2-002 GRANT LIABILITY</b>		
<hr/>		
<b>Total GRANT LIABILITY</b>	<b>0.00</b>	<b>0.00</b>
<hr/>		
<b>01-2-003 OTHER LIABILITIES</b>		
<hr/>		
<b>Total OTHER LIABILITIES</b>	<b>0.00</b>	<b>0.00</b>
<hr/>		
<b>01-2-004 DEFERRED REVENUES</b>		
01-2-004001.00 DEFERRED REV-TAXES	0.00	142,500.00
01-2-004004.00 DEFERRED REV-GRANTS	0.00	37,405.73
<hr/>		
<b>Total DEFERRED REVENUES</b>	<b>0.00</b>	<b>179,905.73</b>
<hr/>		
<b>Total Liability</b>	<b>0.00</b>	<b>892,045.40</b>
<hr/>		
<b>FUND BALANCE</b>		
<b>01-3-0011 RESERVE-FUND BALANCE</b>		
<hr/>		
<b>Total RESERVE-FUND BALANCE</b>	<b>0.00</b>	<b>0.00</b>
<hr/>		
<b>01-3-0013 UNRESTRICTED FUNDS</b>		
01-3-001300.00 GENERAL FUND BAL-UNREST	0.00	1,042,212.01
01-3-001301.03 TracyHall13	0.00	291,000.00
01-3-001301.05 DPW Bridge#41	0.00	200,000.00
01-3-001301.06 EAB #52	0.00	100,000.00

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
General

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----	-----	-----
01-3-001301.07 Replenish Fund 50	0.00	45,207.85
<b>Total UNRESTRICTED FUNDS</b>	<b>0.00</b>	<b>1,678,419.86</b>
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>1,678,419.86</b>
-----	-----	-----
Fund Balance Current Year	0.00	-2,515,381.52
<b>Total Fund Balance</b>	<b>0.00</b>	<b>-836,961.66</b>
<b>Total Liability,Reserves,Fund Balance</b>	<b>0.00</b>	<b>55,083.74</b>
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
CONSERVATION COMM FUND

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<b>ASSET</b>		
04-1-090000.00 DUE FROM/TO OTHER FUND	0.00	3,519.35
<b>Total Asset</b>	<b>0.00</b>	<b>3,519.35</b>
<b>LIABILITY</b>		
<b>Total Liability</b>	<b>0.00</b>	<b>0.00</b>
<b>FUND BALANCE</b>		
04-3-001300.00 FUND BALANCE-CONS COMM	0.00	3,515.65
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>3,515.65</b>
Fund Balance Current Year	0.00	3.70
<b>Total Fund Balance</b>	<b>0.00</b>	<b>3,519.35</b>
<b>Total Liability,Reserves,Fund Balance</b>	<b>0.00</b>	<b>3,519.35</b>

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
RECREATION FACILITY & IMP

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<b>ASSET</b>		
05-1-090000.00 DUE FROM/TO OTHER FUND	0.00	64,188.70
<b>Total Asset</b>	<b>0.00</b>	<b>64,188.70</b>
<b>LIABILITY</b>		
<b>Total Liability</b>	<b>0.00</b>	<b>0.00</b>
<b>FUND BALANCE</b>		
05-3-001300.00 FUND BALANCE-RECREATION	0.00	49,121.18
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>49,121.18</b>
Fund Balance Current Year	0.00	15,067.52
<b>Total Fund Balance</b>	<b>0.00</b>	<b>64,188.70</b>
<b>Total Liability, Reserves, Fund Balance</b>	<b>0.00</b>	<b>64,188.70</b>

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<b>ASSET</b>		
06-1-090000.00 DUE FROM/TO OTHER FUND	0.00	781,615.55
<b>Total Asset</b>	<b>0.00</b>	<b>781,615.55</b>
<b>LIABILITY</b>		
<b>Total Liability</b>	<b>0.00</b>	<b>0.00</b>
<b>FUND BALANCE</b>		
06-3-001300.00 FUND BALANCE-FIRE EQUIP	0.00	654,793.36
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>654,793.36</b>
Fund Balance Current Year	0.00	126,822.19
<b>Total Fund Balance</b>	<b>0.00</b>	<b>781,615.55</b>
<b>Total Liability,Reserves,Fund Balance</b>	<b>0.00</b>	<b>781,615.55</b>



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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
HIGHWAY EQUIPMENT FUND

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<b>ASSET</b>		
07-1-090000.00 DUE FROM/TO OTHER FUND	0.00	568,936.47
<b>Total Asset</b>	<b>0.00</b>	<b>568,936.47</b>
<b>LIABILITY</b>		
<b>Total Liability</b>	<b>0.00</b>	<b>0.00</b>
<b>FUND BALANCE</b>		
07-3-001300.00 FUND BALANCE-HWY EQUIP	0.00	318,338.00
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>318,338.00</b>
Fund Balance Current Year	0.00	250,598.47
<b>Total Fund Balance</b>	<b>0.00</b>	<b>568,936.47</b>
<b>Total Liability,Reserves,Fund Balance</b>	<b>0.00</b>	<b>568,936.47</b>

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
HIGHWAY GARAGE FUND

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<b>ASSET</b>		
08-1-090000.00 DUE FROM/TO OTHER FUND	0.00	405,937.80
<b>Total Asset</b>	<b>0.00</b>	<b>405,937.80</b>
<b>LIABILITY</b>		
<b>Total Liability</b>	<b>0.00</b>	<b>0.00</b>
<b>FUND BALANCE</b>		
08-3-001300.00 FUND BALANCE-HWY GARAGE	0.00	355,510.79
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>355,510.79</b>
Fund Balance Current Year	0.00	50,427.01
<b>Total Fund Balance</b>	<b>0.00</b>	<b>405,937.80</b>
<b>Total Liability,Reserves,Fund Balance</b>	<b>0.00</b>	<b>405,937.80</b>

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
SOLID WASTE EQUIP FUND

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<b>ASSET</b>		
09-1-090000.00 DUE FROM/TO OTHER FUND	0.00	49,749.91
<b>Total Asset</b>	<b>0.00</b>	<b>49,749.91</b>
<b>LIABILITY</b>		
<b>Total Liability</b>	<b>0.00</b>	<b>0.00</b>
<b>FUND BALANCE</b>		
09-3-001300.00 FUND BALANCE-SOLID WASTE	0.00	44,697.58
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>44,697.58</b>
Fund Balance Current Year	0.00	5,052.33
<b>Total Fund Balance</b>	<b>0.00</b>	<b>49,749.91</b>
<b>Total Liability,Reserves,Fund Balance</b>	<b>0.00</b>	<b>49,749.91</b>

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
POLICE STATION FUND

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<hr/>		
<b>ASSET</b>		
<b>Total Asset</b>	 0.00 =====	 0.00 =====
<b>LIABILITY</b>		
<b>Total Liability</b>	 0.00 -----	 0.00 -----
<b>FUND BALANCE</b>		
<b>Total Prior Years Fund Balance</b>	 0.00 -----	 0.00 -----
Fund Balance Current Year	 0.00 -----	 0.00 -----
<b>Total Fund Balance</b>	 0.00 -----	 0.00 -----
<b>Total Liability, Reserves, Fund Balance</b>	 0.00 =====	 0.00 =====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
POLICE CRUISER

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Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
<b>ASSET</b>		
11-1-090000.00 DUE FROM/TO OTHER FUNDS	0.00	106,645.75
<b>Total Asset</b>	<b>0.00</b>	<b>106,645.75</b>
<b>LIABILITY</b>		
<b>Total Liability</b>	<b>0.00</b>	<b>0.00</b>
<b>FUND BALANCE</b>		
11-3-001300.00 FUND BALANCE- POLICE CRUI	0.00	71,533.57
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>71,533.57</b>
Fund Balance Current Year	0.00	35,112.18
<b>Total Fund Balance</b>	<b>0.00</b>	<b>106,645.75</b>
<b>Total Liability,Reserves,Fund Balance</b>	<b>0.00</b>	<b>106,645.75</b>

## TOWN REAPPRAISAL FUND

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
<b>ASSET</b>		
12-1-090000.00 DUE FROM/TO OTHER FUND	0.00	137,939.57
	-----	-----
<b>Total Asset</b>	<b>0.00</b>	<b>137,939.57</b>
	=====	=====
<b>LIABILITY</b>		
	-----	-----
<b>Total Liability</b>	<b>0.00</b>	<b>0.00</b>
	-----	-----
<b>FUND BALANCE</b>		
12-3-001300.00 FUND BALANCE-REAPPRAISAL	0.00	98,857.22
	-----	-----
<b>Total Prior Years Fund Balance</b>	<b>0.00</b>	<b>98,857.22</b>
	-----	-----
Fund Balance Current Year	0.00	39,082.35
	-----	-----
<b>Total Fund Balance</b>	<b>0.00</b>	<b>137,939.57</b>
	-----	-----
<b>Total Liability,Reserves,Fund Balance</b>	<b>0.00</b>	<b>137,939.57</b>
	=====	=====

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## Town of Norwich General Ledger

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Balance Sheet Current Year - Period 1 Jul

brosalinda

## TRACY HALL FUND

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
13-1-090000.00 DUE FROM/TO OTHER FUND	0.00	890,675.77
	-----	-----
Total Asset	0.00	890,675.77
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
13-3-001300.00 FUND BALANCE-TRACY HALL	0.00	598,738.86
	-----	-----
Total Prior Years Fund Balance	0.00	598,738.86
	-----	-----
Fund Balance Current Year	0.00	291,936.91
	-----	-----
Total Fund Balance	0.00	890,675.77
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	890,675.77
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
GENERAL ADMIN. FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
14-1-090000.00 DUE FROM/TO OTHER FUNDS	0.00	133,978.74
	-----	-----
Total Asset	0.00	133,978.74
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
14-3-001300.00 FUND BALANCE-GEN ADMIN	0.00	128,837.81
	-----	-----
Total Prior Years Fund Balance	0.00	128,837.81
	-----	-----
Fund Balance Current Year	0.00	5,140.93
	-----	-----
Total Fund Balance	0.00	133,978.74
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	133,978.74
	=====	=====



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## Town of Norwich General Ledger

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Balance Sheet Current Year - Period 1 Jul

brosalinda

Granite bench with crysta

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
15-1-090000.00 DUE FROM/TO OTHER FUND	0.00	10.52
	-----	-----
Total Asset	0.00	10.52
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
15-3-001300.00 GENERAL FUND BAL-UNREST	0.00	10.51
	-----	-----
Total Prior Years Fund Balance	0.00	10.51
	-----	-----
Fund Balance Current Year	0.00	0.01
	-----	-----
Total Fund Balance	0.00	10.52
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	10.52
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
RECREATION FUND-DAM

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
RECREATION FUND-TENNIS CO

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
17-1-090000.00 DUE FROM/TO OTHER FUND	0.00	136,175.41
	-----	-----
Total Asset	0.00	136,175.41
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
17-3-001300.00 FUND BALANCE-TENNIS COURT	0.00	126,032.17
	-----	-----
Total Prior Years Fund Balance	0.00	126,032.17
	-----	-----
Fund Balance Current Year	0.00	10,143.24
	-----	-----
Total Fund Balance	0.00	136,175.41
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	136,175.41
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
TOWN CLERK EQUIP FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
19-1-090000.00 DUE FROM/TO OTHER FUND	0.00	9,644.55
	-----	-----
Total Asset	0.00	9,644.55
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
19-3-001300.00 FUND BALANCE-TWN CLK EQUI	0.00	984.40
	-----	-----
Total Prior Years Fund Balance	0.00	984.40
	-----	-----
Fund Balance Current Year	0.00	8,660.15
	-----	-----
Total Fund Balance	0.00	9,644.55
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	9,644.55
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
POLICE SPEC EQUIP FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
21-1-090000.00 DUE FROM/TO OTHER FUNDS	0.00	22,480.34
	-----	-----
Total Asset	0.00	22,480.34
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
21-3-001300.00 FUND BALANCE-POLICE SPEC	0.00	21,276.69
	-----	-----
Total Prior Years Fund Balance	0.00	21,276.69
	-----	-----
Fund Balance Current Year	0.00	1,203.65
	-----	-----
Total Fund Balance	0.00	22,480.34
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	22,480.34
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
KIDS & COPS FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul	Curr Yr Pd 1 Jul
	Encumbrances	Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
AFFORDABLE HOUSING FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
23-1-090000.00 DUE/FROM TO OTHER FUND	0.00	50,657.42
	-----	-----
Total Asset	0.00	50,657.42
	=====	=====
FUND BALANCE		
23-3-001300.00 FUND BALANCE-AFFORDABLE H	0.00	50,604.13
	-----	-----
Total Prior Years Fund Balance	0.00	50,604.13
	-----	-----
Fund Balance Current Year	0.00	53.29
	-----	-----
Total Fund Balance	0.00	50,657.42
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	50,657.42
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
LAND MANAGEMENT COUNCIL F

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
24-1-090000.00 DUE FROM/TO OTHER FUNDS	0.00	13,473.26
	-----	-----
Total Asset	0.00	13,473.26
	=====	=====
FUND BALANCE		
24-3-001300.00 FUND BALANCE-LAND MGMT CO	0.00	13,459.09
	-----	-----
Total Prior Years Fund Balance	0.00	13,459.09
	-----	-----
Fund Balance Current Year	0.00	14.17
	-----	-----
Total Fund Balance	0.00	13,473.26
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	13,473.26
	=====	=====



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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
FIRE DEPT.APPARATUS BAY

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
FIRE EQUIPMENT FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
26-1-090000.00 DUE FROM/TO OTHER FUND	0.00	100,489.43
	-----	-----
Total Asset	0.00	100,489.43
	=====	=====
FUND BALANCE		
26-3-001300.00 FUND BALANCE-FIRE EQUIPME	0.00	67,300.34
	-----	-----
Total Prior Years Fund Balance	0.00	67,300.34
	-----	-----
Fund Balance Current Year	0.00	33,189.09
	-----	-----
Total Fund Balance	0.00	100,489.43
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	100,489.43
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet    Current Year - Period 1 Jul  
SIDEWALK FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
27-1-090000.00 DUE FROM/TO OTHER FUND	0.00	89,862.07
	-----	-----
Total Asset	0.00	89,862.07
	=====	=====
FUND BALANCE		
27-3-001300.00 FUND BALANCE-SIDEWALK FUN	0.00	89,767.54
	-----	-----
Total Prior Years Fund Balance	0.00	89,767.54
	-----	-----
Fund Balance Current Year	0.00	94.53
	-----	-----
Total Fund Balance	0.00	89,862.07
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	89,862.07
	=====	=====

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Town of Norwich General Ledger  
 Balance Sheet Current Year - Period 1 Jul  
 LONG TERM FACILITY STUDY

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
28-1-090000.00 DUE FROM/TO OTHER FUND	0.00	2.39
	-----	-----
Total Asset	0.00	2.39
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
28-3-001300.00 FUND BALANCE-FACILITY STU	0.00	2.39
	-----	-----
Total Prior Years Fund Balance	0.00	2.39
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	2.39
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	2.39
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
TOWN MANAGER VEHICLE FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
BANDSTAND RENOVATION FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
COMMUNICATIONS STUDY FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
CITIZEN ASSISTANCE FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
33-1-090000.00 DUE FROM/TO OTHER FUND	0.00	7,968.38
	-----	-----
Total Asset	0.00	7,968.38
	=====	=====
FUND BALANCE		
33-3-001300.00 FUND BAL-RESTRICT	0.00	7,960.00
	-----	-----
Total Prior Years Fund Balance	0.00	7,960.00
	-----	-----
Fund Balance Current Year	0.00	8.38
	-----	-----
Total Fund Balance	0.00	7,968.38
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	7,968.38
	=====	=====



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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
WCTU FOUNTAIN

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
CORRIDOR TREE

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
ALURA GRANT

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
MAIN STREET FLAGS

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
37-1-090000.00 DUE FROM/TO OTHER FUND	0.00	730.56
	-----	-----
Total Asset	0.00	730.56
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
37-3-001300.00 FUND BALANCE	0.00	479.79
	-----	-----
Total Prior Years Fund Balance	0.00	479.79
	-----	-----
Fund Balance Current Year	0.00	250.77
	-----	-----
Total Fund Balance	0.00	730.56
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	730.56
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
SCHOOL LEASELAND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
GOSPEL LEASELAND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

08/21/25

## Town of Norwich General Ledger

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Balance Sheet Current Year - Period 1 Jul

brosalinda

## RECREATION SCHOLARSHIPS

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
40-1-090000.00 DUE FROM/TO OTHER FUND	0.00	929.10
	-----	-----
Total Asset	0.00	929.10
	=====	=====
FUND BALANCE		
40-3-001300.00 FUND BAL-Restricted	0.00	928.12
	-----	-----
Total Prior Years Fund Balance	0.00	928.12
	-----	-----
Fund Balance Current Year	0.00	0.98
	-----	-----
Total Fund Balance	0.00	929.10
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	929.10
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
DPW-BRIDGE FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
41-1-090000.00 DUE FROM/TO OTHER FUND	0.00	1,102,293.83
	-----	-----
Total Asset	0.00	1,102,293.83
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
41-3-001300.00 GENERAL FUND BAL-UNREST	0.00	751,134.32
	-----	-----
Total Prior Years Fund Balance	0.00	751,134.32
	-----	-----
Fund Balance Current Year	0.00	351,159.51
	-----	-----
Total Fund Balance	0.00	1,102,293.83
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	1,102,293.83
	=====	=====



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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
DPW-PAVING FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
42-1-090000.00 DUE FROM/TO OTHER FUND	0.00	463,422.41
	-----	-----
Total Asset	0.00	463,422.41
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
42-3-001300.00 GENERAL FUND BAL-UNREST	0.00	362,934.93
	-----	-----
Total Prior Years Fund Balance	0.00	362,934.93
	-----	-----
Fund Balance Current Year	0.00	100,487.48
	-----	-----
Total Fund Balance	0.00	463,422.41
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	463,422.41
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
BUILDINGS & GROUNDS

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
43-1-090000.00 DUE FROM/TO OTHER FUND	0.00	44,009.30
	-----	-----
Total Asset	0.00	44,009.30
	=====	=====
FUND BALANCE		
43-3-001300.00 GENERAL FUND BAL-UNREST	0.00	38,963.01
	-----	-----
Total Prior Years Fund Balance	0.00	38,963.01
	-----	-----
Fund Balance Current Year	0.00	5,046.29
	-----	-----
Total Fund Balance	0.00	44,009.30
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	44,009.30
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
COMMUNICATIONS CONSTRUCTI

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
RECORDS RESTORATION

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
45-1-090000.00 DUE FROM/TO OTHER FUND	0.00	43,824.93
	-----	-----
Total Asset	0.00	43,824.93
	=====	=====
FUND BALANCE		
45-3-001300.00 GENERAL FUND BAL-UNREST	0.00	37,407.83
	-----	-----
Total Prior Years Fund Balance	0.00	37,407.83
	-----	-----
Fund Balance Current Year	0.00	6,417.10
	-----	-----
Total Fund Balance	0.00	43,824.93
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	43,824.93
	=====	=====

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Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
GENERATOR FUND

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
46-1-090000.00 DUE FROM/TO OTHER FUND	0.00	63,847.22
	-----	-----
Total Asset	0.00	63,847.22
	=====	=====
FUND BALANCE		
46-3-001300.00 FUND BALANCE	0.00	33,780.06
	-----	-----
Total Prior Years Fund Balance	0.00	33,780.06
	-----	-----
Fund Balance Current Year	0.00	30,067.16
	-----	-----
Total Fund Balance	0.00	63,847.22
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	63,847.22
	=====	=====

08/21/25

## Town of Norwich General Ledger

Page 1

12:53 pm

Balance Sheet Current Year - Period 1 Jul

brosalinda

## PUBLIC SAFETY FACILITY

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
47-1-090000.00 DUE FROM/TO OTHER FUND	0.00	16,139.85
	-----	-----
Total Asset	0.00	16,139.85
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
47-3-001300.00 GENERAL FUND BAL-UNREST	0.00	1,122.87
	-----	-----
Total Prior Years Fund Balance	0.00	1,122.87
	-----	-----
Fund Balance Current Year	0.00	15,016.98
	-----	-----
Total Fund Balance	0.00	16,139.85
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	16,139.85
	=====	=====

08/21/25

12:53 pm

Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
Climate Emergency

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
48-1-090000.00 DUE FROM/TO OTHER FUND	0.00	43,765.79
	-----	-----
Total Asset	0.00	43,765.79
	=====	=====
FUND BALANCE		
48-3-001300.00 GENERAL FUND BAL-UNREST	0.00	43,719.75
	-----	-----
Total Prior Years Fund Balance	0.00	43,719.75
	-----	-----
Fund Balance Current Year	0.00	46.04
	-----	-----
Total Fund Balance	0.00	43,765.79
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	43,765.79
	=====	=====

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12:53 pm

Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
ARPA (American Rescue Pla

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
	-----	-----
Total Asset	0.00	0.00
	=====	=====
FUND BALANCE		
	-----	-----
Total Prior Years Fund Balance	0.00	0.00
	-----	-----
Fund Balance Current Year	0.00	0.00
	-----	-----
Total Fund Balance	0.00	0.00
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	0.00
	=====	=====



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12:53 pm

Town of Norwich General Ledger  
 Balance Sheet Current Year - Period 1 Jul  
 Expense/Emergency Reserve

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
50-1-090000.00 DUE FROM/TO OTHER FUND	0.00	727,870.68
	-----	-----
Total Asset	0.00	727,870.68
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
50-3-001300.00 FUND BAL-Exp&Emerg Reserv	0.00	727,105.03
	-----	-----
Total Prior Years Fund Balance	0.00	727,105.03
	-----	-----
Fund Balance Current Year	0.00	765.65
	-----	-----
Total Fund Balance	0.00	727,870.68
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	727,870.68
	=====	=====

08/21/25

12:53 pm

Town of Norwich General Ledger  
Balance Sheet Current Year - Period 1 Jul  
Operational Perf & Develo

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
51-1-090000.00 DUE FROM/TO OTHER FUND	0.00	141,578.15
	-----	-----
Total Asset	0.00	141,578.15
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
51-3-001300.00 FUND Bal-Op Perfom & Deve	0.00	91,429.22
	-----	-----
Total Prior Years Fund Balance	0.00	91,429.22
	-----	-----
Fund Balance Current Year	0.00	50,148.93
	-----	-----
Total Fund Balance	0.00	141,578.15
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	141,578.15
	=====	=====

08/21/25

## Town of Norwich General Ledger

Page 1

12:53 pm

Balance Sheet Current Year - Period 1 Jul

brosalinda

## Emerald Ash Borer Respons

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
52-1-090000.00 DUE FROM/TO OTHER FUND	0.00	113,012.15
	-----	-----
Total Asset	0.00	113,012.15
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
52-3-001300.00 Fund Bal-EmeraldAshBorer	0.00	12,893.27
	-----	-----
Total Prior Years Fund Balance	0.00	12,893.27
	-----	-----
Fund Balance Current Year	0.00	100,118.88
	-----	-----
Total Fund Balance	0.00	113,012.15
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	113,012.15
	=====	=====

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## Town of Norwich General Ledger

Page 1

12:53 pm

Balance Sheet Current Year - Period 1 Jul

brosalinda

Kids Bridge-Huntley Mdw

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
53-1-090000.00 DUE FROM/TO OTHER FUND	0.00	6,735.01
	-----	-----
Total Asset	0.00	6,735.01
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
53-3-001300.00 FUND BAL-RESTR-KIDS BRDG	0.00	6,727.93
	-----	-----
Total Prior Years Fund Balance	0.00	6,727.93
	-----	-----
Fund Balance Current Year	0.00	7.08
	-----	-----
Total Fund Balance	0.00	6,735.01
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	6,735.01
	=====	=====

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12:53 pm

Town of Norwich General Ledger  
Balance Sheet    Current Year - Period 1 Jul  
Culvert Fund

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
54-1-090000.00 DUE FROM/TO OTHER FUND	0.00	294,868.36
	-----	-----
Total Asset	0.00	294,868.36
	=====	=====
LIABILITY		
	-----	-----
Total Liability	0.00	0.00
	-----	-----
FUND BALANCE		
54-3-001300.00 GENERAL FUND BAL-UNREST	0.00	94,558.19
	-----	-----
Total Prior Years Fund Balance	0.00	94,558.19
	-----	-----
Fund Balance Current Year	0.00	200,310.17
	-----	-----
Total Fund Balance	0.00	294,868.36
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	294,868.36
	=====	=====

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12:53 pm

Town of Norwich General Ledger  
 Balance Sheet Current Year - Period 1 Jul  
 Roadway Safety Fund

Page 1

brosalinda

Account	Curr Yr Pd 1 Jul Encumbrances	Curr Yr Pd 1 Jul Actual
-----		
ASSET		
55-1-090000.00 DUE FROM/TO OTHER FUND	0.00	20,558.72
	-----	-----
Total Asset	0.00	20,558.72
	=====	=====
FUND BALANCE		
55-3-001300.00 GENERAL FUND BAL-UNREST	0.00	10,537.11
	-----	-----
Total Prior Years Fund Balance	0.00	10,537.11
	-----	-----
Fund Balance Current Year	0.00	10,021.61
	-----	-----
Total Fund Balance	0.00	20,558.72
	-----	-----
Total Liability,Reserves,Fund Balance	0.00	20,558.72
	=====	=====

08/21/25

## Town of Norwich General Ledger

Page 1 of 1

11:33 am

## General Ledger Due/To Due/From Summary Report

brosalinda

Current Yr: Period 1

Account Number	Account Description	Account Balance
01-1-090000.00	General DUE FROM/TO OTHER FUND	-6,657,537.44
04-1-090000.00	CONSERVATION COMM FUND DUE FROM/TO OTHER FUND	3,519.35
05-1-090000.00	RECREATION FACILITY & IMP DUE FROM/TO OTHER FUND	64,188.70
06-1-090000.00	FIRE APPARATUS FUND DUE FROM/TO OTHER FUND	781,615.55
07-1-090000.00	HIGHWAY EQUIPMENT FUND DUE FROM/TO OTHER FUND	568,936.47
08-1-090000.00	HIGHWAY GARAGE FUND DUE FROM/TO OTHER FUND	405,937.80
09-1-090000.00	SOLID WASTE EQUIP FUND DUE FROM/TO OTHER FUND	49,749.91
10-1-090000.00	POLICE STATION FUND DUE FROM/TO OTHER FUND	0.00
11-1-090000.00	POLICE CRUISER DUE FROM/TO OTHER FUNDS	106,645.75
12-1-090000.00	TOWN REAPPRAISAL FUND DUE FROM/TO OTHER FUND	137,939.57
13-1-090000.00	TRACY HALL FUND DUE FROM/TO OTHER FUND	890,675.77
14-1-090000.00	GENERAL ADMIN. FUND DUE FROM/TO OTHER FUNDS	133,978.74
15-1-090000.00	Granite bench with crista DUE FROM/TO OTHER FUND	10.52
16-1-090000.00	RECREATION FUND-DAM DUE FROM/TO OTHER FUNDS	0.00
17-1-090000.00	RECREATION FUND-TENNIS CO DUE FROM/TO OTHER FUND	136,175.41
19-1-090000.00	TOWN CLERK EQUIP FUND DUE FROM/TO OTHER FUND	9,644.55
21-1-090000.00	POLICE SPEC EQUIP FUND DUE FROM/TO OTHER FUNDS	22,480.34
22-1-090000.00	KIDS & COPS FUND DUE FROM/TO OTHER FUND	0.00
23-1-090000.00	AFFORDABLE HOUSING FUND DUE/FROM TO OTHER FUND	50,657.42
24-1-090000.00	LAND MANAGEMENT COUNCIL F DUE FROM/TO OTHER FUNDS	13,473.26
25-1-090000.00	FIRE DEPT.APPARATUS BAY DUE/FROM TO OTHER FUND	0.00
26-1-090000.00	FIRE EQUIPMENT FUND DUE FROM/TO OTHER FUND	100,489.43
27-1-090000.00	SIDEWALK FUND DUE FROM/TO OTHER FUND	89,862.07
28-1-090000.00	LONG TERM FACILITY STUDY DUE FROM/TO OTHER FUND	2.39
29-1-090000.00	TOWN MANAGER VEHICLE FUND DUE FROM/TO OTHER FUND	0.00
30-1-090000.00	BANDSTAND RENOVATION FUND DUE FROM/TO OTHER FUND	0.00
31-1-090000.00	COMMUNICATIONS STUDY FUND DUE FROM/TO OTHER FUNDS	0.00
33-1-090000.00	CITIZEN ASSISTANCE FUND DUE FROM/TO OTHER FUND	7,968.38
34-1-090000.00	WCTU FOUNTAIN DUE FROM/TO OTHER FUND	0.00
35-1-090000.00	CORRIDOR TREE DUE FROM/TO OTHER FUND	0.00
36-1-090000.00	ALURA GRANT DUE FROM/TO OTHER FUND	0.00
37-1-090000.00	MAIN STREET FLAGS DUE FROM/TO OTHER FUND	730.56
38-1-090000.00	SCHOOL LEASELAND DUE FROM/TO OTHER FUND	0.00
39-1-090000.00	GOSPEL LEASELAND DUE FROM/TO OTHER FUND	0.00
40-1-090000.00	RECREATION SCHOLARSHIPS DUE FROM/TO OTHER FUND	929.10
41-1-090000.00	DPW-BRIDGE FUND DUE FROM/TO OTHER FUND	1,102,293.83
42-1-090000.00	DPW-PAVING FUND DUE FROM/TO OTHER FUND	463,422.41
43-1-090000.00	BUILDINGS & GROUNDS DUE FROM/TO OTHER FUND	44,009.30
44-1-090000.00	COMMUNICATIONS CONSTRUCTI DUE FROM/TO OTHER FUND	0.00
45-1-090000.00	RECORDS RESTORATION DUE FROM/TO OTHER FUND	43,824.93
46-1-090000.00	GENERATOR FUND DUE FROM/TO OTHER FUND	63,847.22
47-1-090000.00	PUBLIC SAFETY FACILITY DUE FROM/TO OTHER FUND	16,139.85
48-1-090000.00	Climate Emergency DUE FROM/TO OTHER FUND	43,765.79
49-1-090000.00	ARPA (American Rescue Pla DUE FROM/TO OTHER FUND	0.00
50-1-090000.00	Expense/Emergency Reserve DUE FROM/TO OTHER FUND	727,870.68
51-1-090000.00	Operational Perf & Develo DUE FROM/TO OTHER FUND	141,578.15
52-1-090000.00	Emerald Ash Borer Respons DUE FROM/TO OTHER FUND	113,012.15
53-1-090000.00	Kids Bridge-Huntley Mdw DUE FROM/TO OTHER FUND	6,735.01
54-1-090000.00	Culvert Fund DUE FROM/TO OTHER FUND	294,868.36
55-1-090000.00	Roadway Safety Fund DUE FROM/TO OTHER FUND	20,558.72
**** TOTALS FOR DUE/TO DUE/FROM ACCOUNTS		0.00

**Town of Norwich, Vermont**  
**Minutes of the Selectboard Meeting**  
**Wednesday, August 13th, 2025**

**Active Participants at Tracy Hall:** Mary Layton (SB Chair), Priscilla Vincent (SB member), Kimo Griggs (SB Vice Chair), Irv Thomae (Town member), Steven True (Planning Director and Zoning Administrator)

**Active Participants on Zoom:** Marcia Calloway (SB member), Brennan Duffy (Town Manager), Jaan Laaspere (Town member), Lily Trajman (Town Clerk), Alex Northern (Fire Chief)

Matt Swett was not in attendance.

**Key:** *Motions noted in italics.*  
[Public comment noted in blue.](#)

**The meeting was called to order by Chair Mary Layton at 6:30 pm.**

**YouTube Timestamp: 50:03**

**1. Agenda**

**Timestamp: 50:26**

*I move to approve the agenda as presented. – Vincent moved (2<sup>nd</sup> Griggs) Vote: yes (Griggs, Vincent, Layton, Calloway)*

**2. Chair's Report**

**Timestamp: 51:38**

The Chair (1) met to set up the agenda, (2) met with the Town Manager to discuss the purchasing policy, and (3) brainstormed with the Town Manager ways to reduce the length of meetings.

**3. Public Comments for Items not on the Agenda**

**Timestamp: 52:41**

[Irv Thomae, representing Norwich on the governing board of the East Central Vermont Telecommunications District, ECFiber, offered reassurance that they are taking all appropriate steps to maintain service to customers. Thomae gave context to the funding](#)



of ECFiber, recent contract negotiations, and efforts to organize a new nonprofit with a paid board of directors.

Vincent shared appreciation for the newly repainted crosswalks and the new fog lines along the Beaver Meadow pedestrian corridor.

Vincent requested permission to ask the Town Manager whether bookkeeping errors had been corrected. The Chair suggested discussing the matter at the next meeting with a dedicated agenda item.

Jaan Laaspere highlighted his memo about the capital planning decision made in the last Planning Commission meeting, requested Planning Commission members have time with Town staff to begin the inventory process, and noted an eventual request for time on a future Selectboard agenda to discuss the topic.

Calloway expressed confusion around the scope of the project and highlighted the need for goals in the plan.

The Chair suggested making the topic an agenda item due to the complexity of the matter.

#### **4. Zoning Bylaws/Regulations**

**Timestamp: 1:08:16**

The Chair noted a positive public hearing at the last meeting.

Griggs asked whether there were any accompanying maps, questioned language of exempted vs. prohibited, asked for clarification on permitting for clearing land, and highlighted a syntax error.

Steven True clarified that there is a “very minimal change” to the zoning districts stemming from two property owner requests during the 2009 adoption. True noted that forestry falls under the Department of Agriculture’s required agricultural practices.

Calloway shared concern that broad authority given to the DRB to grant special exceptions or variances for planned unit developments defeats the point of having zoning districts. Calloway noted that governmental immunity is not necessarily absolute and advocated for counsel to review the language. Calloway further questioned whether the Private Highway Specifications are sufficient given the changing climate and increasing flooding. She advocated for allowing residents to vote on by-laws given the possibility for them to change the liability and complexion of the town.

Laaspere noted that the items Calloway highlighted were pieces of the bylaws that were not addressed or changed in this set of adjustments, and that the current set of changes is the first bundle of multiple sets of reviews and changes. Laaspere agreed that significant policy changes would warrant a public vote.

Calloway, True, and Laaspere discussed the difference between a variance and a waiver and the order of steps for updating bylaws.

Vincent and Griggs spoke in favor of the document.

*I move to adopt the Town of Norwich Land Use Regulations and the Norwich Subdivision Regulations as presented – Griggs moved (2<sup>nd</sup> Vincent) Vote: yes (Griggs, Vincent, Layton), no (Calloway)*

Calloway clarified that she is not against the work but is conflicted about approving something that still has problems.

Laaspere noted that the changes, not the remainder of the existing document, are being approved.

## **5. Selectboard Handbook**

**Timestamp: 1:29:27**

The Chair highlighted a correspondence not in the packet due to timing from the Planning Commission relating to the Solar Siting Subcommittee charge and Affordable Housing Subcommittee charge. Laaspere read the following into the record relating to the Solar Siting Subcommittee –

This committee will work to:

- Ensure that the town plan provides clear, accurate guidance regarding the development of solar energy projects in the Town of Norwich, guided by the laws of the State of Vermont, bearing in mind the town's character, topography, location of critical utilities, and desires of all its residence. The Solar Siting Subcommittee will define in the town plan clear criteria for any solar project requiring Public Utility Commission Section 248 process review.
- The Solar Siting Subcommittee will engage with other town groups, such as the Energy Committee, the Conservation Committee, and will continue to welcome input during its meetings to hear feedback from the members of the public.
- The Solar Siting Subcommittee will provide input to the efforts of the Planning Commission to develop an enhanced energy plan for the Town of Norwich.

Laaspere read the following into the record relating to the Affordable Housing Subcommittee –

Under the umbrella of the Planning Commission statutory duties, it is the charge of the Affordable Housing Subcommittee to provide recommendations and guidance to, and work with, the Planning Commission, Town Planner, Selectboard, and Town Manager on the issues relating to affordable housing in Norwich.

Calloway emphasized the importance of dialogue between groups.

The Chair, Vincent, and Griggs shared support for the language that Laaspere presented.

Griggs asked for clarification on what it means to adopt the Selectboard Handbook and shared concern that it could become a reference that people point to rather than referring to statute or other town documents.

The Chair shared her view that it is a guide that explains how things work in town.

Calloway clarified that this document collates the information that people often wonder about and is an organic document.

Selectboard members discussed the specific language for the motion of approval vs. adoption.

*I move to approve the Selectboard Handbook as an organic reference document. – Vincent moved (2<sup>nd</sup> Griggs) Vote: yes (Griggs, Vincent, Layton, Calloway)*

## **6. Town Clerk Spending Request: Land Record Books**

**Timestamp: 1:48:18**

*I move to approve the expenditure of up to \$1,405 from Fund 45: Restoration and Preservation for the purchase of five blank Land Records books and paper. – Griggs moved (2<sup>nd</sup> Vincent) Vote: yes (Griggs, Vincent, Layton, Calloway)*

## **7. NFD Spending Request**

**Timestamp: 1:50:15**

*I move to approve the expenditure of \$372.16 from Fund 26: Fire Equipment to cover the additional cost for Fire Department gear. – Griggs moved (2<sup>nd</sup> Vincent) Vote: yes (Griggs, Vincent, Layton, Calloway)*

The Town Manager noted that neither he nor the Finance Director found any requirement in statute for expenditures from designated funds to come before the Selectboard for approval. The Town Manager shared that a cap to not go through the process currently used could help expedite small expenses like that just approved.

The Chair stated that this should be considered when the purchasing policy is on the agenda.

## **8. Tracy Hall Initiatives Update**

**Timestamp: 1:56:12**

The Chair noted that the Town Manager was in the middle of receiving quotes and doing research and requested an interim update.

The Town Manager shared that they are moving forward with decommissioning the existing boiler equipment in the next week. He noted that ARC, the contractor for the project, asked a regional chimney company to do an inspection of the chimney ahead of beginning work. The inspection found that the existing chimney is not suitable for continued use due to broad deterioration, which would postpone the boiler replacement timeline if pursuing the original exhaust pipe plan. The quote for the chimney repair was roughly \$71,000.

The Town Manager shared an updated side venting plan for the boiler replacement, which would not require the chimney to be a key phase of the project and would provide some cost savings.

Selectboard members and the Town Manager discussed carbon monoxide detection and aesthetic consequences of the updated venting placement.

The Town Manager shared that he had contacted three slate roofing companies, one of which found that the slate roof was lying flat and posed no immediate concern. The second company found some immediate concern and provided a quote for basic maintenance and a comprehensive maintenance plan. The third company did not have availability until October, which informed the Town Manager's preference to wait to pursue further action.

Selectboard members and the Town manager discussed the roof quotes, components of a roof maintenance plan, and the possible significance of a slate roof to townspeople.

The Town Manager shared that the service provider for the existing elevator did an inspection of the current conditions but did not provide a quote in time for this meeting.

The Town Manager asked whether the Selectboard would prefer to have Doug Sonsalla of Studio Nexus to come in two weeks to discuss Tracy Hall next steps or wait and draft memos on their vision for the building first.

Selectboard members discussed the sequence of next steps and general goals for the Tracy Hall project and agreed to write memos and organize a special meeting as next steps.

## **9. Approve Minutes**

**Timestamp: 2:32:57**

Ernie Ciccotelli spoke on behalf of the Listers, not the Finance Committee.

The full name of the retiring Police Administrative Assistant is Michele Ilich-Daubas.

*I move to approve the minutes for July 23, 2025 as amended. – Griggs moved (2<sup>nd</sup> Vincent) Vote: yes (Griggs, Vincent, Layton, Calloway)*

## **10. AP Warrants**

**Timestamp: 2:36:07**

Griggs shared that context for larger expenditures could be helpful.

*I move to approve AP Warrant #1371 in the amount of \$329.00 to be paid from the Tracy Hall Fund; AP Warrant #1376 in the amount of \$447.83 to be paid from the General Fund; AP Warrant #1372 in the amount of \$24,550 to be paid from the Highway Equipment Fund; AP Warrant #1374 in the amount of \$419.49 to be paid from the Records Restoration Fund; and AP Warrant #1377 in the amount of \$579,081.11 to be paid from the General Fund. – Griggs moved (2<sup>nd</sup> Vincent) Vote: yes (Griggs, Vincent, Layton, Calloway)*

## **11. Receipt of Correspondence**

**Timestamp: 2:38:39**

Vincent highlighted that many townspeople have expressed confusion about the tax rate and payment deadline. The Chair and Vincent discussed this year's long tax rate determination timeline.

*I move to receive all correspondence. – Vincent moved (2<sup>nd</sup> Griggs) Vote: yes (Griggs, Vincent, Layton, Calloway)*

## **12. Adjournment**

**Timestamp: 2:45:42**

*I move to adjourn the meeting. – Vincent moved (2<sup>nd</sup> Griggs) Vote: yes (Griggs, Vincent, Layton, Calloway)*

Meeting adjourned at 8:26 pm.

Minutes taken by Jenny Tolman.

## Norwich Selectboard Minutes

**Special Meeting: Tuesday, August 19, 2025 – 12:00 p.m.**

**Active Participants:** Selectboard members Marcia Calloway, Kimo Griggs, Mary Layton, Matt Swett, Priscilla Vincent. Town Manager Brennan Duffy. Finance Director Barrie Rosalinda. Finance Committee member Christie James. Lister Pam Smith.

1. **Agenda:** Griggs moved, second by Swett to approve the agenda as presented. Vote: Yes, Calloway, Griggs, Vincent, Swett, Layton
2. **Public Comments for Items not on the Agenda:** Kimo Griggs asked Town Manager Brennan Duffy if it might be possible to send written updates about construction at Tracy Hall. Duffy replied that he had announced at the last Selectboard meeting that the oil tank was on schedule to be removed, which was in progress outside of Tracy Hall.
3. **Set Tax Rate:** The Selectboard had been sent a memo with two screen shots, one from FY24-25 and one from FY 25-26 showing figures for the Municipal rate, Voted Exempt, and County Tax.

The FY 24-25 rate was 0.6864 with a total to be raised by taxes of \$5, 338,748. The current rate was calculated as 0.5066 with a total to be raised by taxes of \$6, 277,022.

When the rate is approved the Finance Office will create and send out the tax bills, a process that may take up to seven days. Property owners will have thirty days from the date the tax bills are mailed to pay their taxes without penalty.

Matt Swett asked a question about the screen shots. He noticed that “Voted Exempt” was checked on this year’s screen shot and not last year’s. Finance Director Barrie Rosalinda said that last year when using a manual entry process the box was not checked, this year using an electronic entry program it was. The figures were processed the same last year and this year, regardless of checking the Voted Exempt box.

Christie James asked how Current Use is used in creating the tax rate. Barrie Rosalinda said that is determined by the Listers and referred her to Lister Pam Smith, who offered to talk to James after the Selectboard meeting.

Christie James asked how the education rate would be listed alongside the municipal rate on the tax bill. Rosalinda replied that the State of Vermont sends the rate based on the work certified by the Listers, and that the date of transmission of the education rate would be August 20<sup>th</sup>.

Matt Swett asked if the Town Manager, Board of Listers, Finance Director, and Town Treasurer met to discuss the figures. Brennan Duffy explained that a meeting had been held on Monday August 18<sup>th</sup> for that purpose.

Swett moved, second by Vincent to set the municipal tax rate at 0.5066 for FY 2025-26. Vote: Yes, Calloway, Griggs, Layton, Swett, Vincent.

4. **Adjournment:** Vincent moved, second by Griggs to adjourn the meeting. Vote: Yes, Calloway, Griggs, Layton, Swett, Vincent.

**Meeting adjourned at 12:19 pm.**

**Minutes taken by Mary Layton**



08/25/25

## Town of Norwich Accounts Payable

Page 1 of 5

11:18 am

Check Warrant Report # 1383 Current Prior Next FY Invoices For Fund (General)  
For Check Acct 03(General) All check #s 08/23/25 To 08/27/25 & Fund 01

patienceb

Vendor		Invoice Date	Invoice Description Invoice Number	Account	Amount Paid	Check Number	Check Date
10022	ADVANCE AUTO PARTS	08/07/25	FD-Batteries 084521930071	01-5-555528.12 R&M 19 F550	172.03	16675	08/27/25
10022	ADVANCE AUTO PARTS	08/12/25	DPW-Filters,Lube,Gas Can 084522475277	01-5-703507.00 SUPPLIES	88.45	16675	08/27/25
10022	ADVANCE AUTO PARTS	08/15/25	DPW-Lube,Fluid,DeslExhst 084522767428	01-5-703507.00 SUPPLIES	145.89	16675	08/27/25
10066	AMAZON CAPITAL SERVICES,	08/04/25	TC-12pk Sign Holders 11JHJCWGCWNP	01-5-100610.00 OFFICE SUPPLIES	67.98	16676	08/27/25
10066	AMAZON CAPITAL SERVICES,	08/11/25	TM-Name Plate 14TV4KCPV6XX	01-5-005610.00 OFFICE SUPPLIES	11.97	16676	08/27/25
10066	AMAZON CAPITAL SERVICES,	08/14/25	PD-Badge Supplies 1X6KJ19M61Y9	01-5-500501.00 ADMINISTRATION	100.33	16676	08/27/25
20023	BEST SEPTIC SERVICE, LLC	08/01/25	DPW-PORTA TOILET RENTAL 53812	01-5-705500.00 PURCHASED SERVICES	180.00	16677	08/27/25
20026	BETHEL MILLS	08/04/25	FD-Padlock&Chain 360833/6	01-5-575610.00 EMERG MNGMT SUPPLIES	33.97	16678	08/27/25
20026	BETHEL MILLS	08/12/25	PD-Ladder 6'STP 362830/6	01-5-485301.00 BUILDING SUPPLIES	149.99	16678	08/27/25
20026	BETHEL MILLS	08/14/25	DPW-Soaps&Cleaners 363425/6	01-5-703507.00 SUPPLIES	80.53	16678	08/27/25
20026	BETHEL MILLS	08/15/25	DPW-Toolbox 363618/6	01-5-703507.00 SUPPLIES	22.99	16678	08/27/25
20039	BLUE CROSS/BLUE SHIELD OF	08/04/25	September 2025 Premiums 209586410	01-5-500123.00 HEALTH INS	2812.74	16679	08/27/25
20039	BLUE CROSS/BLUE SHIELD OF	08/04/25	September 2025 Premiums 209586410	01-5-704123.00 HEALTH INSURANCE	4238.30	16679	08/27/25
20039	BLUE CROSS/BLUE SHIELD OF	08/04/25	September 2025 Premiums 209586410	01-5-703123.00 HEALTH INSUR	8054.85	16679	08/27/25
20039	BLUE CROSS/BLUE SHIELD OF	08/04/25	September 2025 Premiums 209586410	01-5-555123.00 HEALTH INSURANCE	937.80	16679	08/27/25
20039	BLUE CROSS/BLUE SHIELD OF	08/04/25	September 2025 Premiums 209586410	01-5-350123.00 HEALTH INS	795.67	16679	08/27/25
20039	BLUE CROSS/BLUE SHIELD OF	08/04/25	September 2025 Premiums 209586410	01-5-005123.00 HEALTH INSUR	6865.15	16679	08/27/25
20039	BLUE CROSS/BLUE SHIELD OF	08/04/25	September 2025 Premiums 209586410	01-5-100123.00 HEALTH INS	3198.29	16679	08/27/25
20039	BLUE CROSS/BLUE SHIELD OF	08/04/25	September 2025 Premiums 209586410	01-5-200123.00 HEALTH INS	1655.28	16679	08/27/25
30026	CASELLA WASTE SERVICES	08/01/25	Compost & Recycling 1063634	01-5-705305.00 RECYCLING	4585.02	16680	08/27/25
30026	CASELLA WASTE SERVICES	08/01/25	Compost & Recycling 1063634	01-5-705308.00 FOOD WASTE DISPOSAL	825.93	16680	08/27/25
30026	CASELLA WASTE SERVICES	08/01/25	C&D & MSW 1063635	01-5-705306.00 C & D WASTE DISPOSAL	2009.78	16680	08/27/25
30026	CASELLA WASTE SERVICES	08/01/25	C&D & MSW 1063635	01-5-705303.00 MUNICIPAL SOLID WASTE	6284.72	16680	08/27/25
30026	CASELLA WASTE SERVICES	08/01/25	8 yard front load 1065340	01-5-705303.00 MUNICIPAL SOLID WASTE	82.58	16680	08/27/25
30031	CCI MANAGED SERVICES	08/01/25	PD August '25 Monthly Bil CW-62318	01-5-500537.00 IT SUPPORT	928.60	16681	08/27/25

08/25/25

## Town of Norwich Accounts Payable

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Check Warrant Report # 1383 Current Prior Next FY Invoices For Fund (General)  
For Check Acct 03(General) All check #s 08/23/25 To 08/27/25 & Fund 01

patienceab

Vendor	Invoice Date	Invoice Description Invoice Number	Account	Amount Paid	Check Number	Check Date
30093	COMCAST	08/01/25 PD 8/8 - 9/07/25 PD08012025	01-5-485238.00 PHONE & INTERNET	595.91	16682	08/27/25
30093	COMCAST	08/06/25 TH 8/15-9/14/25 TH08062025	01-5-275632.00 SERVER MAINTENANCE	24.95	16682	08/27/25
30124	Cott Systems	08/13/25 Hosted Solution-8/2025 INV-456602	01-5-100613.00 SOFTWARE	319.00	16683	08/27/25
50010	ECFIBER	08/01/25 8/01/2025 Billing 25080404731	01-5-555625.00 TELEPHONE & INTERNET	76.00	16684	08/27/25
50012	ELAN FINANCIAL SERVICES	08/14/25 ADMIN-Zoom 7/20/25 REF#1441	01-5-275627.00 Remote Meeting Services	537.81	16685	08/27/25
50012	ELAN FINANCIAL SERVICES	08/14/25 HR-Dues 7/28/25 REF#3699	01-5-005615.00 DUES/MTS/EDUC	175.00	16685	08/27/25
50012	ELAN FINANCIAL SERVICES	08/14/25 FD-NHDES 7/29/25 REF#4973	01-5-555634.00 HYDRANT RENTAL	614.94	16685	08/27/25
50012	ELAN FINANCIAL SERVICES	08/14/25 PD - Starlink 8/13/25 REF#5029	01-5-500536.00 DISPATCH SERVICES	195.00	16685	08/27/25
50012	ELAN FINANCIAL SERVICES	08/14/25 FD-Toner 7/23/25 REF#5941	01-5-555630.00 OFFICE SUPPLIES	111.98	16685	08/27/25
50012	ELAN FINANCIAL SERVICES	08/13/25 VT Gov Services 8/6/25 REF#8101	01-5-005300.00 PROFESS SERV	30.00	16685	08/27/25
50012	ELAN FINANCIAL SERVICES	08/14/25 DPW-Adobe License 8/4/25 REF#8212	01-5-703515.00 ADMINISTRATION	19.99	16685	08/27/25
50047	EVANS GROUP, INC.	08/12/25 DPW- Gas - 685 Gallons 0076898-IN	01-1-004105.00 Inventory-DPW Fueling Sta	1993.94	16686	08/27/25
50047	EVANS GROUP, INC.	08/13/25 DPW- Diesel - 350 Gallons 0076928-IN	01-1-004105.00 Inventory-DPW Fueling Sta	891.93	16686	08/27/25
70075	GARDNER, SAMANTHA	08/13/25 Program Lead Stipend RUGBY2025	01-5-425212.00 Program Wage	500.00	16687	08/27/25
70073	GMP	08/14/25 Academy 8/14/2025 05119 8/2025	01-5-706115.00 BNDSTND/SIGN/EVCH ELECTRI	42.60	16688	08/27/25
200067	HANOVER, TOWN OF	08/21/25 Qtrly Amb Contract 7-9/25 02654	01-5-555901.00 AMBULANCE CONTRACT	44100.65	16689	08/27/25
200069	HARTFORD, TOWN OF	07/31/25 July 2025 Broadband 15413	01-5-500536.00 DISPATCH SERVICES	154.78	16690	08/27/25
80073	HOWELL, RYAN MAEVE	08/13/25 Program Lead Stipend RUGBY2025	01-5-425212.00 Program Wage	500.00	16691	08/27/25
90007	INNOVATIVE MUNICIPAL PROD	08/11/25 DPW-Dust Control PS-INV010128	01-5-703205.00 DUST CONTROL	5537.79	16692	08/27/25
90014	INTERNATIONAL INSTITUTE O	08/11/25 Anderson M Dues FY26 81125DUES	01-5-100615.00 DUES/MTGS/EDUC	135.00	16693	08/27/25
100048	JOE'S EQUIPMENT SEV. INC.	08/12/25 DPW-Blades 2-155172	01-5-704403.00 PARTS & SUPPLIES	113.75	16694	08/27/25
100048	JOE'S EQUIPMENT SEV. INC.	08/12/25 DPW-Blades 2-155173	01-5-704403.00 PARTS & SUPPLIES	62.11	16694	08/27/25
110001	K AND R PORTABLE RESTROOM	08/07/25 P&R-PortaToilet 7/14-8/14 29811	01-5-425326.00 PORTABLE TOILET	775.00	16695	08/27/25
120025	LAWSON PRODUCTS, INC.	08/01/25 DPW-Jobber Drill Bits 9312694411	01-5-703507.00 SUPPLIES	5.79	16696	08/27/25
120084	LEWANDOSKI, GRACE	08/13/25 Program Lead Stipend RUGBY2025	01-5-425212.00 Program Wage	500.00	16697	08/27/25

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## Town of Norwich Accounts Payable

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Check Warrant Report # 1383 Current Prior Next FY Invoices For Fund (General)  
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patienceb

Vendor	Invoice Date	Invoice Description Invoice Number	Account	Amount Paid	Check Number	Check Date
130117	MOTOROLA SOLUTIONS, INC.	08/01/25 PD-Cameras 116242179	01-5-500304.00 CRUISER VIDEO EQUIP	9360.00	16699	08/27/25
130117	MOTOROLA SOLUTIONS, INC.	02/05/25 PD-Equipment 1411159924	01-5-500304.00 CRUISER VIDEO EQUIP	843.00	16699	08/27/25
130117	MOTOROLA SOLUTIONS, INC.	05/12/25 PD-Cameras 1411179639	01-5-500304.00 CRUISER VIDEO EQUIP	3528.00	16699	08/27/25
140026	NEW ENGLAND ASSOCIATION O	08/11/25 ATC-Dues 2025 1696	01-5-100615.00 DUES/MTGS/EDUC	40.00	16700	08/27/25
140026	NEW ENGLAND ASSOCIATION O	08/12/25 ATC-Annual Conference 2025CONF ATC	01-5-100615.00 DUES/MTGS/EDUC	375.00	16700	08/27/25
140101	NH RECYCLES	08/13/25 Glass Release 718017 144093	01-5-705305.00 RECYCLING	201.50	16701	08/27/25
40042	NORTHEAST DELTA DENTAL	08/15/25 September 2025 Coverage 08152025	01-5-100125.00 DENTAL INSURANCE	132.40	16702	08/27/25
40042	NORTHEAST DELTA DENTAL	08/15/25 September 2025 Coverage 08152025	01-5-005125.00 DENTAL INSURANCE	284.70	16702	08/27/25
40042	NORTHEAST DELTA DENTAL	08/15/25 September 2025 Coverage 08152025	01-5-703125.00 DENTAL INSURANCE	306.78	16702	08/27/25
40042	NORTHEAST DELTA DENTAL	08/15/25 September 2025 Coverage 08152025	01-5-704125.00 DENTAL INSURANCE	114.70	16702	08/27/25
40042	NORTHEAST DELTA DENTAL	08/15/25 September 2025 Coverage 08152025	01-5-555126.00 DENTAL INSURANCE	39.79	16702	08/27/25
40042	NORTHEAST DELTA DENTAL	08/15/25 September 2025 Coverage 08152025	01-5-500125.00 DELTA DENTAL	286.88	16702	08/27/25
40042	NORTHEAST DELTA DENTAL	08/15/25 September 2025 Coverage 08152025	01-5-350125.00 DENTAL INSURANCE	39.79	16702	08/27/25
40042	NORTHEAST DELTA DENTAL	08/15/25 September 2025 Coverage 08152025	01-5-200125.00 DENTAL INSURANCE	39.79	16702	08/27/25
140069	NORTHERN NURSERIES	08/14/25 DPW- Supplies 257606	01-5-704403.00 PARTS & SUPPLIES	210.00	16703	08/27/25
140086	NORWICH LIONS CLUB	08/13/25 P&R-Wristbands 08132025	01-5-425211.00 EQUIPMENT	400.00	16704	08/27/25
140093	NORWOOD R DAVIS III	07/20/25 Douglas Rd REIMB 3718	01-5-703215.00 OTHER PROJECTS	3950.00	16705	08/27/25
150022	OLSON, ELLEN	08/13/25 Program Lead Stipend RUGBY2025	01-5-425212.00 Program Wage	500.00	16706	08/27/25
150014	OTIS ELEVATOR COMPANY	08/11/25 M&S September 2025 100402047638	01-5-706107.00 ELEVATOR MAINTENANCE	333.33	16707	08/27/25
180028	REYNOLDS and SON INC	08/13/25 FD-Compressor Service 3456833	01-5-555422.00 FIRE TOOLS & EQUIPMENT	302.25	16708	08/27/25
180028	REYNOLDS and SON INC	08/14/25 FD-Compressor Service 3456848	01-5-555422.00 FIRE TOOLS & EQUIPMENT	377.78	16708	08/27/25
190050	SIRCHIE ACQUISITION COMPA	08/05/25 PD-Evidence Storage Spply 0704491-IN	01-5-500543.00 TRAINING SUPPLIES	220.28	16709	08/27/25
190050	SIRCHIE ACQUISITION COMPA	08/05/25 PD-Evidence Storage Spply 0704491-IN	01-5-500501.00 ADMINISTRATION	87.75	16709	08/27/25
190054	SOLAFLECT SOLAR PARK I, L	08/15/25 Monthly Solar AUG 2025	01-5-705501.00 ELECTRICITY	239.04	16710	08/27/25
190054	SOLAFLECT SOLAR PARK I, L	08/15/25 Monthly Solar AUG 2025	01-5-706101.00 ELECTRICITY	609.09	16710	08/27/25

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For Check Acct 03(General) All check #s 08/23/25 To 08/27/25 & Fund 01

patienceb

Vendor	Invoice Date	Invoice Description Invoice Number	Account	Amount Paid	Check Number	Check Date
190055	08/15/25	SOLAFLECT SOLAR PARK IV, Monthly Solar 2508_001	01-5-485233.00 ELECTRICITY	698.86	16711	08/27/25
190055	08/15/25	SOLAFLECT SOLAR PARK IV, Monthly Solar 2508_001	01-5-706115.00 BNDSTND/SIGN/EVCH ELECTRI	17.60	16711	08/27/25
190055	08/15/25	SOLAFLECT SOLAR PARK IV, Monthly Solar 2508_001	01-5-705501.00 ELECTRICITY	76.77	16711	08/27/25
190055	08/15/25	SOLAFLECT SOLAR PARK IV, Monthly Solar 2508_001	01-5-575233.00 TOWER POWER	22.36	16711	08/27/25
190055	08/15/25	SOLAFLECT SOLAR PARK IV, Monthly Solar 2508_001	01-5-500204.00 SPEED SIGNS	84.41	16711	08/27/25
190064	08/08/25	SP and F ATTORNEYS, P.C. Service Through 6/30/25 93734	01-5-005305.00 LEGAL	1959.00	16712	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	20.90	16713	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	9.99	16713	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	10.99	16713	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	190.57	16713	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	18.00	16713	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	19.37	16713	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	18.00	16713	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	17.38	16713	08/27/25
20060	08/13/25	SWENSON, BRIE CampsMoviesTrainingPotluc 08132025	01-5-425211.00 EQUIPMENT	14.90	16713	08/27/25
210004	08/11/25	UNIFIRST CORPORATION Uniforms 1070441306	01-5-704311.00 UNIFORMS	80.00	16714	08/27/25
210004	08/11/25	UNIFIRST CORPORATION Uniforms 1070441306	01-5-703311.00 UNIFORMS	304.79	16714	08/27/25
210004	08/18/25	UNIFIRST CORPORATION Uniforms 1070442925	01-5-703311.00 UNIFORMS	304.79	16714	08/27/25
210004	08/18/25	UNIFIRST CORPORATION Uniforms 1070442925	01-5-704311.00 UNIFORMS	80.00	16714	08/27/25
220008	08/04/25	VERIZON WIRELESS Cell Phones 7/5-8/4/25 6120222869	01-5-005532.00 T MNGR CELL PHONE	37.42	16715	08/27/25
220008	08/04/25	VERIZON WIRELESS Cell Phones 7/5-8/4/25 6120222869	01-5-555625.00 TELEPHONE & INTERNET	77.43	16715	08/27/25
220008	08/04/25	VERIZON WIRELESS Cell Phones 7/5-8/4/25 6120222869	01-5-425127.00 TELEPHONE	37.42	16715	08/27/25
220008	08/04/25	VERIZON WIRELESS Cell Phones 7/5-8/4/25 6120222869	01-5-500501.00 ADMINISTRATION	309.92	16715	08/27/25
220061	08/12/25	VMCTA Anderson-Sep'25 Anl Confr ATC25ANLCONF	01-5-100615.00 DUES/MTGS/EDUC	185.00	16716	08/27/25
220062	08/08/25	VMERS DB Payroll Transfer PR-08/08/25	01-2-001111.00 VMERS GRP B PAYABLE	5906.90	16717	08/27/25

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Check Warrant Report # 1383 Current Prior Next FY Invoices For Fund (General)  
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patienceab

Vendor	Invoice Date	Invoice Description Invoice Number	Account	Amount Paid	Check Number	Check Date
220062 VMERS DB	08/08/25	Payroll Transfer PR-08/08/25	01-2-001113.00 VMERS GRP C PAYABLE	3478.28	16717	08/27/25
220062 VMERS DB	08/22/25	Payroll Transfer PR-08/22/25	01-2-001111.00 VMERS GRP B PAYABLE	5935.41	16717	08/27/25
220062 VMERS DB	08/22/25	Payroll Transfer PR-08/22/25	01-2-001113.00 VMERS GRP C PAYABLE	3476.78	16717	08/27/25
230000 W.B. MASON CO., INC.	07/31/25	PD-Mailing Tape 255876156	01-5-500501.00 ADMINISTRATION	26.18	16718	08/27/25
230000 W.B. MASON CO., INC.	08/07/25	PD-Storage Box 256028513	01-5-500501.00 ADMINISTRATION	54.96	16718	08/27/25
230000 W.B. MASON CO., INC.	08/08/25	PD-Ziplock Bags 256054940	01-5-500501.00 ADMINISTRATION	3.79	16718	08/27/25
230003 WAGeworks, INC	07/01/25	July 2025 0725TR112178	01-5-005123.00 HEALTH INSUR	40.00	16719	08/27/25
230020 WHITE RIVER CAR WASH	07/31/25	Car Wash - 7/12/25 07312025	01-5-500306.00 CRUISER MAINT	20.00	16720	08/27/25
260002 ZOLL MEDICAL CORP.	08/08/25	FD-Electrode Pads 4301113	01-5-555424.00 EMS TOOLS/ EQUIP	116.00	16721	08/27/25
Report Total				148818.78		

To the Treasurer of Town of Norwich, We hereby certify  
 that there is due to the several persons whose names are  
 listed hereon the sum against each name and that there  
 are good and sufficient vouchers supporting the payments  
 aggregating \$ \*\*\*148,818.78

Let this be your order for the payments of these amounts.

Finance Director:

Barrie Rosalinda

Town Manager:

Brennan Duffy

SELECTBOARD:

Mary Layton  
Chair

Kimo Griggs  
Vice Chair

Priscilla Vincent

Matthew Swett

Marcia Calloway

08/25/25

11:15 am

## Town of Norwich Accounts Payable

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Check Warrant Report # 1380 Current Prior Next FY Invoices For Fund (General)  
 For Check Acct 09(General) All check #s 08/14/25 To 08/21/25

patienceb

Vendor	Invoice Date	Invoice Description Invoice Number	Account	Amount Paid	Check Number	Check Date
80031 HEALTHEQUITY, INC.	08/14/25	HRA 41370178	01-5-800501.00 HRA REIMBURSEMENT EXPENSE	107.78 B	311	08/14/25
80031 HEALTHEQUITY, INC.	08/21/25	HRA 41374585	01-5-800501.00 HRA REIMBURSEMENT EXPENSE	185.00 B	312	08/21/25
Report Total				292.78		

To the Treasurer of Town of Norwich, We hereby certify  
 that there is due to the several persons whose names are  
 listed hereon the sum against each name and that there  
 are good and sufficient vouchers supporting the payments  
 aggregating \$ \*\*\*\*\*292.78  
 Let this be your order for the payments of these amounts.

Finance Director:

Barrie Rosalinda

Town Manager:

Brennan Duffy

SELECTBOARD:

Mary Layton  
Chair

Kimo Griggs  
Vice Chair

Priscilla Vincent

Matthew Swett

Marcia Calloway

08/25/25

11:15 am

## Town of Norwich Accounts Payable

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Check Warrant Report # 1379 Current Prior Next FY Invoices For Fund (General)  
 For Check Acct 02(General) All check #s 08/15/25 To 08/22/25

patienceb

Vendor		Invoice Date	Invoice Description Invoice Number	Account	Amount Paid	Check Number	Check Date
220017	VERMONT DEPARTMENT OF FIS	08/15/25	Hunting/Fishing Licenses	01-2-001122.00	26.50 B	309	08/15/25
			08152025	DUE TO VT-FISH & GAME			
220017	VERMONT DEPARTMENT OF FIS	08/22/25	Hunting/Fishing Licenses	01-2-001122.00	53.00 B	310	08/22/25
			08222025	DUE TO VT-FISH & GAME			
Report Total					79.50		

To the Treasurer of Town of Norwich, We hereby certify  
 that there is due to the several persons whose names are  
 listed hereon the sum against each name and that there  
 are good and sufficient vouchers supporting the payments  
 aggregating \$ \*\*\*\*\*79.50  
 Let this be your order for the payments of these amounts.

Finance Director:

Barrie Rosalinda

Town Manager:

Brennan Duffy

SELECTBOARD:

Mary Layton  
Chair

Kimo Griggs  
Vice Chair

Priscilla Vincent

Matthew Swett

Marcia Calloway

08/25/25

## Town of Norwich Accounts Payable

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Check Warrant Report # 1386 Current Prior Next FY Invoices For Fund (RECORDS RESTORATION)  
 For Check Acct 03(General) All check #s 08/23/25 To 08/27/25 & Fund 45

patienceb

Vendor	Invoice Date	Invoice Description	Account	Amount Paid	Check Number	Check Date
10021 ADKINS PRINTING CO., INC.	08/21/25	Land Record Paper&Binders	45-5-100341.00	1405.00	16674	08/27/25
		13174	RESTORATION EXPENSE			
Report Total				1405.00		

To the Treasurer of Town of Norwich, We hereby certify  
 that there is due to the several persons whose names are  
 listed hereon the sum against each name and that there  
 are good and sufficient vouchers supporting the payments  
 aggregating \$ \*\*\*\*\*1,405.00  
 Let this be your order for the payments of these amounts.

Finance Director:

Barrie Rosalinda

Town Manager:

Brennan Duffy

SELECTBOARD:

Mary Layton  
Chair

Kimo Griggs  
Vice Chair

Priscilla Vincent

Matthew Swett

Marcia Calloway



08/25/25

## Town of Norwich Accounts Payable

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Check Warrant Report # 1385 Current Prior Next FY Invoices For Fund (MAIN STREET FLAGS)  
 For Check Acct 03(General) All check #s 08/23/25 To 08/27/25 & Fund 37

patienceb


Vendor	Invoice Date	Invoice Description	Invoice Number	Account	Amount Paid	Check Number	Check Date
130134 MEYERS, EMILY	07/03/25	REIMB - Main Street Flags	37-5-375610.00		489.89	16698	08/27/25
			07032025	SUPPLIES			
Report Total					489.89		

To the Treasurer of Town of Norwich, We hereby certify  
 that there is due to the several persons whose names are  
 listed hereon the sum against each name and that there  
 are good and sufficient vouchers supporting the payments  
 aggregating \$ \*\*\*\*\*489.89  
 Let this be your order for the payments of these amounts.

Finance Director:

  
 Barrie Rosalinda

Town Manager:

  
 Brennan Duffy

SELECTBOARD:

---

 Mary Layton  
 Chair

---

 Kimo Griggs  
 Vice Chair

---

 Priscilla Vincent

---

 Matthew Swett

---

 Marcia Calloway

08/25/25

## Town of Norwich Accounts Payable

Page 1 of 1

11:18 am

Check Warrant Report # 1384 Current Prior Next FY Invoices For Fund (CITIZEN ASSISTANCE FUND)  
 For Check Acct 03(General) All check #s 08/23/25 To 08/27/25 & Fund 33

patienceb

Vendor		Invoice Date	Invoice Description Invoice Number	Account	Amount Paid	Check Number	Check Date
70050	GREEN MOUNTAIN POWER CORP	07/01/25	Citizen Assistance 2 of 3	33-5-005702.00	100.00	16722	08/27/25
			07012025	CITIZEN ASSISTANCE			
70050	GREEN MOUNTAIN POWER CORP	08/01/25	Citizen Assistance 3 of 3	33-5-005702.00	100.00	16722	08/27/25
			08012025	CITIZEN ASSISTANCE			
Report Total					200.00		

To the Treasurer of Town of Norwich, We hereby certify  
 that there is due to the several persons whose names are  
 listed hereon the sum against each name and that there  
 are good and sufficient vouchers supporting the payments  
 aggregating \$ \*\*\*\*\*200.00  
 Let this be your order for the payments of these amounts.

Finance Director:

  
 Barrie Rosalinda

Town Manager:

  
 Brennan Duffy

SELECTBOARD:

---

 Mary Layton  
 Chair

---

 Kimo Griggs  
 Vice Chair

---

 Priscilla Vincent

---

 Matthew Swett

---

 Marcia Calloway

**From:** [Priscilla Vincent](#)  
**To:** [Brennan Duffy](#); [Select Board](#); [Barrie Rosalinda](#); [Kimo Griggs](#); [Mary Layton](#); [Marcia Calloway](#); [Matt Swett](#)  
**Subject:** Period 12 Financials  
**Date:** Monday, August 11, 2025 3:09:55 PM

---

Let us look at the Period 12 Financials in comparison to the Town Report, which was published in advance of this past March's town meeting.

1. \$700,000 surplus infusion.

- I asked why this was NOT in the revenue section of the Period 12 financials

- The answer: Surplus is not revenue. It is a balance sheet item.

However, the \$700,000 surplus infusion is included in the Town of Norwich Revenue Report, under Miscellaneous Revenue, presented last March. So why is it still omitted from the Period 12 Financials as revenue under the budget status report?

2. Hold Harmless and VT Land Use Tax

- I asked why these two were erroneously entered into each other's line items.

- The answer: The mix up was in the budget and therefore not changed to ensure the budget represents what the voters approved.

VOTERS APPROVE A SPENDING BUDGET, NOT A REVENUE REPORT. Look at the warrant articles. Nowhere are voters asked for a vote on any financials presented, just things we want to spend money on.

The Hold Harmless payment is correctly entered in the March revenue report as an anticipated \$218,178. The town report line is identified as "VT Land Use Tax (Hold Harmless Payment)". There is actually no separate line for VT Land Use Tax under Miscellaneous Revenue in the town report. In the town report there is an entry for "VT Act 60" in the amount of \$15,495 - which is what the Period 12 Financials purport to show as the Hold Harmless Account. No other number, or line identification, in the Period 12 financials matches up. So perhaps there is a double error in the Period 12 financials: not only have the Hold Harmless and VT Land Use Tax lines been mixed up (but perhaps they should be conflated into the \$218,178 figure) and there should be a separate entry in the Period 12 numbers for VT Act 60.

Bottom line: there is NO reason NOT to correct the bookkeeping errors. Voters did NOT approve a revenue budget or projection, only a spending budget.

I am really tired of what feels like intransigence on the part of the Town Manager. If the TM and the Finance Office will not correct these errors, then I hope the auditors make it happen.

I would like this email to be included in the packet for the next Selectboard meeting, so that there is an official and public record of it. I am writing it on a Monday in advance of our meeting this Wednesday, so that I may at least receive an oral answer then.

Priscilla

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**PC Subcommittee charges for SB handbook**

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**From** Jaan Laaspere <laaspere.planning@gmail.com>

**Date** Wed 8/13/2025 9:13 AM

**To** Select Board <selectboard@norwich.vt.us>; Brennan Duffy <BDuffy@norwich.vt.us>; Miranda Bergmeier <MBergmeier@norwich.vt.us>; Brita Vallens <bvallens@norwich.vt.us>; Steven True <strue@norwich.vt.us>; Mary Gorman <mcbgorman@gmail.com>; Jeff Lubell <jefflubell@yahoo.com>

As mentioned in my correspondence, which is in the packet for tonight's Selectboard meeting, the Planning Commission met last night to discuss and approve charges for each of our two subcommittees. The approved text is included below and should replace the placeholder charges in the current draft of the SB handbook. I will attend tonight's SB meeting to answer any questions.

Best regards,  
Jaan Laaspere, Chair, Norwich Planning Commission

**Solar Siting Subcommittee – Charge**

This committee will work to:

- Ensure that the Town Plan provides clear, accurate guidance regarding the development of solar energy projects in the Town of Norwich. Guided by the laws of the State of Vermont, bearing in mind the town's character, topography, location of critical utilities, and desires of all of its residents, the Solar Siting Committee will define in the Town Plan clear criteria for any solar project requiring Public Utility Commission (Section 248 Process) review.
- The Solar Siting Committee will engage with other town groups such as the Energy Committee, the Conservation Committee, and will continue to welcome input during its meetings to hear feedback from members of the public.
- The Solar Siting Committee will provide input to the efforts of the Planning Commission to develop an Enhanced Energy Plan for the Town of Norwich.

Approved by the Planning Commission August 12, 2025

**Affordable Housing Subcommittee - Charge**

Under the umbrella of the Planning Commission's statutory duties, it is the charge of the Affordable Housing Subcommittee to provide recommendations and guidance to, and work with, the Planning Commission, Town Planner, Selectboard, and Town Manager on issues related to affordable housing in Norwich.

Approved by the Planning Commission August 12, 2025

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[Please note that this email message, along with any response or reply, is considered a public record, and thus subject to disclosure under the Vermont Public Records Law (1 V.S.A. §§ 315-320) This is not intended to be a legal document]

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## Memo to selectboard on financial and strategic information

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**From** Steven Hepburn <stevenjhepburn@gmail.com>

**Date** Wed 8/13/2025 11:25 PM

**To** Select Board <selectboard@norwich.vt.us>

**Cc** Priscilla Vincent <priscilla.e.vincent@gmail.com>; Mary Layton <marydlayton@gmail.com>; Christie James <christiedjames@gmail.com>

The Finance Committee has compiled a list of materials (and formats) we believe may already be used by the Selectboard during budgeting season, and would be useful to any upcoming Finance Committee work. These resources will support budget development, financial research, and alignment with town strategic goals.

We are hoping the following can be made available (or confirmed to already exist in a public location in suitable formats):

### 1. Town Financial Data

- **Budgets vs. Actuals (Spreadsheet)**

Including historical years and FY25 unaudited end-of-year figures (with updates as they become available). Having these in a spreadsheet format would be more conducive to review and analysis.

- **Staffing Summary (Spreadsheet or Table)**

FY25 budgeted headcount by department, including hires, departures, and unfilled positions. If prior years are available, those would be helpful too.

- **Capital Projects (Spreadsheet or Table)**

Status updates on capital projects tied to Town Plan goals and long-term asset needs.

- **Reserve Funds (Spreadsheet or Table)**

A list of all reserve funds, their approved purposes, and any additions or withdrawals during FY25.

- **Town Debt (Spreadsheet or Table)**

Current debt obligations and repayment schedules.

- **Grants (Spreadsheet or Table)**

Active grants for FY25/26, with their purpose, amounts, and status.

- **Other**

Any additional financial data the Selectboard finds useful or regularly references would be welcome.

### 2. Reference Materials and Best Practices

- **VLCT Platform Access**

VLCT provides guidance and examples for town financial practices. Could access be extended to Finance Committee members?

- **Town Financial Policies**

Please confirm the following policies are active and current:

- Appropriation Request and Disbursement Policy (Jul. 2015)
- Capital Budget Policy (Jun. 2011)
- Gift Policy (May 2025)
- Investment Policy (Jun. 2017)
- Master Financial Policy (Oct. 2019, as amended)
- Vehicle Acquisition & Replacement Policy (Oct. 2011)

Are there other relevant policies we should be aware of?

- **Audit Reports and Management Response**

These are currently embedded in the annual Town Reports and Selectboard Packets. Could they also be made available separately in a more searchable format?

- **Vermont State Auditor: Local Government Guidance**

Does the Town reference or use the checklists and best practices from the Vermont State Auditor?

- **GFOA Best Practices**

Does the Town consider the Government Finance Officers Association (GFOA) guidance in its financial planning?

- **Other Best Practices**

Are there any other sources or references the Selectboard uses that we should also consult?

### **3. Strategic & Performance Context**

- **Town Plan (Norwich\_Plan\_2020)**

How are Town Plan priorities reflected in the budget and capital planning?

- **Selectboard Annual Goals**

Where can we find the finalized goals by year? Are they only published in meeting packets?

- **Capital Improvement Plan (CIP)**

Is there a current CIP document available?

- **Capital Budget Spreadsheet**

If there's an updated version of the capital budgeting spreadsheet, could we access it?

- **Department Goals & Priorities**

Are there written goals, services or work plans by department?

- **Performance Measures**

Are any financial or operational Key Performance Indicators (KPIs) tracked? If so, where are they reported?

Thank you for your support and consideration. We believe having shared access to these items will enhance collaboration between the Selectboard and Finance Committee and improve our ability to serve the Town.

Sincerely,  
Steven Hepburn  
Chair, Norwich Finance Committee

CC: Mary as Selectboard Chair, Priscilla on request



---

**RE: Street signs**

---

**From** Steven True <strue@norwich.vt.us>

**Date** Wed 8/13/2025 4:25 PM

**To** Brian Livingston <baba.bfl@gmail.com>; Select Board <selectboard@norwich.vt.us>

Hi Brian,

Thanks for your email follow-up. As the Zoning Administrator it is my responsibility to investigate alleged zoning violations, so I am the correct person to contact for this matter. I am looking into it and will get back to you with my findings.

Thanks,  
Kind regards,  
Steven

-----Original Message-----

**From:** Brian Livingston <baba.bfl@gmail.com>

**Sent:** Wednesday, August 13, 2025 3:37 PM

**To:** Miranda Bergmeier <MBergmeier@norwich.vt.us>

**Cc:** Steven True <strue@norwich.vt.us>

**Subject:** Re: Street signs

[You don't often get email from baba.bfl@gmail.com. Learn why this is important at <https://aka.ms/LearnAboutSenderIdentification> ]

Thanks Miranda

I wanted the email added to the Selectboard packet as I am not sure anything has happened.

Best  
Brian

> On Aug 13, 2025, at 2:13 PM, Miranda Bergmeier <MBergmeier@norwich.vt.us> wrote:

>

> Good afternoon, Brian,

>

> I hope this finds you well. Your email landed in the Selectboard correspondence inbox, but I see that you are addressing Steven True directly with a question. Do I assume correctly that you intend your email as part of a conversation with Steven, rather than as part of a published Selectboard meeting packet?

>

> Thanks,

> Miranda

>

> Miranda H. Bergmeier

> Assistant Town Manager

> Town of Norwich  
> 300 Main Street  
> P.O. Box 376  
> Norwich, VT 05055  
> 802-649-1419 x101

>

> Please note that any response or reply to this electronic message may be subject to disclosure as a public record under the Vermont Public Records Act.

>

> -----Original Message-----

> From: Brian Livingston <baba.bfl@gmail.com>

> Sent: Wednesday, August 13, 2025 10:46 AM

> To: Steven True <strue@norwich.vt.us>; Select Board <selectboard@norwich.vt.us>

> Subject: Street signs

>

> [Some people who received this message don't often get email from baba.bfl@gmail.com. Learn why this is important at <https://aka.ms/LearnAboutSenderIdentification> ]

>

> Hi Steven

> What have you discovered in Norwich regs regarding paid street signs? For example Pure and rooted gardens.

> Thanks

> Brian Livingston

> 124 beaver meadow road

---

## Extreme Dust and Washboards

---

From bob Totz <bobt05058@gmail.com>

Date Tue 8/19/2025 8:23 AM

To Select Board <selectboard@norwich.vt.us>; Miranda Bergmeier <MBergmeier@norwich.vt.us>; Chris Kaufman <c Kaufman@norwich.vt.us>; norwich@lists.vitalcommunities.org <norwich@lists.vitalcommunities.org>

Some people who received this message don't often get email from bobt05058@gmail.com. [Learn why this is important](#)

"Dear members of the selectboard, town manager, public works director and list-serv readers:

I'd like to add my voice to others with regard to washboards and the extremely dusty condition of a dirt road, particularly the bottom mile of Bragg Hill Road.

I read the following on the Norwich Town website, and I am wondering if Safebind has been applied to Bragg Hill this summer. If so, maybe it should be applied more often, and especially immediately after grading during a hot dry summer.

***"After grading operations are performed, it is necessary, especially in dry conditions, to apply a product for fines retention and dust control. This prevents loss of road surface and provides a dust-free traveling surface."***

***"Since 2009, we have used a product called Safe-Bind for road stabilization and dust control. Safe-Bind is a high performance blend of ammonium lignin sulfonate and calcium or sodium chloride brines."***

The dust, and resulting washboards are extremely bad this year. The other Day I, as I was driving down the bottom of Bragg Hill, I had to attempt to move over for a line of three vehicles that were accelerating up the beginning of Bragg Hill, with a big dust cloud billowing behind them. As I attempted to move to the right, a series of washboards threatened to slide my car sideways, into the roadside ditch. I was just barely able to stop while staying on the road surface.

The speed limit there is 25 mph, and I was going slower than that at the time, in order to keep the dust clouds down, and navigate the washboards.

The road had been graded recently, but the washboards had returned quickly.

I can speak particularly of the bottom mile of Bragg Hill Road; the presence of bad washboards, and extremely dusty conditions can be found in mostly the open, sunny

areas, at the bottom, near Simpson Road, the box culvert area that has the streetlight, and the powerline opening above that.

I think, as drivers we need to be cautious and drive slower on dirt roads during these hot, dry, dusty times. Speed seems to increase the return of the washboards, and kicks the dust up more, which can contribute to accidents, such as the one referenced by Will Smith in his post a couple days ago.

***My question is this: Are we using Safebind, or some product that is supposed to keep down the dust on the roadbed?***

Thank you for your attention to this matter.  
Bob Totz

<https://norwich.vt.us/dust-control/>

---

**Reserve Fund expenditures - Vermont Statutes**

---

**From** Cheryl Lindberg <CLindberg@norwich.vt.us>

**Date** Wed 8/20/2025 12:08 PM

**To** Select Board <selectboard@norwich.vt.us>

**Cc** Treasurer <Treasurer@norwich.vt.us>; Brita Vallens <bvallens@norwich.vt.us>; Miranda Bergmeier <MBergmeier@norwich.vt.us>

Please include in the next Selectboard packet.

In the draft minutes of August 13, 2025, I read the following:

***The Town Manager noted that neither he nor the Finance Director found any requirement in statute for expenditures from designated funds to come before the Selectboard for approval. The Town Manager shared that a cap to not go through the process currently used could help expedite small expenses like that just approved. The Chair stated that this should be considered when the purchasing policy is on the agenda.***

I include the following for the Selectboard to read:

**(Cite as: 24 V.S.A. § 2804)**

- **§ 2804. Reserve funds; use**

- a. At an annual or special meeting duly warned, a municipality may establish a reserve fund to be under the control and direction of the legislative branch of the municipality. The reserve fund shall be kept in a separate account and invested as are other public funds and may be expended for such purposes for which established, or when authorized by a majority of the voters present and voting at an annual or special meeting duly warned, for other purposes.

It is clearly stated in the Vermont Statutes (as well as the Town's financial policies) that the spending of reserve funds is the responsibility of the Selectboard.

Cheryl A. Lindberg  
Treasurer  
Town of Norwich, VT

Please note that any response to this email is subject to disclosure under the Vermont Public Records Act.

Memorandum to the Selectboard  
From: Priscilla Vincent  
August 20, 2025

Re: My emphasis on the Financials

Our foremost obligation to the people of this town is to be good stewards of their tax dollars. I have been frustrated and disappointed for some time over the (in)accuracy of some of the numbers put in front of us. Maybe I am too particular.

There was the instance of the request for funds from the Police Department for \$7,500 in new equipment. The detailed items in the request actually totaled \$10,000. The Police Chief apologized for the error, and said he could probably buy what he needed for less than the \$10,000. Nevertheless, the spending request was amended at the meeting and the full \$10,000 approved. (I did not support it.)

Anyone can make a mistake. Presumably that is why we have oversight. The Chief's request had been signed off by the Town Manager. Apparently he did not check the math either. Where was the oversight?

We were asked by the DPW to approve getting on the two year wait list for a new Freightliner truck. They run around a quarter of a million dollars, fully outfitted. We were not asked to approve an amount of money, just to get on the list. To help us evaluate this request, we were given a detailed estimate of the cost of the truck by Freightliner. Pages and pages of detail. Something looked off to me, so I started checking the addition. The totals were overstated - by Freightliner - if you bothered to add up the parts. I am not blaming the DPW. But I would have been a lot happier if someone other than me had thought to check the math. Why should the Selectboard have to check the math on numbers presented to us?

We had a warrant article recently that included an expense that should have been billed to a specific reserve fund and not to the general fund. There are a LOT of special funds; it is a lot to keep track of. Isn't that why we have a Finance Office? This particular error was caught by a member of the public (Pam Smith). The warrant article had to be resubmitted, to be correct. We on the board received an explanatory email from the Town Manager. It was classic buck passing. He blamed the newest employee in the Finance Department. Anyone can make a mistake, especially someone new to the confusing number of special funds. But there should have been a review of what she did. The Finance Director did not catch the error. The Town Manager, who presumably reviews the work of his departments before he endorses the requests, did not catch the error. Where was the oversight?

And now we have Period 12 Financials. I am hoping to see the "final" Period 12 Financials in the packet for our meeting on August 27, because the 45 day period to finish up loose ends ended on August 15th. I have not yet seen these numbers. The initial numbers contained some basic bookkeeping errors - some of which have been

acknowledged by the Finance Office - and also indicated a very basic misunderstanding of municipal finance. Voters approve a spending budget, not a revenue forecast. I have complained about the revenue errors, and been met with a wall of resistance. I haven't even mentioned other things I have found that don't seem right. Like, the citizens assistance fund, which showed that nothing had been spent. We have seen at least 2 instances of funds going out of that account this spring.

The bottom line is that I no longer have confidence in the numbers put in front of us. I feel the need to pull out my calculator and see if they add up. I do not think that the Selectboard should be in this position. I am not an accountant or a bookkeeper. I get into a state every Monday through Wednesday before our Selectboard meetings. When I ask to have financials on the agenda, no one else seems interested. When I say things about the financials during a meeting, there is a pause and then on to the next item. It takes me a week to recover from our meetings.

We now have, miraculously, a Finance Committee. None of us on the Selectboard was elected based on our financial acumen. The people on the Finance Committee are impressively credentialed. And we have greeted them with indifference and hostility. It's a wonder that they have not all resigned already. Do we feel threatened by the prospect that knowledgeable people could help us during budget season? An idea has been floated to give the Finance Committee a task, the ultimate goal of which is to recommend how big an increase we can work towards in budgeting for the next fiscal year. To me this is backwards. We should not be aiming for a budget increase. We should be asking each department what it truly needs, and then evaluating whether the town can afford those needs. We may need to think about the level of services that the town provides.

I am also concerned that we have budget surpluses. To me, this says we have been over-billing our citizens. This year, in the wake of our town-wide re-appraisal, it is especially important that we review our proposed budget with care. Let us fund the contingency fund to its maximum. But let us NOT create a budget that leads to a surplus.

FW: Response to Priscilla

From Brennan Duffy <BDuffy@norwich.vt.us>  
Date Mon 8/25/2025 10:52 AM  
To Brita Vallens <bvallens@norwich.vt.us>  
Cc Miranda Bergmeier <MBergmeier@norwich.vt.us>

Hi Brita,

For the 8/27 packet materials could you please included the message below in correspondence. Responses to the questions posed are in red font.

Thanks,

Brennan Duffy, CEcD  
Town of Norwich  
Town Manager  
(802) 649-1419 x117

Please note that any response or reply to this electronic message may be subject to disclosure as a public record under the Vermont Public Records Act.

From: Barrie Rosalinda <brosalinda@norwich.vt.us>  
Sent: Monday, August 25, 2025 9:56 AM  
To: Brennan Duffy <BDuffy@norwich.vt.us>  
Subject: Re: Response to Priscilla

From: Priscilla Vincent <[priscillavincent@b@gmail.com](mailto:priscillavincent@b@gmail.com)>  
Sent: Monday, August 11, 2025 3:09 PM  
To: Brennan Duffy <BDuffy@norwich.vt.us>; Select Board <[selectboard@norwich.vt.us](mailto:selectboard@norwich.vt.us)>; Barrie Rosalinda <[brosalinda@norwich.vt.us](mailto:brosalinda@norwich.vt.us)>; Kimo Griggs <[kimogrignorwichselect@gmail.com](mailto:kimogrignorwichselect@gmail.com)>; Mary Layton <[marydlayton@gmail.com](mailto:marydlayton@gmail.com)>; Marcia Calloway <[msbcalloway@gmail.com](mailto:msbcalloway@gmail.com)>; Matt Swett <[mswettselectboard@gmail.com](mailto:mswettselectboard@gmail.com)>  
Subject: Period 12 Financials

Let us look at the Period 12 Financials in comparison to the Town Report, which was published in advance of this past March's town meeting.

1. \$700,000 surplus infusion.

- I asked why this was NOT in the revenue section of the Period 12 financials

- The answer: Surplus is not revenue. It is a balance sheet item.

However, the \$700,000 surplus infusion is included in the Town of Norwich Revenue Report, under Miscellaneous Revenue, presented last March. So why is it still omitted from the Period 12 Financials as revenue under the budget status report?

On May 14 2024, an email was sent to Sullivan and Powers. One of the questions posed was: "...The town voted on Town Meeting Day to use \$700,000 of its surplus to buy down the tax rate. I anticipated I would reduce the amount of funds needed to raise by the 700 thousand when calculating the tax rate. In July, the 700 could be debited from the unrestricted equity account and credited to tax revenue? What are your thoughts on how to manage the 700"?

See the response from Sullivan and Powers pasted below:

JP

Jordan Plummer<[jplummer@sullivanpowers.com](mailto:jplummer@sullivanpowers.com)>  
To: Barrie Rosalinda

😊

↩ Reply

↩ Reply all

➡ Forward

Web

You replied on Thu 5/16/2024 11:28 AM

Hey Barrie,

Good to hear – hopefully good news on the cash recs. As for the 700K, when setting the tax rate you are correct, when determining how much to raise, you would deduct the 700K, but feel free to are working on it if you want to verify you are on the right track. And as for journal entries, you actually won't have to make any entries related to this.

**Jordan Plummer, CPA**  
Sullivan, Powers & Company  
77 Barre Street; PO Box 947  
Montpelier, Vermont 05602  
Phone: (802) 223-2352 x135

DISCLAIMER: Unless the above message expressly provides that the statements contained therein and in any attachments thereto are intended to constitute written tax advice, the sender intends by this message to communicate general information for disc you should not, therefore, interpret the statements to be written tax advice or rely on the statements for any purpose. The sender will conclude that you have understood and acknowledged this important cautionary notice unless you communicate to the sender have in a direct electronic reply to this message.

CONFIDENTIALITY: The information contained in this transmission may contain privileged and confidential information. It is intended only for the use of the person(s) named above. If you are not the intended recipient, you are hereby notified that any review distribution or duplication of this communication is strictly prohibited. If you are not the intended recipient, please contact the sender by reply email and destroy all copies of the original message.



## 2. Hold Harmless and VT Land Use Tax

- I asked why these two were erroneously entered into each other's line items.

- The answer: The mix up was in the budget and therefore not changed to ensure the budget represents what the voters approved.

VOTERS APPROVE A SPENDING BUDGET, NOT A REVENUE REPORT. Look at the warrant articles. Nowhere are voters asked for a vote on any financials presented, just things we want to spend money on.

The Hold Harmless payment is correctly entered in the March revenue report as an anticipated \$218,178. The town report line is identified as "VT Land Use Tax (Hold Harmless Payment)". There is actually no separate line for VT Land Use Tax under Miscellaneous Revenue in the town report. In the town report there is an entry for "VT Act 60" in the amount of \$15,495 - which is what the Period 12 Financials purport to show as the Hold Harmless Account. No other number, or line identification, in the Period 12 financials matches up. So perhaps there is a double error in the Period 12 financials: not only have the Hold Harmless and VT Land Use Tax lines been mixed up (but perhaps they should be conflated into the \$218,178 figure) and there should be a separate entry in the Period 12 numbers for VT Act 60.

Bottom line: there is NO reason NOT to correct the bookkeeping errors. Voters did NOT approve a revenue budget or projection, only a spending budget.

What Ms. Vincent perceives as bookkeeping errors are works in progress. When reporting three years at a time in the Town Report there exists a history. When changes are made, bridging from history to present is not always seamless especially in presentation form. In the past it appears revenues were grouped. The Finance Office prefers not to group revenue from the state as it is thought to be less transparent.

As far as an approved budget - yes, the voters approve expenses yet revenues are also posted in the Town Report. The Revenue portion is entered into the accounting system as a budget. The Finance Office feels strongly about not altering what was presented to the voters.

As the Finance Office works on improving its work here is where things stand with regard to the payments from the state:

- In the Town Report - "VT Land Use Tax (Hold Harmless Payment)" is listed under Property Tax Revenues:
  - In the Chart of Accounts in the accounting software "Hold Harmless State Revenue" is grouped with Intergovernmental Revenue.
  - In the Chart of Accounts in the accounting software "Vt Land Use" is grouped under Property Tax Revenues.
- In the Town Report - "VT Act 60" is listed under Intergovernmental Revenue. Act 60 was used in the accounting system in years past; however, in FY25 it was grouped with Hold Harmless.

Naming the accounts in the accounting software the same as the state reference is helpful.

- The state refers to Hold Harmless as "hold harmless"
- The state refers to VT Land Use as "LUCT"; thus changing the name to Current Use (LUCT) will help whomever records Cash Receipts in the Finance Office to post to the appropriate account while still reporting the revenue separately. Expect to see the change in FY26.
- Act 60 seems an obsolete name; thus reactivating the account and changing the name to Equalization Payment within the intergovernmental grouping makes sense. Expect to see the change in FY26.

I am really tired of what feels like intransigence on the part of the Town Manager. If the TM and the Finance Office will not correct these errors, then I hope the auditors make it happen.

I would like this email to be included in the packet for the next Selectboard meeting, so that there is an official and public record of it. I am writing it on a Monday in advance of our meeting this Wednesday, so that I may at least receive an oral answer then.

I will simply comment that there is no intransigence nor any unwillingness to correct an error in the bookkeeping records should that be appropriate. In this case, as indicated by Sullivan, Powers & Company, the Town's Auditor was consulted in May 2024 seeking guidance on recording the \$700,000 surplus funds correctly. The hold harmless reporting question has likewise been reviewed several times throughout this extended questioning process and is explained again above. The fact that an individual community member, or individual selectboard member, feels an error has occurred does not necessarily make it so.

Priscilla

## MEMORANDUM

TO: Selectboard  
FROM: Marcia Calloway, Selectboard  
DATE: 8/18/2025  
RE: Town Employees, contracted and otherwise

Over the past several weeks, the Norwich Listserv has contained multiple posts making allegations against a particular contractor hired by the Town to perform professional services. This unwise form of behavior is particularly odious when it emanates from elected officials, be they on this board or otherwise. If nothing else comes of these attacks, it should be obvious that such publicized statements produce a negative portrait of Norwich, and create an unattractive chilling effect when the Town seeks to hire assistance.

On Sunday, the Listserv contained multiple posts about the state of dirt roads in town. As we have seen to be the practice among a few Norwich residents, a “conversation” was spurred and quickly spiraled into allegations, this time against the Town Manager and Department of Public Works Director. One of the allegations being that Town Manager “often doesn’t comply with the Selectboard’s orders.” This is a false statement. Individual Selectboard members have no authority to “order” anyone to do anything, although the board has struggled with members understanding that very basic legal concept. The board takes actions as a body and the Town Manager acts upon the direction of the entire board. The Town Manager has done exactly that during the entirety of his tenure.

I move that the Selectboard vote on and issue the following public statement:

Comments by individual Selectboard members relating to any contracted or other services procured by the Town of Norwich do not represent the views of the Selectboard unless duly authorized by the Selectboard by majority vote. The Selectboard acts as a body, by majority vote, and work of the Town Manager is directed by that legislative body, not on the request of any individual member of the Selectboard or the community.

## MEMORANDUM

TO: Selectboard  
FROM: Marcia Calloway, Selectboard  
DATE: 8/18/2025  
RE: Bylaw process as correspondence

Issue: The Planning Commission is endeavoring to update the zoning bylaws. As we have just experienced with the initial offering of changes, these bylaws are complex and often refer/relate to Norwich Subdivision Regulations. Future updates will be presented for hearings and the Selectboard has indicated a desire to have those bylaws voted at annual meetings.

Suggestion: To aid the Selectboard and the voters, I would like to see portions of the bylaws and/or any subdivision regulation changes in “red-lined” form as they are “completed” by the Planning Commission and Zoning Administrator. This is not to suggest any additional work being requested of the Planning Commission/Zoning Administrator other than to provide copies as work is completed. These portions could be submitted as correspondence to the Selectboard, with no need for commentary by the Planning Commission/Zoning Administrator, and no action by the Selectboard. In this way, both the Selectboard and the voters have opportunity to read and comprehend the language and changes being made in advance of the time-limited period when approvals/voting is required.

MEMORANDUM

TO: Selectboard  
DATE: 8/21/2025

FROM: Marcia Calloway, Selectboard  
RE: Planning Commission's capital budget work

**Issue:** The Planning Commission ("PC") would like to be working on a capital budget and have again asked for Selectboard ("SB") assistance. This was raised in fall 2024. See memo dated 11/07/2024 attached.

**Problem:** The PC is charged by law with preparation of a capital budget which "shall be in conformance with the municipal plan." The current Norwich Town Plan does not identify any "projects" requiring funding.

**Conclusion:** When an approved Norwich Town Plan includes "projects" to be funded, then the issue of a capital budget will be ripe and the PC may develop a capital budget and submit it to the SB for approval. However, as explained by the VLCT, "...while the purpose of a capital budget and program as identified under 24 V.S.A. § 4430(c) is to help effectuate the implementation of a "municipal plan" as that term is defined by 24 V.S.A. 4303(18), a capital budget and plan is only legally required if a town seeks to impose impact fees on new development in town." Thus a capital budget is not required, but if it is developed it must be done by the PC, to effectuate identified projects in the Town Plan.

**Reasons for Conclusion:**

- **Dillon's rule:** Municipalities have "only those powers and functions specifically authorized by the legislature, and such additional functions as may be incident, subordinate[,] or necessary to the exercise thereof."<sup>i</sup>
- **By statute,** it is the PC who must prepare a capital budget, which is then submitted to the SB for approval.
  - **24 V.S.A. § 4325. Powers and duties of planning commissions** -- "(6) Prepare and present a recommended capital budget and program for a period of five years, as set forth in section 4440 of this title, for action by the legislative body, as set forth under section 4443 of this title."
- **By statute,** the capital budget/plan must be for projects identified in the Town Plan.
  - **24 V.S.A. § 4430(c) Capital budget and program** -- "The planning commission may submit recommendations annually to the legislative body for the capital budget and program, that shall be in conformance with the municipal plan." (Emphasis added.)
- **By statute,** the capital plan is for implementation of "utility and facilities" consistent with the Town Plan.
  - **24 V.S.A. § 4443 Adoption, amendment, or repeal of capital budget and program**  
"(a) ... a capital budget and program may be adopted, amended, or repealed by the legislative body of a municipality following one or more public hearings, upon public notice, if a utility and facilities plan as described in subdivision 4382(a)(4) of this title has been adopted by the legislative body in accordance with sections 4384 and 4385 of this title. ..." (Emphasis added.)
    - **24 V.S.A. § 4382(a)(4)** says
      - (a) "A plan for a municipality shall be consistent with the goals established in section 4302 of this title and compatible with approved plans of other municipalities in the region and with the regional plan and shall include the following:
        - "(4) A utility and facility plan, consisting of a map and statement of present and prospective community facilities and public utilities showing existing and proposed educational, recreational and other public sites, buildings and facilities, including hospitals, libraries, power generating plants and transmission lines, water supply, sewage disposal, refuse disposal, storm drainage, and other similar facilities and activities, and recommendations to meet future needs for community facilities and services, with indications of priority of need, costs, and method of financing.

<sup>i</sup> City of Montpelier v. Barnett, 191 Vt. 441 (2012) citing Hinesburg Sand & Gravel Co. v. Town of Hinesburg, 135 Vt. 484, 486 (1977); E.B. & A.C. Whiting Co. v. City of Burlington, 106 Vt. 446, 460-61 (1934)).

## MEMORANDUM

**TO:** Town Manager and Selectboard  
**FROM:** Marcia Calloway, Selectboard  
**DATE:** November 7, 2024  
**RE:** "Capital Budget" Planning

As we begin the budgeting process, we should all re-read any applicable statutes, especially as to the confusing term "capital budget." Although we refer to a "capital budget" to describe the type of "capital" assets identified in yearly budgets, in statute it appears as a term of art in the State's Municipal and Regional Planning and Development Chapter.

- **24 V.S.A. § 4430(c) Capital budget and program** -- "The planning commission may submit recommendations annually to the legislative body for the capital budget and program, that shall be in conformance with the municipal plan." (Emphasis added.)

As explained by VLCT

"...while the purpose of a capital budget and program as identified under 24 V.S.A. § 4430(c) is to help effectuate the implementation of a "municipal plan" as that term is defined by 24 VSA 4303(18), a capital budget and plan is only legally required if a town seeks to impose impact fees on new development in town."

For all town purposes, we need to remember the statutory constraints in general. As to "capital budgeting" proposed by the Planning Commission:

- Planning Commissions are charged by statute to prepare and present a recommended capital budget and program for a period of five years, for action by the Selectboard.
  - **24 V.S.A. § 4325. Powers and duties of planning commissions** -- "(6) Prepare and present a recommended capital budget and program for a period of five years, as set forth in section 4440 of this title, for action by the legislative body, as set forth under section 4443 of this title."
- Membership on a Planning Commission is by Selectboard appointment and "not more than two elected or appointed officials" can be chosen who shall be nonvoting ex officio members.
  - **24 V.S.A. § 4322(b) Planning Commission; membership** -- "The legislative body of a rural town, or not more than two elected or appointed officials of an urban municipality who are chosen by the legislative body of the urban municipality, shall be nonvoting ex officio members of a planning commission. If a municipality has an energy coordinator under chapter 33, subchapter 12 of this title, the energy coordinator may be a nonvoting ex officio member of the planning commission."
- Any "capital budget and program" to effectuate a town plan must be adopted by the Selectboard after public hearings.
  - **24 V.S.A. § 4443 Adoption, amendment, or repeal of capital budget and program**
    - "(a) Notwithstanding any other provision of this chapter, a capital budget and program may be adopted, amended, or repealed by the legislative body of a municipality following one or more public hearings, upon public notice, if a utility and facilities plan as described in subdivision 4382(a)(4) of this title has been adopted by the legislative body in accordance with sections 4384 and 4385 of this title. A copy of the proposed capital budget and program shall be filed at least 15 days prior to the final public hearing with

the clerk of the municipality and the secretary of the planning commission. The planning commission may submit a report on the proposal to the legislative body prior to the public hearing.

"(b) The capital budget and program, or its amendment or repeal, shall be adopted or rejected by an act of the legislative body of a municipality promptly after the final public hearing held under subsection (a) of this section."

Reading those statutes together, I understand the summary situation to be:

- If the town plan provides for "capital" projects, the Planning Commission may submit recommendations to the Selectboard annually for the capital budget and program. 24 V.S.A. § 4430(c)
- Our current town plan does not identify any capital projects which require a budget.
- Membership of the Planning Commission is allowed to include "not more than two elected or appointed officials...who are chosen by the legislative body" and they "shall be nonvoting ex official members." 24 V.S.A. § 4322(b)
- The Planning Commission must submit their recommendations for a capital budget to the Selectboard and there is a whole process of public notice and hearings. 24 V.S.A. § 4430(c) and 24 V.S.A. § 4443

In other words, before we consider appointments to any additional Planning Commission subcommittees related to "capital budgeting," I would say the steps are

1. Amend the Town Plan to identify "capital projects" which require funding.
2. Submit the Town Plan (as amended) for approval.
3. Prepare the capital budget and program to enact the capital projects identified in the approved Town Plan.
4. Submit the capital budget to the Selectboard for approval.