

TOWN OF NORWICH, VERMONT
AUDIT REPORT
FOR THE YEAR ENDED JUNE 30, 2021

TOWN OF NORWICH, VERMONT
 FOR THE YEAR ENDED JUNE 30, 2021
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Batchelder Associates, PC

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen
Town of Norwich
Norwich, Vermont

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Norwich, Vermont ("Town"), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town, for the year ended June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3-9, and 38-46, respectively, be presented to supplement the basic financial statements.

Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The combining and individual non-major fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Batchelder Associates, PC
License #945
Barre, Vermont
February 3, 2022

TOWN OF NORWICH, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2021

Our discussion and analysis of the Town of Norwich, Vermont's financial performance provides an overview of the Town's financial activities for the fiscal year ended June 30, 2021. This report should be read in conjunction with the Town's financial statements.

Financial Highlights

- The Town's net position increased by \$75,228 as a result of this year's operations.
- The cost of all the Town's programs was \$4,967,753 this year, with no new programs added.
- The General Fund reported a surplus this year of \$436,947.
- The unassigned fund balance for the General Fund was \$1,103,490 as of June 30, 2021. This was a result of revenues exceeding expenditures for the 2021 fiscal year, including recovery of a significant amount of delinquent property taxes.
- The Public Safety Facilities Fund remains a zero-fund balance at June 30, 2021.
- The Fire Apparatus Fund reported a surplus this year of \$2,406, which resulted in a fund balance of \$580,027 as of June 30, 2021.
- The Other Non-Major Governmental Funds reported decreases of \$10,061 which decreased the cumulative surplus to \$1,586,049.

Using This Annual Report

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (Exhibits A and B) provide information about the activities of the Town as a whole and present a longer-term view of the Town's finances. Fund financial statements start on Exhibit C. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or agent for the benefit of those outside the government.

Government-wide Financial Statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private sector business.

The *statement of net position* presents information on all of the Town's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town include general government, public safety, public works, health and social services, culture, recreation, and community development.

TOWN OF NORWICH, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2021

Government-wide Financial Statements (continued)

The government-wide financial statements are designed to include not only the Town itself (*known as the primary government*), but also any legally separate entities for which the Town is financially accountable (*known as component units*). The Town has no such entities that qualify as component units.

The government-wide financial statements can be found in Exhibits A and B of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be classified as governmental funds.

a. Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains three (3) individual governmental funds, including the General Fund, the Public Safety Facilities Fund, the Fire Apparatus Fund and eleven (11) Non-Major Special Revenue Funds and nineteen (19) Non-Major Capital Project Funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Public Safety Facilities Fund, and the Fire Apparatus Fund which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of the non-major governmental funds is presented in a supplementary schedule.

The basic governmental fund financial statements can be found in Exhibits C through F of this report.

b. Proprietary Funds

The Town has no Proprietary Funds.

c. Fiduciary Funds

The Town has two (2) Fiduciary Funds.

3. Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found immediately following the basic financial statements in this report.

TOWN OF NORWICH, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2021

4. Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information to provide additional financial information not included in the basic financial statements. This supplementary information includes combining statements for various funds, and budgetary comparison statements. The supplementary information can be found immediately following the notes to the financial statements in this report.

The Town as a Whole

The Town's combined net position increased by \$75,228 from 2020, increasing from a balance of \$8,670,523 to \$8,745,751. Our analysis below focuses on the net position (Table I below) and changes in net position (Shown on page 6).

Table I – Net Position

	Governmental Activities	
	2021	2020
Cash and investments	\$ 3,411,802	\$ 2,937,657
Investments	-	-
Receivables, net of allowance for uncollectible	154,960	232,488
Other assets	194,077	302,531
Capital assets, non-depreciable	664,699	664,699
Capital assets, depreciable - net	<u>6,842,807</u>	<u>7,005,070</u>
Total Assets	<u>11,268,345</u>	<u>11,142,445</u>
Deferred outflows of resources	<u>390,506</u>	<u>259,233</u>
Long-term liabilities outstanding	2,626,895	2,522,732
Other liabilities	<u>216,884</u>	<u>152,990</u>
	<u>2,843,779</u>	<u>2,675,722</u>
Deferred inflows of resources	<u>69,321</u>	<u>55,433</u>
Total Liabilities	<u>2,913,100</u>	<u>2,731,155</u>
Net Position		
Invested in capital assets, net of related debt	5,898,306	6,003,769
Restricted and Non-spendable (restated)	494,077	211,331
Unrestricted, committed and assigned	<u>2,353,368</u>	<u>2,455,423</u>
Total Net Position	<u>\$ 8,745,751</u>	<u>\$ 8,670,523</u>

Unrestricted net position – the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements – increased from a \$2,455,423 surplus at June 30, 2020, to a \$2,353,368 surplus at June 30, 2021 for the governmental activities.

TOWN OF NORWICH, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2021

Table II – Change in Net Position

	Governmental Activities	
	2021	2020
Revenues:		
Taxes	\$ 4,080,665	\$ 4,076,499
Intergovernmental	436,708	224,147
Grants	114,898	308,281
Charges for services	315,636	383,544
Permits, licenses and fees	15,714	17,611
Investment income	17,052	50,949
Donations	-	15,114
Miscellaneous revenues	62,308	300,033
Total Revenues	<u>5,042,981</u>	<u>5,376,178</u>
Expenditures:		
General government	1,743,778	1,499,902
Public safety	939,941	1,043,515
Public Works	1,637,898	2,051,009
Culture, recreation and community development	587,756	688,758
Interest	58,380	62,017
Total Expenditures	<u>4,967,753</u>	<u>5,345,201</u>
Excess/(Deficiency) of Revenues Other Expenditures	<u>75,228</u>	<u>30,977</u>
Other Financing Sources:		
Issuance of debt		
Transfers in	299,800	299,299
Transfers out	<u>(299,800)</u>	<u>(299,299)</u>
Total Other Financing Sources	<u>-</u>	<u>-</u>
Net Change in Fund Balances	75,228	30,977
Fund Balances - July 1, 2020	<u>8,670,523</u>	<u>8,639,546</u>
Fund Balances - June 30, 2021	<u>\$ 8,745,751</u>	<u>\$ 8,670,523</u>

Our analysis below separately considers the operations of governmental activities.

Governmental Activities

The increase in net position for governmental activities was \$75,228 in 2021. Revenues decreased by \$333,197 or 6.20%, and expenses decreased by \$377,448 or 7.06%, compared to 2020.

The cost of all governmental activities this year was \$4,967,753, however, as shown in the Statement of Activities on Exhibit B, the amount that our taxpayers ultimately financed for these activities through Town taxes was \$4,100,511. Some of the cost was paid by those who directly benefited from the programs, totaling \$315,636 or by other governments and organizations that subsidized certain programs with grants and contributions, totaling \$551,606.

TOWN OF NORWICH, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2021

Table 3 presents the cost of each of the Town's five largest programs – general government, public safety, highways and street, health and welfare, and culture and recreation – as well as each program's net cost (total cost less revenue generated by the activities). The net cost shows the financial burden that was placed on the Town's taxpayers by each of these functions.

Table III
Governmental Activities

	2021		2020	
	Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
General government	\$ 1,743,778	\$ 1,407,970	\$ 1,499,902	\$ 1,394,639
Public safety	939,941	891,647	1,043,515	1,042,195
Public Works	1,637,898	1,243,085	2,051,009	1,437,134
Culture, recreation and community development	587,756	499,429	688,758	493,244
Interest on long-term debt	58,380	58,380	62,017	62,017
	<u>\$ 4,967,753</u>	<u>\$ 4,100,511</u>	<u>\$ 5,345,201</u>	<u>\$ 4,429,229</u>

The Town's Funds

As the Town completed the year, its governmental funds (as presented in the Balance Sheet on Exhibit C) reported a combined fund balance of \$3,463,644 which represents an increase of \$429,292 from last year's total of \$3,034,351. Included in this year's total change in fund balance is an increase of \$436,947 in the Town's General Fund. During fiscal year 2021, revenues decreased from the previous year, however, expenditures decreased by an even greater degree..

Statement G compares actual to budget for the General Fund. The most significant variances of actual to budget were as follows:

	Budget	Actual	Favorable (Unfavorable)
Revenues			
General Budget	\$ 4,994,041	\$ 5,205,289	\$ 211,248
Expenditures			
General Budget	\$ 4,948,740	\$ 4,768,342	\$ 180,398

Capital Assets and Debt Administration

Capital Assets

At June 30, 2021, the Town had \$7,507,506 invested in a broad range of capital assets, including police and fire equipment, buildings, roads, and bridges net of accumulated depreciation. (See Table 4 below). This amount represents a net decrease (including additions, disposals, and depreciation) of \$162,264 from last year.

TOWN OF NORWICH, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2021

Table IV
Capital Assets at Year-End
(Net of Accumulated Depreciation)

	Governmental Activities		Total	
	2021	2020	2021	2020
Non-depreciated assets:				
Land	\$ 653,559	\$ 653,559	\$ 653,559	\$ 653,559
Art	11,140	11,140	11,140	11,140
Depreciated assets:				
Buildings and improvements	2,718,160	2,800,638	2,718,160	2,800,638
Vehicles	716,585	706,928	716,585	706,928
Equipment	456,096	446,746	456,096	446,746
Mobile Equipment	529,239	620,770	529,239	620,770
Infrastructure	2,422,726	2,429,988	2,422,726	2,429,988
Total Assets	\$ 7,507,506	\$ 7,669,769	\$ 7,507,505	\$ 7,669,769

Debt Administration

At June 30, 2021, the Town had \$2,626,895 in bonds and notes outstanding, including other long-term liabilities, versus \$2,522,732 at June 30, 2020 – a decrease of \$104,163, as shown in Table 5 (below).

Table V
Outstanding Debt at Year-End

	Governmental Activities		Total	
	2021	2020	2021	2020
Bond and notes payable	\$ 1,609,200	\$ 1,666,000	\$ 1,609,200	\$ 1,666,000
Line of credit	-	-	-	-
Net pension liability	914,042	732,989	914,042	732,989
Uncompensated balances	103,653	123,743	103,653	123,743
Totals	\$ 2,626,895	\$ 2,522,732	\$ 2,626,895	\$ 2,522,732

Economic Factors and Next Year's Budgets and Rates

The Town's elected and appointed officials consider many factors when setting the fiscal year 2021 budget, tax rates, and fees.

When adopting the budget for the 2021-2022 year, the Selectboard considered operational and capital needs of the Town, and the impact of spending on the tax rate.

The Town budgeted no change in fund balance for the fiscal year ending June 30, 2021.

TOWN OF NORWICH, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2021

Contacting the Town's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Town Manager at Town of Norwich, Norwich, Vermont, 05043.

TOWN OF NORWICH, VERMONT
STATEMENT OF NET POSITION
JUNE 30, 2021

EXHIBIT A

	<u>Governmental Activities</u>
ASSETS	
Cash	\$ 3,411,802
Accounts receivable (net of allowance for uncollectible):	13,520
Delinquent taxes receivable	110,466
Penalties receivable	25,527
Grant receivable	5,447
Prepaid expenses	157,273
Inventory	36,804
Capital assets:	
Land, infrastructure, and other assets not being depreciated	664,699
Buildings and vehicles net of accumulated depreciation	<u>6,842,807</u>
Total Assets	<u>11,268,345</u>
 DEFERRED OUTFLOW OF RESOURCES	
Deferred Outflows of Resources Related to the Town's participation in VMERS	<u>390,506</u>
Total Deferred Outflows of Resources	<u>390,506</u>
 LIABILITIES	
Account payable	132,897
Accrued payroll and withholdings	21,459
Other current liabilities	62,528
Noncurrent liabilities:	-
Compensated absences payable	103,653
Net pension liability	914,042
Bonds and notes payable, due within one year	122,500
Bonds and notes payable, due in more than one year	<u>1,486,700</u>
Total current liabilities	<u>2,843,779</u>
 DEFERRED INFLOWS OF RESOURCES	
Prepaid taxes	-
Unavailable grants	-
Deferred amount on pensions	<u>69,321</u>
Total Deferred Inflows of Resources	<u>69,321</u>
 NET POSITION	
Net investment in capital assets	5,898,306
Nonspendable	194,077
Restricted	-
Committed	357,714
Assigned	1,816,017
Unassigned	479,637
Total Net Position	<u>\$ 8,745,751</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021

Functions/Programs:	Program Revenues			Net (Expenses) Revenue and Changes in Net Position		
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Total
Governmental activities:						
General government	\$ 1,743,778	\$ 50,134	\$ 285,674	\$ -	\$ (1,407,970)	\$ (1,407,970)
Public safety	939,941	20,333	27,961	-	(891,647)	(891,647)
Public Works	1,637,898	156,920	237,893	-	(1,243,085)	(1,243,085)
Culture, recreation and community development	587,756	88,249	78	-	(499,429)	(499,429)
Interest	58,380	-	-	-	(58,380)	(58,380)
Total governmental activities	\$ 4,967,753	\$ 315,636	\$ 551,606	\$ -	\$ (4,100,511)	\$ (4,100,511)
General revenues:						
Taxes					4,080,665	4,080,665
Permits and licenses					15,714	15,714
Investment income					17,052	17,052
Other revenues					62,308	62,308
Total general revenues					4,175,739	4,175,739
Change in net position					75,228	75,228
Net Position - July 1, 2020					8,670,523	8,670,523
Net Position - June 30, 2021					\$ 8,745,751	\$ 8,745,751

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2021

EXHIBIT C

	General Fund	Public Safety Facility	Fire Apparatus Fund	Non-Major Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 3,411,802	\$ -	\$ -	\$ -	\$ 3,411,802
Accounts receivable (net of allowance for uncollectible)	13,520	-	-	-	13,520
Delinquent taxes receivable	110,466	-	-	-	110,466
Interest and penalties receivable	25,527	-	-	-	25,527
Grant receivable	-	-	-	5,447	5,447
Prepaid expenses	157,273	-	-	-	157,273
Inventory	36,804	-	-	-	36,804
Due from other funds	(2,160,627)	-	580,027	1,580,600	-
Total Assets	<u>1,594,765</u>	<u>-</u>	<u>580,027</u>	<u>\$ 1,586,047</u>	<u>\$ 3,760,839</u>
LIABILITIES					
Accounts payable	132,897	-	-	-	\$ 132,897
Other payables	61,957	-	-	-	61,957
Payroll withholdings and accruals	22,030	-	-	-	22,030
Due to other funds	-	-	-	-	-
Total Liabilities	<u>216,884</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>216,884</u>
DEFERRED INFLOWS OF RESOURCES					
Prepaid property taxes	-	-	-	-	-
Unavailable property taxes, interest and penalties	80,311	-	-	-	80,311
Unavailable fees	-	-	-	-	-
Unavailable grants	-	-	-	-	-
Total Deferred Inflows of Resources	<u>80,311</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>80,311</u>
FUND BALANCES					
Nonspendable	194,077	-	-	-	194,077
Restricted	-	-	-	-	-
Committed	-	-	-	463,861	463,861
Assigned	-	-	580,027	1,122,186	1,702,213
Unassigned	1,103,493	-	-	-	1,103,493
Total Fund Balances	<u>1,297,570</u>	<u>-</u>	<u>580,027</u>	<u>1,586,047</u>	<u>3,463,644</u>
Total Liabilities, Fund Balances and Deferred Inflows of Resources	<u>\$ 1,594,765</u>	<u>\$ -</u>	<u>\$ 580,027</u>	<u>\$ 1,586,047</u>	<u>\$ 3,760,839</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS
 TO THE STATEMENT OF NET POSITION
 FOR THE YEAR ENDED JUNE 30, 2021

EXHIBIT D

	Total Governmental Funds
Total fund balances	\$ 3,463,644
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds, net of accumulated depreciation	7,507,506
Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds shown above:	
Taxes and liens receivable	80,311
Pension	(69,321)
Deferred outflows and inflows of resources are not financial resources and therefore funds	390,506
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds:	
Bonds payable	(1,609,200)
Accrued compensated absences	(103,653)
Net pension liability	(914,042)
Net position of governmental activities	\$ 8,745,751

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
 GOVERNMENTAL FUNDS
 FOR THE YEAR ENDED JUNE 30, 2021

EXHIBIT E

	General Fund	Public Safety Facility	Fire Apparatus Fund	Non-Major Governmental Funds	Total Governmental Funds
Revenues:					
Taxes	\$ 4,221,600	\$ -	\$ -	\$ -	\$ 4,221,600
Intergovernmental	436,708	-	-	2,529	439,237
Grants	112,289	-	-	-	112,289
Charges for services	315,636	-	-	-	315,636
Permits, licenses and fees	15,714	-	-	-	15,714
Investment income	17,052	-	-	-	17,052
Donations	-	-	-	19,387	19,387
Miscellaneous revenues	20,590	-	-	40,110	60,700
Total Revenues	<u>5,139,589</u>	<u>-</u>	<u>-</u>	<u>62,026</u>	<u>5,201,615</u>
Expenditures:					
General government	1,063,944	-	-	14,989	1,078,933
Public safety	993,846	-	12,594	-	1,006,440
Public Works	1,567,136	-	-	3,038	1,570,174
Culture, recreation and community development	587,756	-	-	-	587,756
Health and welfare	-	-	-	-	-
Capital outlay:					
General government	-	-	-	-	-
Public Safety	-	-	-	55,130	55,130
Public Works	74,980	-	-	283,730	358,710
Debt service:					
Principal	122,500	-	-	-	122,500
Interest	58,380	-	-	-	58,380
Total Expenditures	<u>4,468,542</u>	<u>-</u>	<u>12,594</u>	<u>356,887</u>	<u>4,838,023</u>
Excess/(Deficiency) of Revenues Over Expenditures	<u>671,047</u>	<u>-</u>	<u>(12,594)</u>	<u>(294,861)</u>	<u>363,592</u>
Other Financing Sources:					
Loan Proceeds	65,700	-	-	-	65,700
Transfers in	-	-	15,000	284,800	299,800
Transfers out	(299,800)	-	-	-	(299,800)
Total Other Financing Sources	<u>(234,100)</u>	<u>-</u>	<u>15,000</u>	<u>284,800</u>	<u>65,700</u>
Net Change in Fund Balances	436,947	-	2,406	(10,061)	429,292
Fund Balances - July 1, 2020	<u>860,620</u>	<u>-</u>	<u>577,621</u>	<u>1,596,110</u>	<u>3,034,351</u>
Fund Balances - June 30, 2021	<u>\$ 1,297,567</u>	<u>\$ -</u>	<u>\$ 580,027</u>	<u>\$ 1,586,049</u>	<u>\$ 3,463,644</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES OF
GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021

EXHIBIT F

Net change in the fund balances - total governmental funds (Statement E)	<u>\$ 429,292</u>
Amounts reported for governmental activities in the Statement of Activities (Statement B) are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets (\$413,840) is allocated over their estimated useful lives and reported depreciation expense (\$576,104). This is the amount by which depreciation exceeded outlays in the current period, less trade.	(162,262)
The issuance of long-term debt (\$65,700)(e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt (\$122,500) consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt items.	56,800
Revenues in the statement of activities that do not provide current financial resources are report as revenues in the funds.	(140,935)
Deferred property taxes	(16,175)
Deferred grant revenue	
Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds:	
Accrued compensated absences	20,090
Pension expense as a result of GASB 68	<u>(111,582)</u>
Change in net position of governmental activities (Statement B)	<u><u>\$ 75,228</u></u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 FIDUCIARY NET POSITION
 JUNE 30, 2021

EXHIBIT G

	Cemetery	Trust Funds	Total
ASSETS			
Cash	\$ -	\$ -	\$ -
Investments	197,087	60,979	258,066
Total assets	\$ 197,087	\$ 60,979	\$ 258,066
LIABILITIES			
Accounts payable	\$ -	\$ 5,147	\$ 5,147
Due to other funds	-	-	-
Total liabilities	-	5,147	5,147
FUND BALANCES			
Restricted	197,087	55,832	252,919
Total fund balances	197,087	55,832	252,919
Total liabilities and fund balances	\$ 197,087	\$ 60,979	\$ 258,066

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

The Town of Norwich, Vermont (the Town), is organized according to Vermont State Law and Town Charter, under the governance of a five-member Selectboard to provide the following services for the Town of Norwich: public health and safety, highways and streets, culture and recreation, public improvements, planning and zoning, and general administration. Included in public health and safety are police and fire services.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town's financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is primarily responsible for establishing GAAP for state and local governments through its pronouncements (including Statements and Interpretations). The more significant accounting policies established in GAAP and used by the Town are discussed below.

Reporting Entity

This report includes all of the activity of the Town of Norwich, Vermont. The financial reporting entity consists of the primary government; organizations for which the primary government is financially accountable; and other organizations for which the nature and significance of their relationship with the primary government are such that their exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to or impose specific financial burdens on the primary government. The primary government is financially accountable if an organization is fiscally dependent on and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the primary government regardless of whether the organization has a separately elected governing board; a governing board appointed by a higher level of government; or a jointly appointed board. Based on these criteria, there are no other entities that should be combined with the financial statements of the Town.

Basic Financial Statements

Government-Wide Statements

The Town's basic financial statements include both government-wide (reporting the Town as a whole) and fund financial statements (reporting the Town's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business-type. The Town has no activities classified as business-type. All funds are governmental-type activities.

In the government-wide Statement of Net Position, columns are presented on a consolidated basis by column and are reported on the full accrual, economic resources basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The Town's net position is reported in three parts - net investment in capital assets, restricted net position and unrestricted net position. The Town first utilizes restricted resources to finance qualifying activities for which both restricted and unrestricted resources are available.

The government-wide Statement of Activities reports both the gross and net cost of each of the Town's governmental functions. The functions are also supported by general government revenue (property taxes, certain intergovernmental revenues, and charges, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenue, including operating and capital grants. Program revenues must be directly associated with the governmental function (public safety, highways, and streets, etc.). Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basic Financial Statements (continued)

Government-Wide Statements (continued)

The net costs (by governmental function) are normally covered by general revenues (property taxes, intergovernmental revenue, interest income, etc.).

This government-wide focus is more on the sustainability of the Town as an entity and the change in the Town's net position resulting from the current year's activities.

Fund Financial Statements

The financial transactions of the Town are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, deferred inflows and outflows, fund equity, revenues, and expenditures/expenses. The various funds are reported by major fund within the financial statements.

The emphasis in fund financial statements is on the major funds. GASB No. 34 sets forth minimum criteria (percentage of assets, liabilities, revenues, or expenses/expenditures of the governmental funds) for the determination of major funds. The General Fund, the Public Safety Facilities Fund, the Fire Apparatus Fund, and the Permanent Fund are shown as major funds. All other funds are non-major and are combined in a single column in each of the respective fund financial statements.

Measurement Focus

The accounting and financial reporting applied to a fund is determined by its measurement focus. Government-wide and proprietary fund financial statements are reported using the economic resources measurement focus. This means that all assets, liabilities and deferred inflows and outflows associated with the operation of these funds (whether current or noncurrent) are included on the balance sheet (or statement of net position). Fund equity (i.e. net total position) is segregated into net investment in capital assets, restricted net position, and unrestricted net position. Operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net position.

Governmental fund financial statements are reported using the current financial resources measurement focus. This means that only current assets, current liabilities and deferred inflows and outflows are generally reported on their balance sheets. Their reported fund balances (net current assets – are considered a measure of available spendable resources and are segregated into nonspendable, restricted, committed, assigned and unassigned. Operating statements of these funds' present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of available spendable resources during a period.

Basis of Accounting

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

Accrual Basis of Accounting

The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred, regardless of when the related cash flow takes place. Non-exchange transactions, in which the Town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Modified Accrual Basis of Accounting

Governmental funds are reported using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. "Measurable" means the amount of the transaction can be determined, and "available" means the amount is collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The Town considers all revenues reported in governmental funds to be available if the revenues are collected within sixty days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, certain compensated absences and other long-term liabilities which are recognized when the obligations are expected to be liquidated or are funded with expendable available financial resources.

General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the Town funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the Town's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenues. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and other grant requirements have been met.

Cash and Cash Equivalents

The Town has defined cash and cash equivalents to include cash on hand, demand deposits, and cash with fiscal agents.

Budgetary Accounting

The Town approves an expenditure budget plus state and federal grants and gifts for the General Fund at an annual Town Meeting. The Selectboard, based on the budget and Grand List, determines the tax rate. If the expenditures exceed the budget vote, approval is required. Formal budgetary accounting is employed as a management control device during the year for the General Fund. The budget for the General Fund is adopted on a basis consistent with accounting principles generally accepted in the United States of America.

Capital Assets

Capital assets purchased or acquired with an original cost of \$5,000 or more, depending on asset type, are reported at historical cost, or estimated historical cost. Contributed assets are reported at fair value as of the date received. Additions, improvements, and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings and Building Improvements	10 - 50 years
Equipment, Vehicles and Machinery	5 - 20 years
Infrastructure	8 - 20 years

GASB No. 34 requires the Town to report and depreciate new general infrastructure assets starting July 1, 2003. The Town has elected not to record infrastructure prior to this date. General infrastructure assets include roads and bridges.

Accrued Compensated Absences

Government-Wide Financial Statements

All vested or accumulated vacation leave is reported as a liability and an expense on the government-wide financial statements. Sick days are not accrued since they are not paid when the employee terminates employment.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fund Financial Statements

Amounts of vested or accumulated vacation leave that are not expected to be liquidated with expendable available financial resources are not reported as a liability in the fund financial statements and no expenditure is reported for these amounts until paid. Unused sick days may be accumulated to use in the following year, but sick days are not accrued since they are not paid when the employee terminates employment.

Net Position

Net position represents the difference between assets, deferred outflows of resources, deferred inflows of resources and liabilities in the statement of net position. Net resources invested in capital assets are reduced by the outstanding balances of any borrowing used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are legal limitations imposed by its use by Town legislation or external restrictions by creditors, grantors, laws, or regulations of other governments.

Fund Balances

The Town classifies its fund balances depicting the relative strength of the constraints that might control how specific amounts can be spent:

Nonspendable fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use such as impact fees).

Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority, the Town voters, in this case. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Assigned fund balance comprises amounts intended to be used by the government for specific purposes. Intent can be expressed by the Town Selectboard or by an official or body to which the Selectboard delegates the authority.

Unassigned fund balance is the residual classification for the General Fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the General Fund.

Nonspendable and Restricted funds are so designated by external funds sources, such as in the case of the nonspendable Cemetery Trust Fund corpus, and also by the definitions of "nonspendable" contained in GASB Statement No. 54. Fund balances that are committed and assigned are so designated by action of the voters or the Selectboard, respectively. Special revenue funds are by definition, created only to report a revenue source that is restricted or committed. In circumstances when an expenditure is made for a purpose for which amounts are available in multiple fund balance classifications, the Town's policy is to consider the most constrained fund balances to be expended first.

Excess of Appropriations Over Expenditures

For the year ended June 30, 2021, the Town expended \$180,398 less than appropriated in the General Fund due to decreased costs.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments

Investments are stated at fair value, (quoted market price, or the best available estimate).

Interfund Balances

Transactions between funds that are representative of lending/borrowing arrangements that are outstanding at the end of the fiscal year are referred to as "advances to/from other funds". All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding for the governmental activities are reported in the government-wide financial statements as "internal balances".

Deferred Outflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, "deferred outflows of resources", represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditures) until then. The Town has one type which arises under the accrual basis of accounting that qualifies for reporting in this category. The governmental activities, and the proprietary funds report deferred outflows of resources from one source; deferred outflows related to the Town's participation in the Vermont Employees Retirement System. These amounts are deferred and recognized as an outflow of resources in the future periods to which the outflows are related.

Deferred Inflows of Resources

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, "deferred inflows of resources", represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Town has three types of items which arise under the modified accrual basis of accounting and two types which arise under the accrual basis of accounting that qualify for reporting in this category. The statement of net position reports deferred inflows of resources from two sources; prepaid property taxes and deferred inflows related to the Town's participation in the Vermont Employees Retirement System. The governmental funds balance sheet reports deferred inflows of resources from three sources: prepaid property taxes, unavailable property taxes, penalties and interest and unavailable receivables. The proprietary funds report deferred inflows of resources from one source; deferred inflows related to the Town's participation in the Vermont Employees Retirement System. These amounts are deferred and recognized as an inflow of resources in the future periods to which the inflows are related or when the amounts become available.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

New Pronouncement – Pension Plans

Effective June 30, 2015, the Town implemented GASB Statement No. 68, "Financial Reporting for Pension Plans" – an amendment of GASB Statement No. 27. GASB Statement No. 68 requires the reporting of the proportionate share of the net pension liability related to the Town's participation in the Vermont Municipal Employees' Retirement System (VMERS) as well as additional disclosures and required supplemental information.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 2 - EXPLANATION OF DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND GOVERNMENT-WIDE STATEMENTS

Governmental Fund financial statements are presented using the current financial resources measurement focus and the modified accrual basis of accounting, while government-wide financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. These differences in the measurement focus and basis of accounting lead to differences between the governmental fund financial statements and the government-wide financial statements, as follows:

Long-term revenue differences arise because governmental funds report revenues only when they are considered "available", whereas government-wide statements report revenues when they are earned. Long-term expense differences arise because governmental funds report operating expenses (including interest) using the modified accrual basis of accounting, whereas government-wide statements report expenses using the accrual basis of accounting.

Capital-related differences arise because governmental funds report capital outlays as current period expenditures, whereas government-wide statements report depreciation expense as an expense. Further, governmental funds report the proceeds for the sale of capital assets as revenue, whereas government-wide statements report the gain or loss from the sale of capital assets as revenue or expense.

Long-term debt transaction differences arise because governmental funds report bond proceeds as other financing sources and principal payments as expenditures, whereas government-wide statements report those transactions as increases and decreases in liabilities.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 2 - EXPLANATION OF DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND GOVERNMENT-WIDE STATEMENTS (continued)

A detailed explanation of the differences between governmental funds balance sheet and government-wide statement of net position is as follows:

	Total Governmental Funds	Long-term Revenues/ Expenses	Capital- Related Items	Long-term Debt Transactions	Elimination of Due To/From	Statement of Net Position Total
ASSETS						\$ 3,411,802
Cash	\$ 3,411,802	\$ -	\$ -	\$ -	\$ -	-
Investments	-	-	-	-	-	-
Receivable (net of allowance for uncollectible accounts):	13,520	-	-	-	-	13,520
Taxes receivable	110,466	-	-	-	-	110,466
Interest and penalties	25,527	-	-	-	-	25,527
Grant receivable	5,447	-	-	-	-	5,447
Prepaid expenses	157,273	-	-	-	-	157,273
Inventory	36,804	-	-	-	-	36,804
Due from other funds	2,160,627	-	-	-	(2,160,627)	-
Capital assets	-	-	7,507,506	-	-	7,507,506
Total assets	<u>5,921,466</u>	<u>-</u>	<u>7,507,506</u>	<u>-</u>	<u>(2,160,627)</u>	<u>11,268,345</u>
DEFERRED OUTFLOWS OF RESOURCES	-	390,506	-	-	-	390,506
LIABILITIES						132,897
Accounts payable	132,897	-	-	-	-	132,897
Accrued expenses	61,957	-	-	-	-	61,957
Accrued payroll and withholdings	22,030	103,653	-	-	-	125,683
Line of credit	-	-	-	-	-	-
Net pension liability	-	914,042	-	-	-	914,042
Non-current obligations	-	-	-	1,609,200	-	1,609,200
Due from other funds	2,160,627	-	-	-	(2,160,627)	-
Total Liabilities	<u>2,377,511</u>	<u>1,017,695</u>	<u>-</u>	<u>1,609,200</u>	<u>(2,160,627)</u>	<u>2,843,779</u>
DEFERRED INFLOWS OF RESOURCES						-
Prepaid taxes	-	-	-	-	-	-
Unavailable property taxes	80,311	(80,311)	-	-	-	69,321
Pension	-	69,321	-	-	-	-
Unavailable fees	-	-	-	-	-	-
Unavailable grants	-	-	-	-	-	-
Total Deferred Inflows of Resources	<u>80,311</u>	<u>(10,990)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>69,321</u>
NET ASSETS						-
Invested in capital assets	-	-	7,507,506	(1,609,200)	-	5,898,306
Nonspendable	194,077	-	-	-	-	194,077
Restricted	-	-	-	-	-	-
Committed	463,861	-	-	-	-	463,861
Assigned	1,702,213	-	-	-	-	1,702,213
Unrestricted	1,103,493	(616,199)	-	-	-	487,294
Total Net Assets	<u>\$ 3,463,644</u>	<u>\$ (616,199)</u>	<u>\$ 7,507,506</u>	<u>\$ (1,609,200)</u>	<u>\$ -</u>	<u>\$ 8,745,751</u>

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 2 - EXPLANATION OF DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND GOVERNMENT-WIDE STATEMENTS (continued)

A detailed explanation of the differences between governmental funds statement of revenues, expenditures and changes in fund balances and government-wide statement of activities is as follows:

	Total Governmental Funds	Long-term Revenues/ Expenses	Capital- Related Items	Long-term Debt Transactions	Statement of Net Assets Total
REVENUES					
Taxes	\$ 4,221,600	\$ (140,935)	\$ -	\$ -	\$ 4,080,664
Intergovernmental	439,237	-	-	-	439,237
Grants	112,289	(16,175)	-	-	96,114
Charges for current services	315,636	-	-	-	315,636
Permits and licenses	15,714	-	-	-	15,714
Interest	17,052	-	-	-	17,052
Donations	19,387	-	-	-	19,387
Other revenues	60,700	-	-	-	60,700
Total Revenues	<u>5,201,615</u>	<u>(157,110)</u>	<u>-</u>	<u>-</u>	<u>5,044,504</u>
EXPENDITURES					
Current expenditures					
General government	1,078,933	91,492	21,720	-	1,192,145
Public safety	1,006,440	-	114,419	-	1,120,859
Public works	1,570,174	-	435,475	-	2,005,649
Culture, recreation and community development	587,756	-	4,487	-	592,243
Capital outlay:					
General government	-	-	-	-	-
Public safety	55,130	-	(55,130)	-	-
Public works	358,710	-	(358,710)	-	-
Debt services:					
Principal	122,500	-	-	(122,500)	-
Interest	58,380	-	-	-	58,380
Total expenditures	<u>4,838,023</u>	<u>91,492</u>	<u>162,261</u>	<u>(122,500)</u>	<u>4,969,276</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>363,592</u>	<u>(248,602)</u>	<u>(162,261)</u>	<u>122,500</u>	<u>75,228</u>
OTHER FINANCING SOURCES (USES)					
Loan Proceeds	65,700	-	-	(65,700)	-
Transfers in	299,800	-	-	-	299,800
Transfers out	(299,800)	-	-	-	(299,800)
Total Other Financing Sources (Uses)	<u>65,700</u>	<u>-</u>	<u>-</u>	<u>(65,700)</u>	<u>-</u>
Net Change in Fund Balances	<u>\$ 429,292</u>	<u>\$ (248,602)</u>	<u>\$ (162,261)</u>	<u>\$ 56,800</u>	<u>\$ 75,228</u>

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 3 – CASH AND CASH EQUIVALENTS

At June 30, 2021, the carrying amount of the Town's deposits with financial institutions was \$3,411,352. Of the funds on deposit, \$250,000 was covered by the Federal Deposit Insurance Corporation (FDIC), and was collateralized. The Town has a collateralization agreement with Mascoma Bank, of which the remainder is collateralized to the extent its deposits exceed FDIC insurance limits.

The cash deposits held at financial institutions and cash on hand can be categorized according to four levels of risk:

Category 1 - Deposits which are insured or collateralized with securities held by the Town or by its agent in the Town's name (repurchase agreements).

Category 2 - Deposits which are collateralized with securities held by the pledging financial institution's trust department or agent in the Town's name.

Category 3 - Private commercial insurance protection or letters of credit for funds in excess of FDIC limits.

Category 4 - Deposits which are not collateralized or insured (includes cash on hand).

Balances held in each area are as follows:

	Book Balance	Bank Balance
Insured by FDIC	\$ 250,000	\$ 250,000
Category 3	3,161,352	3,204,013
Total Deposits	\$ 3,411,352	\$ 3,454,013

The difference between the book balance and bank balance is due to reconciling items such as deposits in transit and outstanding checks. Due to higher cash flows at certain times during the year, the amount of uninsured, and not collateralized cash could have been much higher than at year end.

Balances in excess of FDIC insurance limits are collateralized by Mascoma Savings Bank Public Unit Deposit Irrevocable Stand-by Letter of Credit #377075 to a maximum of \$8,000,000.

None of the Town's cash deposits at year end are subject to credit risk, concentration of credit risk, interest rate risk, or foreign currency risk. The Town does not have policies regarding custodial credit risk, credit risk, concentration of credit risk, interest risk, or foreign currency risk.

GASB Statement No. 40 requires the Town's investments be categorized indicating the level of risk assumed by the Town at year end. Category 1 includes investments that are insured or registered or securities that are held by the Town or its agent in the Town's name. Category 2 includes uninsured and unregistered investments which are held by a trust department or agent in the Town's name. At June 30, 2021, all the Town's investments were in Category 3.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 4 - CAPITAL ASSET ACTIVITY

Capital asset activity of the Town for the year ended June 30, 2021, is as follows:

Governmental Activities	Balance June 30, 2020	Additions	Deletions	Balance June 30, 2021
Capital assets, not being depreciated:				
Land	\$ 653,559	\$ -	\$ -	\$ 653,559
Art	11,140	-	-	11,140
Capital assets being depreciated:				
Buildings/improvements	3,939,964	-	-	3,939,964
Vehicles	1,816,682	158,484	-	1,975,166
Equipment	1,013,895	47,586	-	1,061,481
Mobile equipment	1,184,485	-	-	1,184,485
Infrastructure	6,347,059	207,770	-	6,554,829
 Total capital assets, being depreciated	 14,302,085	 413,840	 -	 14,715,925
 Less Accumulated Depreciation:				
Buildings/improvements	1,139,326	82,478	-	1,221,804
Vehicles	1,109,754	148,827	-	1,258,581
Equipment	567,149	38,236	-	605,385
Mobile equipment	563,715	91,531	-	655,246
Infrastructure	3,917,071	215,032	-	4,132,103
 Total Accumulated Depreciation	 7,297,015	 576,104	 -	 7,873,119
 Net Assets	 \$ 7,669,769	 \$ (162,264)	 \$ -	 \$ 7,507,506

Depreciation expense was charged to governmental functions as follows:

General government	\$ 21,724
Public works	435,475
Public safety	114,418
Recreation	4,487
	<u>\$ 576,104</u>

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 5 - INTERFUND BALANCES AND TRANSFERS

Interfund Balances

Interfund balances at June 30, 2021 are as follows:

	Receivables	Payables
General fund	\$ -	\$ 2,160,627
Public Safety Facility	-	-
Fire Apparatus	580,027	-
Special Revenue	463,861	-
Capital Project	-	-
Permanent Funds	1,116,739	-
Total	\$ 2,160,627	\$ 2,160,627

Operating Interfund Transfers

The Town occasionally transfers funds to cover expenditures made in one fund for which the revenues are in another fund. Interfund transfers during the year ending June 30, 2021 are detailed below.

	Transfers in				Total
	Fire	Special	Capital Project	Permanent	
Transfers out					
General Fund	\$ 15,000	\$ 84,300	\$ 200,500	\$ -	\$ 299,800
Total	\$ 15,000	\$ 84,300	\$ 200,500	\$ -	\$ 299,800

NOTE 6 – DEFERRED OUTFLOWS OF RESOURCES

Deferred outflows of resources in the Governmental Activities consists of \$390,506 of required employer pension contributions made subsequent to the measurement date, as further described in Note 9.

NOTE 7 – DEFERRED INFLOWS OF RESOURCES

Deferred inflows of resources in the Governmental Activities (Exhibit A) consists of \$69,321 resulting from the difference between the projected and actual investment earnings related to the Town's participation in the Vermont Municipal Employee's Retirement System (VMERS), as further described in Note 9.

Deferred inflows of resources in the General Fund (Exhibit C) consists of \$80,311 of delinquent property taxes (including penalties and interest on those taxes) that were not collected within sixty (60) days after year-end as these would not be available to liquidate current liabilities.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 8 – LONG-TERM LIABILITIES

The following is a summary of long-term liabilities for the year ended June 30, 2021:

	Balance June 30, 2020	Additions	Reductions	Balance June 30, 2021	Due Within One Year
Governmental Activities					
Bonds and notes payable					
2013 Bond	\$ 110,000	\$ -	\$ 27,500	\$ 82,500	\$ 27,500
2017 Bond	1,316,000	-	47,000	1,269,000	47,000
Note payable	240,000	65,700	48,000	257,700	48,000
Line of Credit	-	-	-	-	-
	<u>1,666,000</u>	<u>65,700</u>	<u>122,500</u>	<u>1,609,200</u>	<u>122,500</u>
Accrued compensated absences	123,743	-	20,090	103,653	-
Net pension liability	732,989	181,053	-	914,042	-
Government activities long-term debt	<u>\$ 2,522,732</u>	<u>\$ 246,753</u>	<u>\$ 142,590</u>	<u>\$ 2,626,895</u>	<u>\$ 122,500</u>

Detail of the long-term liabilities are as follows:

Long-term debt will mature approximately as follows:

\$275,000 - General obligation bond payable, due in annual installments of \$27,500 through November, 2023, including variable interest currently at 2.823% .	\$ 82,500
\$1,410,000 - General obligation bond payable, due in annual installments of \$47,000 through November, 2047, including variable interest currently at 3.99% .	\$ 1,269,000
\$240,000 - Note payable, Mascoma Bank, dated June 26, 2019. Five annual installments of \$48,000, bearing interest at 2.95% , maturing August, 2024. Release of funds in 2020 Budget.	\$ 192,000
\$67,500 - Note payable, Northfield Savings Bank, dated 9/23/2020. Annual principle payments of \$13,140, plus interest due on July 1st annually beginning on July 1, 2021. Interest rate of 2.25%	\$ 65,700
	<u>\$ 1,609,200</u>

Years ending	Principal	Interest	Total
June 30, 2022	122,500	54,531	177,031
June 30, 2023	122,500	51,161	173,661
June 30, 2024	122,500	47,608	170,108
June 30, 2025	95,000	44,437	139,437
June 30, 2026-2030	235,000	193,582	428,582
June 30, 2031-2035	235,000		235,000
Thereafter	676,700		676,700
Total	<u>\$ 1,609,200</u>	<u>\$ 391,320</u>	<u>\$ 2,000,520</u>

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 9 - FUND BALANCE/NET POSITION CATEGORIES

The fund balances/net position of the Town are categorized as follows:

	Nonspendable	Restricted	Committed	Assigned	Unassigned	Total Fund Balances
General Fund	\$ 194,077	\$ -	\$ -	\$ -	\$ 1,103,493	\$ 1,297,570
Public Safety Facilities Fund	-	-	-	-	-	-
Fire Apparatus Fund	-	-	-	580,027	-	580,027
Special Revenues Fund						
Conservation Commission Fund	-	-	133,612	-	-	133,612
Recreation Facility Fund	-	-	67,018	-	-	67,018
Affordable Housing Fund	-	-	46,299	-	-	46,299
Land Management Council Fund	-	-	16,659	-	-	16,659
Citizen Assistance Fund	-	-	7,466	-	-	7,466
Recreation Scholarships Fund	-	-	5,176	-	-	5,176
General Administration Fund	-	-	38,554	-	-	38,554
Town Reappraisal Fund	-	-	61,949	-	-	61,949
Granite Bench Fund	-	-	3	-	-	3
Records Restoration Fund	-	-	47,125	-	-	47,125
Climate Emergency Fund	-	-	40,000	-	-	40,000
Total Special Projects Fund	-	-	463,861	-	-	463,861
Capital Projects Fund						
Highway Equipment Fund	-	-	-	118,664	-	118,664
Highway Garage Fund	-	-	-	77,247	-	77,247
Solid Waste Equipment Fund	-	-	-	34,048	-	34,048
Police Station Fund	-	-	-	14,168	-	14,168
Police Cruiser Fund	-	-	-	65,902	-	65,902
Tracy Hall Fund	-	-	-	65,945	-	65,945
Recreation Fund	-	-	-	1,298	-	1,298
Recreation Tennis Court Fund	-	-	-	12,810	-	12,810
Police Spec Equipment Fund	-	-	-	7,999	-	7,999
Fire Station Fund	-	-	-	5,007	-	5,007
Fire Equipment Fund	-	-	-	99,821	-	99,821
Sidewalk Fund	-	-	-	80,865	-	80,865
Long-term Facility Study Fund	-	-	-	547	-	547
DPW Bridge Fund	-	-	-	378,242	-	378,242
DPW Paving Fund	-	-	-	100,109	-	100,109
Buildings and Grounds Fund	-	-	-	33,720	-	33,720
Generator Fund	-	-	-	25,794	-	25,794
Total Capital Projects Fund	-	-	-	1,122,186	-	1,122,186
Total Fund Balances	\$ 194,077	\$ -	\$ 463,861	\$ 1,702,213	\$ 1,103,493	\$ 3,463,644

NOTE 10 – CONTINGENT LIABILITIES

The Town participates in a number of federally assisted and state grant programs that are subject to audits by the grantors or their representatives. The audits of these programs for or including the year ended June 30, 2021 have not yet been reviewed by the grantor agencies. Accordingly, compliance with applicable grant requirements will be established at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 11 - PROPERTY TAXES

Property taxes are assessed based on valuations as of April 1, annually. Property taxes are due in two installments on August and February. All late payments are subject to an 8% penalty and interest is calculated at 1 1/2% per month. Payments received after February 15th are assessed an 8% penalty. All other late payments are assessed 1% per month for three months and 1.5% per month thereafter.

Town property tax revenue is recognized in the General Fund for the period for which the tax is levied to the extent they result in current receivables, which will be collected within 60 days of the fiscal year end. The tax rates for fiscal year 2021 were as follows:

	Homestead	Non-Residential
Homestead education tax	\$ 1.8185	\$ -
Non-residential education tax	-	1.7290
Municipal	0.5328	0.5328
County Tax	0.0079	0.0079
Total	\$ 2.3591	\$ 2.2696

NOTE 12 - PENSION PLANS

Defined Benefit Plan

Plan Description

The Vermont Municipal Employees' Retirement System (VMERS) is a cost-sharing, multiple-employer defined benefit pension plan that is administered by the State Treasurer and its Board of Trustees. It is designed for municipal and school district employees that work on a regular basis and includes employees of museums and libraries if at least half of that institution's operating expenses are met by municipal funds. An employee of any employer that becomes affiliated with the system may join at that time or at any time thereafter. Any employee hired subsequent to the effective participation date of their employer who meets the minimum hourly requirements is required to join the system. During the year ended June 30, 2019, the retirement system consisted of 423 participating employers. The plan was established effective July 1, 1975, and is governed by Title 24, V.S.A. Chapter 125.

The general administration and responsibility for formulating administrative policy and procedures of the retirement system for its members and their beneficiaries is vested in the Board of Trustees consisting of five members. They are the State Treasurer, two employee representatives elected by the membership of the system, and two employer representatives-one elected by the governing bodies of participating employers of the system, and one selected by the Governor from a list of four nominees. The list of four nominees is jointly submitted by the Vermont League of Cities and Towns and the Vermont School Boards Association.

All assets are held in a single trust and are available to pay retirement benefits to all members. Benefits available to each group are based on average final compensation (AFC) and years of creditable service.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources

As of June 30, 2020, the measurement date selected by the State of Vermont, VMERS was funded at 74.52% and had a plan fiduciary net position of \$740,052,895 and a total pension liability of \$993,026,959 resulting in a net pension liability of \$252,974,064. As of June 30, 2020, the Town's proportionate share of this was 0.3613% resulting in a liability of \$914,042.

The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Town's proportion of the net pension liability was based on

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 12 - PENSION PLANS (Continued)

a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities actuarially determined. As of June 30, 2021, the Town's proportion of 0.3613% was a decrease of 0.06119% from its proportion measured as of June 30, 2020.

For the year ended June 30, 2021, the Town recognized pension expense of \$273,430.

As of June 30, 2021, the Town reported deferred outflows of resources and deferred inflows of resources from the following sources:

	Deferred Outflow of	Deferred Inflow of
Difference between expected and actual experience	\$ 82,320	\$ 2,709
Changes in assumptions	122,544	-
Difference between projected and actual earnings on pension plan investments	87,420	-
Changes in proportional share of contributions	10,513	-
Difference between the employer contributions and proportionate share of total contributions	-	66,612
Town's required employer contributions made subsequent to the measurement date	87,709	-
	\$ 390,506	\$ 69,321

The deferred outflows of resources resulting from the Town's required employer contributions made subsequent to the measurement date in the amount of \$88,439 will be recognized as a reduction of the net pension liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year end June 30	Liability
2021	\$ 68,530
2022	72,555
2023	57,431
2024	34,960
Thereafter	-
	\$ 233,476

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 12 - PENSION PLANS (Continued)

Summary of System Provisions

Membership:

Full time employees of participating municipalities. The Town elected coverage under Groups B and C.

Creditable Service:

Service as a member plus purchased service.

Average Final Compensation (AFC):

Group B and C – Average annual compensation during highest 3 consecutive years.

Service Retirement Allowance:

Eligibility: Group B – The earlier of age 62 with 5 years of service or age 55 with thirty 30 years of service.
Group C – Age 55 with 5 years of service.

Amount: Group B – 1.7% of AFC times service as a Group B member plus percentage earned as a Group A member times AFC.
Group C – 2.5% of AFC times service as a Group C member plus percentage earned as a Group A or B member times AFC.

Maximum benefit is 60% of AFC for Group B and 50% of AFC for Group C. The above amounts include the portion of the allowance provided by member contributions.

Early Retirement Allowance:

Eligibility: Age 55 with 5 years of service for Group B.

Amount: Normal allowance based on service and AFC at early retirement, reduced by 6% for each year commencement precedes normal retirement age for Group B members.

Vested Retirement Allowance:

Eligibility: 5 years of service.

Amount: Allowance beginning at normal retirement age based on AFC and service at termination. The AFC is to be adjusted annually by one-half of the percentage change in the Consumer Price Index, subject to the limits on "Post-Retirement Adjustments" described below.

Disability Retirement Allowance:

Eligibility: 5 years of service and disability as determined by Retirement Board.

Amount: Immediate allowance based on AFC and service to date of disability.

Death Benefit:

Eligibility: Death after 5 years of service.

Amount: For Groups B and C, reduced early retirement allowance under 100% survivor option commencing immediately or, if greater, survivor(s) benefit under disability annuity computed as of date of death.

Optional Benefit and Death after Retirement:

For Groups A, B and C, lifetime allowance or actuarially equivalent 50% or 100% joint and survivor allowance with refund of contribution guarantee.

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 12 - PENSION PLANS (Continued)

Refund of Contribution:

Upon termination, if the member so elects or if no other benefit is payable, the member's accumulated contributions are refunded.

Post-Retirement Adjustments:

Allowance in payment for at least one year increased on each January 1 by one-half of the percentage increase in Consumer Price Index but not more than 3% Groups B and C.

Member Contributions:

Group B – 5.375%
Group C – 10.50%

Employer Contributions:

Group B – 6.0%
Group C – 7.75%

Retirement Stipend:

\$25 per month payable at the option of the Board of Retirees.

Significant Actuarial Assumptions and Methods

Investment rate of return:

7.0%, net of pension plan investment expenses, including inflation.

Salary increases:

Varying service-based rates from 0-10 years of service, then a single rate of 4.50% (includes assumed inflation rate of 2.30%) for all subsequent years

Mortality:

Pre-Retirement: Groups B and C - 40% PubG-2010 General Employee below-median and 60% of PubG-2010 General Employee, with generational projection using scale MP-2019.

Healthy Post-retirement: Group B and C – 104% of 40% PubG-2010 General Healthy Retiree below-median and 60% of PubG-2010 General Healthy Retiree, with general projection using scale MP-2019.

Disability Post-retirement: All Groups – PubNS-2010 Non-Safety Disabled Retiree Mortality Table with generational projection using scale MP-2019.

Spouse's Age: - Females three years younger than males.

Cost-of-Living Adjustments: Assumed to occur on January 1 following one year of retirement at the rate of 1.2% per annum for Groups B and C members. (beginning at Normal Retirement eligibility age for members who elect reduced early retirement, at age 62 for members of Group B, who receive a disability retirement benefit and at age 55 for members of Group C who receive a disability retirement benefit.). The January 1, 2021 COLA is assumed to be 0.8% for all groups.

Actuarial Cost Method - Entry Age Actuarial Cost Method. Entry Age is the age at date of employment or, if date is unknown, current age minus years of service. Normal Cost and Actuarial Accrued Liability are calculated on an individual basis and are allocated by salary, with Normal Cost determined using the plan of benefits applicable to each participant.

Asset Valuation Method – The valuation is based on the market value of assets as of the valuation date, as provided by the System. The System uses an "actuarial value of assets" that differs from market value to gradually reflect year-to-year changes in the market value of assets in determining the contribution requirements.

TOWN OF NORWICH, VERMONT
 NOTES TO FINANCIAL STATEMENTS
 JUNE 30, 2021

NOTE 12 - PENSION PLANS (Continued)

Inflation: 2.3%

Long-term Expected Rate of Return: The long-term expected rate of return on pension plan investments was determined using building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2020, is summarized in the following table.

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Global Equity	29.00%	7.07%
US Equity-Large Cap	4.00%	6.19%
US Equity - Small/Mid Cap	3.00%	6.93%
Non-US Equity-Large Cap	5.00%	7.01%
Non-US Equity-Small Cap	2.00%	7.66%
Emerging Market Debt	4.00%	3.66%
Core Bond	20%	0.39%
Private Credit	10.00%	6.03%
US TIPS	3.00%	-0.20%
Core Real Estate	5.00%	4.06%
Non-Core Real Estate	3.00%	6.43%
Private Equity	10.00%	11.27%
Infrastructure/Farmland	2.00%	5.44%
	100.00%	

Discount Rate - The discount rate used to measure the total pension liability was 7.50%. In accordance with paragraph 29 of GASB 68, professional judgement was applied to determine that the System's projected fiduciary net position exceeds projected benefit payments for current active and inactive members for all years. The analysis was based on the expectations that employers will continue to contribute at the rates set by the Board, which excel the actuarially determined contribution, which is comprised on an employer normal cost payment and a payment to reduce the unfunded liability to zero by June 30, 2038. Therefore, the long-term expected rate of return on pension plan investments were applied to all periods of projected benefit payments to determine the total pension liability.

The following presents the net pension liability calculated, using the discount rate of 7.0%, as well as what the net pension liability would be if it were calculated using a discount rate that is one percent lower (6.0%) or one percent higher (8.0%):

<u>1% Decrease (6.0%)</u>	<u>Discount Rate (7.0%)</u>	<u>1% Increase (8.0%)</u>
\$1,396,471	\$914,042	\$517,105

TOWN OF NORWICH, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 12 - PENSION PLANS (Continued)

Additional Information

Additional information regarding the State of Vermont Municipal Employees' Retirement System, including the details of the Fiduciary Net Position, is available upon request from the State of Vermont.

NOTE 13 - RISK MANAGEMENT

The Town of Norwich is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town maintains insurance coverage through the Vermont League of Cities and Towns Property and Casualty Intermunicipal Fund, Inc. covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Town. Settled claims have not exceeded this coverage in any of the past three fiscal years.

The Town must remain a member for a minimum of one year and may withdraw from the Fund after that time by giving sixty days' notice. Fund underwriting, and rate-setting policies have been established after consultation with actuaries. Fund members are subject to a supplemental assessment in the event of deficiencies. If the assets of the Fund were to be exhausted, members would be responsible for the Fund's liabilities.

NOTE 14 – GLOBAL PANDEMIC

On March 11, 2020, the World Health Organization declared the COVID-19 coronavirus to be a global pandemic. As a result, economic activity was significantly reduced. Job responsibilities were reassigned to continue meeting the needs of the community that the Town serves due to limited staff.

NOTE 15 – SUBSEQUENT EVENTS

Events of the Town have been evaluated from July 1, 2021 through the date of these financial statements for subsequent events which would impact the financial standing. During August, the Town of Norwich was set to receive ARPA funds in the amount of \$178,440 and in September \$331,079, for a total of \$509,519.

TOWN OF NORWICH, VERMONT
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
 VMERS DEFINED BENEFIT PLAN
 FOR THE YEAR ENDED JUNE 30, 2021

	2021	2020	2019	2018	2017	2016	2015	2014
Total Plan Net Pension Liability	\$ 252,974,064	\$ 173,491,807	\$ 140,675,892	\$ 121,155,552	\$ 128,696,167	\$ 77,095,810	\$ 9,126,613	\$ -
Town's Proportion of the Net Pension Liability	0.3613%	0.4225%	0.4146%	0.3957%	0.4003%	0.4098%	0.4059%	0.41%
Town's Proportionate Share of the Net Pension Liability	\$ 914,042	\$ 732,989	\$ 583,172	\$ 479,378	\$ 515,194	\$ 315,943	\$ 37,041	\$ 147,563.00
Town's Covered Employee Payroll	\$ 1,380,911	\$ 1,225,087	\$ 1,357,896	\$ 1,240,363	\$ 1,090,845	\$ 1,024,685	\$ 996,414	\$ 956,992.00
Town's Proportionate Share of the Net Pension Liability as a Percentage of Town's Covered Employee Payroll	66.1912%	59.8316%	42.9467%	38.6482%	47.2289%	30.8332%	3.7174%	15.4195%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	74.52%	80.35%	82.60%	83.64%	80.95%	87.42%	98.32%	
	June 30, 2020	June 30, 2019	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015	June 30, 2014	June 30, 2013

Notes to Schedule

Benefit Changes: None.

Changes in Assumptions: The discount rate used to measure the net pension liability maintained at 7.50%.

Fiscal year 2014 was the first year of implementation, therefore, only eight years are shown.

TOWN OF NORWICH, VERMONT
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF CONTRIBUTIONS
 VMERS DEFINED BENEFIT PLAN
 FOR THE YEAR ENDED JUNE 30, 2021

	2021	2020	2019	2018	2017	2016	2015	2014
Contractually Required Contribution	\$ 87,709	\$ 74,885	\$ 81,175	\$ 72,611	\$ 60,842	\$ 57,825	\$ 52,352	\$ 48,648
Contributions in Relation to the Actuarially Determined	<u>(87,709)</u>	<u>(74,885)</u>	<u>(81,175)</u>	<u>(72,611)</u>	<u>(60,842)</u>	<u>(57,825)</u>	<u>(52,352)</u>	<u>(48,648)</u>
Contribution Excess/(Deficiency)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Town's Covered Employee Payroll	\$ 1,380,911	\$ 1,225,087	\$ 1,357,896	\$ 1,240,363	\$ 1,090,845	\$ 1,024,685	\$ 996,414	\$ 956,992
Contributions as a Percentage of Town's Covered	6.35%	6.11%	5.98%	5.85%	5.58%	5.64%	5.25%	5.10%

Notes to Schedule

Valuation Date: June 30, 2020

Fiscal year 2014 was the first year of implementation, therefore, only eight years are shown.

TOWN OF NORWICH, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
GENERAL FUND
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2021

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
REVENUES:			
Property taxes:			
Current	4,111,384.00	\$ 4,192,327	\$ 80,943
Interest and penalties	30,000.00	29,273	(727)
Payments in lieu of taxes	12,500.00	11,618	(882)
Current use program	187,117.00	189,218	2,101
Other taxes	-	-	-
Total property taxes	<u>4,341,001</u>	<u>4,422,436</u>	<u>81,435</u>
 Licenses and permits:			
Dog licenses	2,750.00	1,786	(964)
Liquor licenses	600.00	555	(45)
Hunt and fishing	200.00	104	(96)
Building permits	3,500.00	13,094	9,594
Other	200.00	175	(25)
Total licenses and permits	<u>7,250</u>	<u>15,714</u>	<u>8,464</u>
 Charges for services:			
Recording fees	23,000.00	44,765	21,765
Document fees	2,100.00	2,758	658
Rental fees	7,100.00	180	(6,920)
Field rental	32,000.00	605	(31,395)
Police fines	11,025.00	29,376	18,351
Other	2,615.00	22,416	19,801
Total charges for services	<u>77,840</u>	<u>100,100</u>	<u>22,260</u>
 Grant revenue:			
FEMA	-	-	-
General government	46,450.00	85,835	39,385
Public works	153,000.00	253,283	100,283
Historic Preservation Grant	-	-	-
Total grant revenue	<u>199,450</u>	<u>339,118</u>	<u>139,668</u>
 Total Investment Income	<u>20,000.00</u>	<u>17,052</u>	<u>(2,948)</u>
 Total recreation	<u>200,000.00</u>	<u>88,249</u>	<u>(111,751)</u>
 Sanitation			
User fees	148,500.00	156,920	8,420
Recycling Income	-	-	-
Total sanitation	<u>148,500</u>	<u>156,920</u>	<u>8,420</u>
 Total revenues	<u>\$ 4,994,041</u>	<u>\$ 5,139,589</u>	<u>\$ 145,548</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
 GENERAL FUND
 BUDGET AND ACTUAL
 FOR THE YEAR ENDED JUNE 30, 2021

	Original and Final Budget	Actual	Variance Favorable (Unfavorable)
EXPENDITURES:			
Town administration:			
Salaries	147,525.00	\$ 148,252	\$ (727)
Payroll taxes and benefits	68,962.00	75,180	(6,218)
Professional services	51,667.00	96,187	(44,520)
Dues and subscriptions	7,070.00	7,585	(515)
Office, printing, publications	7,975.00	212	7,763
Other	1,760.00	8,143	(6,383)
Total town administration	284,959	335,559	(50,600)
 BCA/BOA:			
Salaries	2,500.00	2,000	500
Other	1,460.00	3,911	(2,451)
Total BCA/BOA	3,960	5,911	(1,951)
 Stat Mtgs Expenditures:			
Salaries	1,700.00	1,000	700
Voting machine	3,470.00	1,971	1,499
Printing	1,900.00	2,553	(653)
Other	880.00	2,989	(2,109)
Total Stat Meetings	7,950	8,513	(563)
 Town Clerk expenditures:			
Salaries	115,205.00	120,448	(5,243)
Payroll taxes and benefits	48,399.00	25,157	23,242
Software	3,720.00	3,923	(203)
Designated Fund - Record Restoration	5,000	5,000	-
Supplies, other	3,085.00	3,685	(600)
Total Town Clerk	175,409	158,213	17,196
 Finance department:			
Salaries	89,806.00	120,055	(30,249)
Payroll taxes and benefits	35,180.00	7,348	27,832
Audit	15,500.00	11,150	4,350
Supplies, software, other	4,800.00	8,003	(3,203)
Total Finance department	145,286	146,556	(1,270)
 General administrative expenditures:			
Postage	4,200.00	8,571	(4,371)
Server maintenance	7,000.00	3,226	3,774
Office supplies	1,000.00	1,368	(368)
Computers/website	500.00	615	(115)
Utilities and other	3,300.00	\$ 3,406	\$ (106)
Total general administrative	16,000	17,186	(1,186)

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
 GENERAL FUND
 BUDGET AND ACTUAL
 FOR THE YEAR ENDED JUNE 30, 2021

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Assessor/Lister expenditures:			
Salaries	22,200.00	\$ 17,613	\$ 4,587
Payroll taxes and benefits	1,698.00	1,354	344
Professional services	45,000.00	37,131	7,869
Software	6,500.00	6,023	477
Designated fund - Reappraisal	33,800	33,800	-
Office, supplies, other	1,905.00	2,009	(104)
Total Assessor/Lister	<u>111,103</u>	<u>97,930</u>	<u>13,173</u>
Planning Department expenditures:			
Salaries	97,711.00	100,902	(3,191)
Payroll taxes and benefits	28,005.00	32,011	(4,006)
Planning and mapping	19,036.00	13,597	5,439
Historic preservation	750.00	-	750
Office, supplies, other	3,300.00	1,864	1,436
Total Planning	<u>148,802</u>	<u>148,374</u>	<u>428</u>
Recreation Department expenditures:			
Administration			
Salaries	67,187.00	64,727	2,460
Payroll taxes and benefits	33,661.00	38,822	(5,161)
Dues, meeting, education	800.00	82	718
Office, supplies, other	1,410.00	753	657
Total Administration	<u>103,058</u>	<u>104,384</u>	<u>(1,326)</u>
Program:			
Instructor/umpire fees	3,600.00	19,003	(15,403)
Summer program salaries	103,000.00	22,158	80,842
Payroll taxes and benefits	2,907.00	1,473	1,434
Rental fees	-	-	-
Equipment and materials	6,950.00	4,090	2,860
Registration fees	8,500.00	6,650	1,850
Entry fees and special events	6,000.00	1,687	4,313
Total Program	<u>130,957</u>	<u>55,061</u>	<u>75,896</u>
Recreation facilities:			
Field care	7,500.00	10,792	(3,292)
Line markings	3,500.00	2,400	1,100
Grants	2,500.00	18,536	(16,036)
Repairs & Maintenance	2,500.00	1,990	510
Other	2,320.00	557	1,763
Total Recreation facilities	<u>18,320</u>	<u>34,275</u>	<u>(15,955)</u>
Total Recreation	<u>252,335</u>	<u>193,720</u>	<u>58,615</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
GENERAL FUND
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2021

	Original and Final Budget	Actual	Variance Favorable (Unfavorable)
Police Station expenditures:			
Telephone	4,500.00	\$ 5,797.00	\$ (1,297)
Electricity	6,250.00	6,870	(620)
Heating	3,000.00	-	3,000
Repairs and maintenance	1,750.00	12,837	(11,087)
Other	13,210.00	3,688	9,522
Total Police Station	28,710	29,192	(482)
Police Department expenditures:			
Salaries and benefits:			
Salaries	353,620.00	340,606	13,014
Payroll taxes and benefits:	125,706.00	126,185	(479)
	479,326	466,791	12,535
Community policing:			
Animal containment	2,500.00	2,588	(88)
Community relations	1,200.00	425	775
Speed signs	1,800.00	1,997	(197)
	5,500	5,010	490
Equipment and Maintenance:			
Petroleum products	8,000.00	-	8,000
Cruiser maintenance and supplies	11,200.00	12,913	(1,713)
Repairs & Maintenance	800.00	248	552
	20,000	13,161	6,839
DUI equipment grant	-	-	-
Support:			
Dispatch services	67,292.00	67,292	-
Administration	4,000.00	4,817	(817)
Training and supplies	6,200.00	1,473	4,727
Uniforms and cleaning	4,000.00	4,747	(747)
VIBRS	3,000.00	3,269	(269)
Other	126,272	605	125,667
	210,764	82,203	128,561
Capital expenditures:			
Designated Fund - Special Equipment	2,500	2,500	-
Designated Fund - Cruiser	20,000	20,000	-
	22,500	22,500	-
 Total Police Department	 738,090	 589,665	 148,425

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
 GENERAL FUND
 BUDGET AND ACTUAL
 FOR THE YEAR ENDED JUNE 30, 2021

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Fire/FAST Department expenditures:			
Fire wages:			
Salaries	104,285.00	\$ 119,467	\$ (15,182)
Payroll taxes and benefits	29,265.00	33,475	(4,210)
	<u>133,550</u>	<u>152,942</u>	<u>(19,392)</u>
EMS wages:			
Salaries	7,400.00	4,710	2,690
Payroll taxes and benefits	566.00	316	250
	<u>7,966</u>	<u>5,026</u>	<u>2,940</u>
Education and training	<u>2,700.00</u>	<u>490</u>	<u>2,210</u>
Tools and equipment	<u>6,650.00</u>	<u>6,445</u>	<u>205</u>
Maintenance:			
Fire truck	14,000.00	18,185	(4,185)
Petroleum products	3,000.00	2,674	326
Other maintenance	7,100.00	-	7,100
	<u>24,100</u>	<u>20,859</u>	<u>3,241</u>
Support:			
Hydrant rental	23,000.00	25,001	(2,001)
Dispatch service	21,824.00	11,014	10,810
Firefighter casualty insurance	5,200.00	4,207	993
OSHA compliance	1,200.00	768	432
Other	850.00	11,917	(11,067)
	<u>52,074</u>	<u>52,907</u>	<u>(833)</u>
Capital expenditures:			
Designated Fund - Apparatus	15,000	15,000	-
Designated Fund - Equipment	5,500	5,500	-
Designated Funds- T Courts	4,500	4,500	-
Designated Funds- Police St	3,500	3,500	-
Designated Funds- Paving	60,000	60,000	-
Climate Emergency Fund	40,000	40,000	-
	<u>128,500</u>	<u>128,500</u>	<u>-</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
GENERAL FUND
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2021

	Original and Final Budget	Actual	Variance Favorable (Unfavorable)
Grant expenditures:			
VLCT Grant	\$ -	\$ 2,795	\$ (2,795)
Dry Hydrant grant	200.00	3,629	(3,429)
	<u>200</u>	<u>2,795</u>	<u>(6,224)</u>
Ambulance services:			
Ambulance contract	135,500.00	140,593	(5,093)
Ambulance bills	14,500.00	4,263	10,237
	<u>150,000</u>	<u>144,856</u>	<u>5,144</u>
Total Fire/FAST	<u>505,740</u>	<u>514,820</u>	<u>(12,709)</u>
Emergency management:			
Debt service principal	-	-	-
Debt service interest	-	-	-
Emergency general maintenance and supplies	7,750.00	7,808	(58)
Designated fund - Generator	25,000	25,000	-
Total Emergency Management	<u>32,750</u>	<u>32,808</u>	<u>(58)</u>
Conservation:			
Trails	5,500.00	-	5,500
Dues, meetings, education	300.00	-	300
Natural resources intervention	-	-	-
Project restoration	1,000.00	-	1,000
Other	-	-	-
Total Conservation	<u>6,800</u>	<u>-</u>	<u>6,800</u>
Cemetery Commission	<u>-</u>	<u>-</u>	<u>-</u>
Public Works department:			
Highway division:			
Salaries and benefits:			
Salaries	458,048	409,051	48,997
Payroll taxes and benefits	163,814	143,725	20,089
	<u>621,862</u>	<u>552,776</u>	<u>69,086</u>
Materials:			
Salt and chemicals	120,000	83,419	36,581
Sand	100,000	99,262	738
Gravel and stone	50,000	50,941	(941)
Dust control	20,000	22,832	(2,832)
Culverts, road supplies, asphalt	31,500	5,006	26,494
Other	20,000	3,335	16,665
	<u>341,500</u>	<u>264,795</u>	<u>76,705</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
GENERAL FUND
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2021

	Original and Final Budget	Actual	Variance Favorable (Unfavorable)
Contracted services:			
Plowing and sanding	\$ 24,000	\$ 19,668	\$ 4,332
Crack sealing	15,000	-	15,000
Street lights	12,000	12,996	(996)
Paving	30,000	2,554	27,446
Pavement marking	22,000	23,065	(1,065)
Tree cutting and removal	12,500	8,623	3,877
Other projects	7,500	6,335	1,165
	123,000	73,241	49,759
 Equipment:			
Petroleum products	43,000	46,996	(3,996)
Outside repairs	45,000	22,802	22,198
Parts and supplies	45,000	58,347	(13,347)
	133,000	128,145	4,855
 Highway garage:			
Utilities	14,600	15,202	(602)
Repairs and maintenance	9,000	6,789	2,211
Administration	5,500	3,501	1,999
Tools and supplies	8,000	10,164	(2,164)
	37,100	35,656	1,444
 Capital expenditures:			
Designated fund - Equipment	20,000	20,000	-
Designated fund - Bridges	40,000	40,000	-
Designated fund - Garage	25,000	25,000	-
	85,000	85,000	-
 Grants:			
FEMA grant	5,705	22,204	(16,499)
VT Trans - TAP Grant	79,200	32,190	47,010
2017 Vtrans Bike & Ped Grant	6,600	47,564	(40,964)
	91,505	101,958	(10,453)
 Total Highway Division	1,432,967	1,241,571	191,396
 Buildings and Grounds Division:			
Salaries and benefits:			
Salaries	97,372	92,635	4,737
Payroll taxes and benefits	47,413	57,108	(9,695)
	144,785	149,743	(4,958)
 Garden supplies	2,000	1,360	640

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
GENERAL FUND
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2021

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Capital Outlay- Brown Schoolhouse Bridge	\$ 75,700	\$ 74,980	\$ 720
Equipment	10,400	12,198	(1,798)
Designated fund - Equipment	-	-	-
Total Buildings and Grounds Division:	<u>232,885</u>	<u>238,281</u>	<u>(5,396)</u>
Solid Waste Division:			
Salaries and benefits:			
Salaries	39,374	42,303	(2,929)
Payroll taxes and benefits	3,012	3,197	(185)
	<u>42,386</u>	<u>45,500</u>	<u>(3,114)</u>
Contracted services:			
GUVSWMD assessment	37,554	37,554	-
Municipal solid waste	43,000	46,968	(3,968)
Recycling	40,000	40,194	(194)
Waste disposal and other	16,000	25,350	(9,350)
	<u>136,554</u>	<u>150,066</u>	<u>(13,512)</u>
Equipment parts and supplies	1,500	2,690	(1,190)
Transfer station expenditures	7,945	6,732	1,213
Designated fund - Equipment	-	-	-
Total Solid Waste Division	<u>188,385</u>	<u>204,988</u>	<u>(16,603)</u>
Tracy Hall:			
Heating	11,500	9,544	1,956
Other utilities	28,800	15,291	13,509
Repairs, maintenance, and supplies	13,000	20,802	(7,802)
Designated fund - Tracy Hall	-	-	-
	<u>53,300</u>	<u>45,637</u>	<u>7,663</u>
Total Public Works Department	<u>1,907,537</u>	<u>1,730,477</u>	<u>177,060</u>
Debt service:			
Repayment - line of credit	77,738.00	122,500	(44,762)
Interest expense	47,416.00	58,380	(10,964)
	<u>125,154</u>	<u>180,880</u>	<u>(55,726)</u>
Appropriation expenditures:			
Norwich Public Library	288,660.00	288,600	60
Norwich Cemetery Association	20,000.00	20,000	-
Visiting Nurse/HSP APPR	15,600.00	15,600	-
Advance Transit	13,514.00	13,514	-
Norwich Historical Society	8,000.00	8,000	-
Other	-	48,322	(48,322)
Total Appropriations	<u>345,774</u>	<u>394,036</u>	<u>(48,262)</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE
GENERAL FUND
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2021

	Original and Final Budget	Actual	Variance Favorable (Unfavorable)
Tax abatements/adjustments	<u>3,500.00</u>	<u>\$ 1</u>	<u>\$ 3,499</u>
Insurance:			
Unemployment insurance rate assessment	2,397.00	2,776	(379)
Property and casualty insurance	75,092.00	78,814	(3,722)
Workers' compensation insurance	109,130.00	102,897	6,233
Cobra and Other	-	14	(14)
Total insurance	<u>186,619</u>	<u>184,501</u>	<u>2,118</u>
Total Expenses	<u>4,948,740</u>	<u>4,768,342</u>	<u>299,269</u>
Debt:			
Line of Credit Proceeds	<u>-</u>	<u>(65,700)</u>	<u>-</u>
Net Change in Fund Balance	<u>\$ 45,301</u>	<u>436,947</u>	<u>\$ 391,646</u>
Fund Balance - July 1, 2020		<u>860,620</u>	
Fund Balance - June 30, 2021		<u>\$ 1,297,567</u>	

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING BALANCE SHEET
 NON-MAJOR GOVERNMENTAL FUNDS
 JUNE 30, 2021

SCHEDULE 4

	<u>Special Revenue Fund</u>	<u>Capital Project Fund</u>	<u>Total</u>
ASSETS:			
Cash	\$ -	\$ -	\$ -
Accounts receivable		-	-
Prepaid expenses	-	-	-
Grant receivable	-	5,447	5,447
Due from other funds	463,861	1,116,739	1,580,600
	<u>463,861</u>	<u>1,116,739</u>	<u>1,580,600</u>
Total Assets	<u>\$ 463,861</u>	<u>\$ 1,122,186</u>	<u>\$ 1,586,049</u>
LIABILITIES:			
Accounts payable	\$ -	\$ -	\$ -
FEMA grant receivable	-	-	-
Due to other funds	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Total Liabilities	<u>-</u>	<u>-</u>	<u>-</u>
DEFERRED INFLOWS OF RESOURCES:			
Unavailable receivables	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Total Deferred Inflows of Resources	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES:			
Nonspendable	-	-	-
Committed	463,861	-	463,861
Assigned	-	1,122,186	1,122,186
	<u>-</u>	<u>1,122,186</u>	<u>1,122,186</u>
Total Fund Balances	<u>463,861</u>	<u>1,122,186</u>	<u>1,586,047</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 463,861</u>	<u>\$ 1,122,186</u>	<u>\$ 1,586,049</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING SCHEDULE OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE
 NON-MAJOR GOVERNMENTAL FUNDS
 FOR THE YEAR ENDED JUNE 30, 2021

SCHEDULE 5

	Special Revenue Fund	Capital Project Fund	Total
REVENUES:			
Intergovernmental	\$ 2,529	\$ -	\$ 2,529
Donations	19,387	-	19,387
Miscellaneous	16,733	23,377	40,110
Interest income	-	-	-
	<u>38,649</u>	<u>23,377</u>	<u>62,026</u>
Total revenues			
EXPENDITURES:			
General government	13,764	1,225	14,989
Public safety	-	-	-
Public works	3,038	-	3,038
Culture, recreation and community development	-	-	-
Capital outlay:			
Public safety	-	55,130	55,130
Public works	-	283,730	283,730
Debt service:			
Principal	-	-	-
Interest	-	-	-
	<u>16,802</u>	<u>340,085</u>	<u>356,887</u>
Total expenditures			
Excess (Deficiency) of Revenues Over Expenditures	<u>21,847</u>	<u>(316,708)</u>	<u>(294,861)</u>
OTHER FINANCING SOURCES (USES)			
Loan proceeds	-	-	-
Transfers in	84,300	200,500	284,800
	<u>84,300</u>	<u>200,500</u>	<u>284,800</u>
Total other financing sources (uses)			
Net Change in Fund Balances	106,147	(116,208)	(10,061)
Fund Balances - July 1, 2020	<u>357,714</u>	<u>1,238,396</u>	<u>1,596,110</u>
Fund Balances - June 30, 2021	<u>\$ 463,861</u>	<u>\$ 1,122,186</u>	<u>\$ 1,586,049</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING BALANCE SHEET
 NON-MAJOR SPECIAL REVENUE FUNDS
 JUNE 30, 2021

	Conservation Commission Fund	Recreation Facility Fund	Affordable Housing Fund	Land Management Council Fund	Citizen Assistance Fund	Recreation Scholarships Fund	General Administration Fund	Town Reappraisal Fund	Granite Bench Fund	Records Restoration Fund	Climate Emergency Fund	Total
ASSETS:												
Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prepaid expenses	-	-	-	-	-	-	-	-	-	-	-	-
Due from other funds	133,612	67,018	46,299	16,659	7,466	5,176	38,554	61,949	3	47,125	40,000	463,861
Total Assets	\$ 133,612	\$ 67,018	\$ 46,299	\$ 16,659	\$ 7,466	\$ 5,176	\$ 38,554	\$ 61,949	\$ 3	\$ 47,125	\$ 40,000	\$ 463,861
LIABILITIES:												
Due to other funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
FUND BALANCES:												
Nonspendable	-	-	-	-	-	-	-	-	-	-	-	-
Restricted	-	-	-	-	-	-	-	-	-	-	-	-
Committed	133,612	67,018	46,299	16,659	7,466	5,176	38,554	61,949	3	47,125	40,000	463,861
Total Fund Balances	133,612	67,018	46,299	16,659	7,466	5,176	38,554	61,949	3	47,125	40,000	463,861
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 133,612	\$ 67,018	\$ 46,299	\$ 16,659	\$ 7,466	\$ 5,176	\$ 38,554	\$ 61,949	\$ 3	\$ 47,125	\$ 40,000	\$ 463,861

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
 NON-MAJOR SPECIAL REVENUE FUNDS
 FOR THE YEAR ENDED JUNE 30, 2021

	Conservation Commission Fund	Recreation Facility Fund	Affordable Housing Fund	Land Management Council Fund	Citizen Assistance Fund	Recreation Scholarships Fund	General Administration Fund	Town Reappraisal Fund	Granite Bench Fund	Records Restoration Fund	Climate Emergency Fund	Total
REVENUES:												
Donations	\$ -	\$ 3,008	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ 16,254	\$ -	\$ 19,387
Intergovernmental	-	-	-	2,529	-	-	-	-	-	-	-	2,529
Other	-	4,935	-	5,324	6,474	-	-	-	-	-	-	16,733
Interest income	-	-	-	-	-	-	-	-	-	-	-	-
Total revenues	-	7,943	-	7,853	6,474	125	-	-	-	16,254	-	38,649
EXPENDITURES:												
General government	-	3,958	-	-	6,500	-	1,781	-	1,525	-	-	13,764
Public Works	-	2,718	-	320	-	-	-	-	-	-	-	3,038
Culture, recreation and community development	-	-	-	-	-	-	-	-	-	-	-	-
Capital outlay: Public safety	-	-	-	-	-	-	-	-	-	-	-	-
Debt service:	-	-	-	-	-	-	-	-	-	-	-	-
Total expenditures	-	6,676	-	320	6,500	-	1,781	-	1,525	-	-	16,802
Excess (Deficiency) of Revenues Over Expenditures	-	1,267	-	7,533	(26)	125	(1,781)	-	(1,525)	16,254	-	21,847
OTHER FINANCING SOURCES (USES)												
Transfers from General Fund	-	-	-	-	-	-	5,500	33,800	-	5,000	40,000	84,300
Total other financing sources (uses)	-	-	-	-	-	-	5,500	33,800	-	5,000	40,000	84,300
Net Change in Fund Balances	-	1,267	-	7,533	(26)	125	3,719	33,800	(1,525)	21,254	40,000	106,147
Fund Balances - July 1, 2020	133,612	65,751	46,299	9,126	7,492	5,051	34,835	28,149	1,528	25,871	-	357,714
Fund Balances - June 30, 2021	\$ 133,612	\$ 67,018	\$ 46,299	\$ 16,659	\$ 7,466	\$ 5,176	\$ 38,554	\$ 61,949	\$ 3	\$ 47,125	\$ 40,000	\$ 463,861

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING BALANCE SHEET
 NON-MAJOR CAPITAL PROJECT FUNDS
 JUNE 30, 2021

	Highway Equipment Fund	Highway Garage Fund	Solid Waste Equipment Fund	Police Station Fund	Police Cruiser Fund	Tracy Hall Fund	Recreation Fund	Recreation Tennis Court Fund	Police Spec Equipment Fund	Fire Station Fund
ASSETS										
Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts receivable	-	-	-	-	-	-	-	-	-	-
Grants receivable	-	-	-	-	-	-	-	-	-	-
Due from other funds	118,664	77,247	34,048	14,168	65,902	65,945	1,298	12,810	7,999	5,007
Total Assets	\$ 118,664	\$ 77,247	\$ 34,048	\$ 14,168	\$ 65,902	\$ 65,945	\$ 1,298	\$ 12,810	\$ 7,999	\$ 5,007
LIABILITIES										
Accounts payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FEMA Grant receivable	-	-	-	-	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	-	-	-	-	-
Total Liabilities	-	-	-	-	-	-	-	-	-	-
DEFERRED INFLOWS OF RESOURCES										
Unavailable grants	-	-	-	-	-	-	-	-	-	-
FUND BALANCES										
Restricted	-	-	-	-	-	-	-	-	-	-
Assigned	118,664	77,247	34,048	14,168	65,902	65,945	1,298	12,810	7,999	5,007
Total Fund Balances	118,664	77,247	34,048	14,168	65,902	65,945	1,298	12,810	7,999	5,007
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 118,664	\$ 77,247	\$ 34,048	\$ 14,168	\$ 65,902	\$ 65,945	\$ 1,298	\$ 12,810	\$ 7,999	\$ 5,007

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING BALANCE SHEET
 NON-MAJOR CAPITAL PROJECT FUNDS
 JUNE 30, 2021

	Fire Equipment Fund	Sidewalk Fund	Long-term Facility Study Fund	DPW Bridge Fund	DPW Paving Fund	Buildings and Grounds Fund	Communications Construction Fund	Generator Fund	Other Funds	Total
ASSETS										
Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts receivable	-	-	-	-	-	-	-	-	-	-
Grants receivable	-	-	-	5,447	-	-	-	-	-	5,447
Due from other funds	99,821	80,865	547	372,795	100,109	33,720	-	25,794	-	1,116,739
Total Assets	\$ 99,821	\$ 80,865	\$ 547	\$ 378,242	\$ 100,109	\$ 33,720	\$ -	\$ 25,794	\$ -	\$ 1,122,186
LIABILITIES										
Accounts payable	-	-	-	-	-	-	-	-	-	-
FEMA Grant receivable	-	-	-	-	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	-	-	-	-	-
Total Liabilities	-	-	-	-	-	-	-	-	-	-
DEFERRED INFLOWS OF RESOURCES										
Unavailable grants	-	-	-	-	-	-	-	-	-	-
FUND BALANCES										
Unrestricted	99,821	80,865	547	378,242	100,109	33,720	-	25,794	-	1,122,186
Assigned	-	-	-	-	-	-	-	-	-	-
Total Fund Balances	99,821	80,865	547	378,242	100,109	33,720	-	25,794	-	1,122,186
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 99,821	\$ 80,865	\$ 547	\$ 378,242	\$ 100,109	\$ 33,720	\$ -	\$ 25,794	\$ -	\$ 1,122,186

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING BALANCE SHEET
 NON-MAJOR CAPITAL PROJECT FUNDS
 JUNE 30, 2021

	Highway Equipment Fund	Highway Garage Fund	Solid Waste Equipment Fund	Police Station Fund	Police Cruiser Fund	Tracy Hall Fund	Recreation Fund	Recreation Tennis Court Fund	Police Spec Equipment Fund	Fire Station Fund
ASSETS										
Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts receivable	-	-	-	-	-	-	-	-	-	-
Grants receivable	-	-	-	-	-	-	-	-	-	-
Due from other funds	118,664	77,247	34,048	14,168	65,902	65,945	1,298	12,810	7,999	5,007
Total Assets	<u>\$ 118,664</u>	<u>\$ 77,247</u>	<u>\$ 34,048</u>	<u>\$ 14,168</u>	<u>\$ 65,902</u>	<u>\$ 65,945</u>	<u>\$ 1,298</u>	<u>\$ 12,810</u>	<u>\$ 7,999</u>	<u>\$ 5,007</u>
LIABILITIES										
Accounts payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FEMA Grant receivable	-	-	-	-	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	-	-	-	-	-
Total Liabilities	-	-	-	-	-	-	-	-	-	-
DEFERRED INFLOWS OF RESOURCES										
Unavailable grants	-	-	-	-	-	-	-	-	-	-
FUND BALANCES										
Restricted	118,664	77,247	34,048	14,168	65,902	65,945	1,298	12,810	7,999	5,007
Assigned	-	-	-	-	-	-	-	-	-	-
Total Fund Balances	<u>\$ 118,664</u>	<u>\$ 77,247</u>	<u>\$ 34,048</u>	<u>\$ 14,168</u>	<u>\$ 65,902</u>	<u>\$ 65,945</u>	<u>\$ 1,298</u>	<u>\$ 12,810</u>	<u>\$ 7,999</u>	<u>\$ 5,007</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 118,664</u>	<u>\$ 77,247</u>	<u>\$ 34,048</u>	<u>\$ 14,168</u>	<u>\$ 65,902</u>	<u>\$ 65,945</u>	<u>\$ 1,298</u>	<u>\$ 12,810</u>	<u>\$ 7,999</u>	<u>\$ 5,007</u>

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING BALANCE SHEET
 NON-MAJOR CAPITAL PROJECT FUNDS
 JUNE 30, 2021

	Fire Equipment Fund	Sidewalk Fund	Long-term Facility Study Fund	DPW Bridge Fund	DPW Paving Fund	Buildings and Grounds Fund	Communications Construction Fund	Generator Fund	Other Funds	Total
ASSETS										
Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts receivable	-	-	-	-	-	-	-	-	-	-
Grants receivable	-	-	-	5,447	-	-	-	-	-	5,447
Due from other funds	99,821	80,865	547	372,795	100,109	33,720	-	25,794	-	1,116,739
Total Assets	\$ 99,821	\$ 80,865	\$ 547	\$ 378,242	\$ 100,109	\$ 33,720	\$ -	\$ 25,794	\$ -	\$ 1,122,186
LIABILITIES										
Accounts payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FEMA Grant receivable	-	-	-	-	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	-	-	-	-	-
Total Liabilities	-	-	-	-	-	-	-	-	-	-
DEFERRED INFLOWS OF RESOURCES										
Unavailable grants	-	-	-	-	-	-	-	-	-	-
FUND BALANCES										
Unrestricted	99,821	80,865	547	378,242	100,109	33,720	-	25,794	-	1,122,186
Assigned	-	-	-	-	-	-	-	-	-	-
Total Fund Balances	99,821	80,865	547	378,242	100,109	33,720	-	25,794	-	1,122,186
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 99,821	\$ 80,865	\$ 547	\$ 378,242	\$ 100,109	\$ 33,720	\$ -	\$ 25,794	\$ -	\$ 1,122,186

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES
 NON-MAJOR CAPITAL PROJECT FUNDS
 FOR THE YEAR ENDED JUNE 30, 2021

	Highway Equipment Fund	Highway Garage Fund	Solid Waste Equipment Fund	Police Station Fund	Police Cruiser Fund	Tracy Hall Fund	Recreation Fund	Recreation Tennis Court Fund	Police Spec Equipment Fund	Fire Station Fund
REVENUES:										
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest income	-	-	-	-	-	-	-	-	-	-
Miscellaneous	13,377	-	-	-	10,000	-	-	-	-	-
Total revenues	13,377	-	-	-	10,000	-	-	-	-	-
EXPENDITURES:										
General government	-	-	-	-	-	-	-	-	-	1,225
Public safety	-	-	-	-	-	-	-	-	-	-
Public works	-	-	-	-	-	-	-	-	-	-
Capital outlay:										
Public works	103,354	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	55,130	-	-	-	-	-
Debt service:										
Principal	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-
Total expenditures	103,354	-	-	-	55,130	-	-	-	-	1,225
Excess (Deficiency) of Revenues Over Expenditures	(89,977)	-	-	-	(45,130)	-	-	-	-	(1,225)
OTHER FINANCING SOURCES (USES)										
Loan proceeds	-	-	-	-	-	-	-	-	-	-
Transfers in	20,000	25,000	-	3,500	20,000	-	-	4,500	2,500	-
Total other financing sources (used)	20,000	25,000	-	3,500	20,000	-	-	4,500	2,500	-
Net Change in Fund Balances	(69,977)	25,000	-	3,500	(25,130)	-	-	4,500	2,500	(1,225)
Fund Balances - July 1, 2020	188,641	52,247	34,048	10,668	91,032	65,945	1,298	8,310	5,499	6,232
Fund Balances - June 30, 2021	\$ 118,664	\$ 77,247	\$ 34,048	\$ 14,168	\$ 65,902	\$ 65,945	\$ 1,298	\$ 12,810	\$ 7,999	\$ 5,007

The accompanying notes are an integral part of this financial statement.

TOWN OF NORWICH, VERMONT
 COMBINING STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES
 NON-MAJOR CAPITAL PROJECT FUNDS
 FOR THE YEAR ENDED JUNE 30, 2021

	Fire Equipment Fund	Sidewalk Fund	Long-term Facility Study Fund	DPW Bridge Fund	DPW Paving Fund	Buildings and Grounds Fund	Communications Construction Fund	Generator Fund	Other Funds	Total
REVENUES:										
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest income	-	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-	23,377
Total revenues	-	-	-	-	-	-	-	-	-	23,377
EXPENDITURES:										
General government	-	-	-	-	-	-	-	-	-	1,225
Public safety	-	-	-	-	-	-	-	-	-	-
Public works	-	-	-	-	-	-	-	-	-	-
Capital outlay:										
Public works	-	-	-	-	132,790	-	-	47,586	-	283,730
Public safety	-	-	-	-	-	-	-	-	-	55,130
Debt service:										
Principal	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-
Total expenditures	-	-	-	-	132,790	-	-	47,586	-	340,085
Excess (Deficiency) of Revenues Over Expenditures	-	-	-	-	(132,790)	-	-	(47,586)	-	(316,708)
OTHER FINANCING SOURCES (USES)										
Loan proceeds	-	-	-	-	-	-	-	-	-	-
Transfers in	-	-	-	40,000	60,000	-	-	25,000	-	200,500
Total other financing sources (used)	-	-	-	40,000	60,000	-	-	25,000	-	200,500
Net Change in Fund Balances	-	-	-	40,000	(72,790)	-	-	(22,586)	-	(116,208)
Fund Balances - July 1, 2020, restated	99,821	80,865	547	338,242	172,900	33,720	-	48,381	-	1,238,396
Fund Balances - June 30, 2021	\$ 99,821	\$ 80,865	\$ 547	\$ 378,242	\$ 100,110	\$ 33,720	\$ -	\$ 25,795	\$ -	\$ 1,122,186

The accompanying notes are an integral part of this financial statement.