

# Town of Norwich

Fiscal Year 2018 Budget

# Budget Goals

- No change in the current level of services
- Goal of no increase in Department Budget
- Look for ways to reduce costs

# Budget Summary

	FY15 Budget	FY15 Actual	FY16 Budget	FY 16 Actual	FY17 Budget	FY18 Budget	FY17/FY16 % Change	\$ Change
TOWN ADMINISTRATION	\$ 271,895	\$ 245,520	\$ 284,990	\$ 234,921	\$ 271,521	\$ 260,384	-4.10%	(11,138)
BCA/BOA	1,171	512	2,032	761	1,125	1,025	-8.89%	(100)
STATUTORY MEETINGS	7,380	6,355	4,607	3,781	7,215	4,655	-35.48%	(2,560)
TOWN CLERK	156,701	153,438	160,810	158,720	159,989	164,556	2.85%	4,567
FINANCE	138,842	130,492	140,628	132,828	130,164	133,333	2.43%	3,168
GENERAL ADMINISTRATION	21,100	21,965	21,300	20,493	18,491	19,400	4.92%	909
ASSESSOR/LISTER	94,195	87,351	117,168	115,372	112,201	107,871	-3.86%	(4,330)
PLANNING	133,148	129,655	132,101	124,041	129,347	132,099	2.13%	2,752
RECREATION	258,554	260,680	222,754	245,415	237,082	252,442	6.48%	15,360
POLICE	538,195	527,953	558,379	541,358	575,160	583,965	1.53%	8,805
FIRE/FAST	390,444	395,642	355,951	353,434	364,471	395,022	8.38%	30,551
EMERGENCY MGMT.	70,250	65,731	73,569	74,728	72,222	71,761	-0.64%	(461)
CONSERVATION COMMISSION	16,454	16,733	21,566	22,610	6,950	7,950	14.39%	1,000
PUBLIC WORKS	1,957,237	1,886,465	1,975,619	1,721,118	2,032,292	2,021,252	-0.54%	(11,040)
LONG TERM DEBT	46,436	46,436	-	-	-	33,388		33,388
TOWN APPROPRIATIONS	1,000	-	-	-	-	-		-
TAXES	5,000	19,753	5,000	3,745	5,000	5,000	0.00%	-
INSURANCES	160,350	165,198	169,436	197,631	204,762	223,300	9.05%	
TOWN TOTAL	\$ 4,268,352	\$4,159,878	\$4,245,911	\$3,950,955	\$4,327,993	\$4,417,403	2.07%	89,410
TOWN VOTED APPROPRIATIONS					\$ 44,000			
OUTSIDE APPROPRIATIONS	\$ 383,108	\$ 383,108	\$ 345,358	\$ 345,358	\$ 354,858	\$ 363,068	2.31%	8,210
TOTAL	\$ 4,651,460	\$4,542,986	\$4,591,269	\$4,296,313	\$4,726,851	\$4,780,471	1.13%	53,620

# Property Tax Impact

	Expenditures	Property Taxes	Tax Rate
FY17	4,726,851	3,637,189	0.4977
FY18	4,780,471	3,709,597	0.5053
Difference	53,620	72,408	0.0076
Percentage	1.13%	1.99%	1.53%
Tax Impact			
Per \$100,000			7.60
Per \$400,000			30.40

# Key Changes

- The budget reflects the change in Town Manager Pay. This budget shows a decrease in Town Manager Pay of \$35,570. However, due to the changeover in this office, health insurance also shows a \$26,486 increase for the department.
- A proposed increase in the cost of a Transfer Station Windshield Sticker from \$20 to \$25. The last increase in Sticker cost was in July, 2015

# Key Changes

- Should the Public Safety Building Bond Vote pass this will add \$33,388 to the indebtedness of the Town.
- One time expenditures from last year for the highway garage (\$27,000) and architectural services (\$17,000) are not a part of the FY18 budget.

# Key Issues

- If necessary, how does the Selectboard want to cover the contingency costs on the Public Safety Building Project?
- The designated fund for Tracy Hall has not been added to in several years.
- In an effort to meet budget the past couple of years the Fire Department has limited its expenditures on Tools & Equipment. Should the Selectboard consider raising this expense line?

# Key Issues

- The increase in worker compensation expenses has gone up 227% in the past six years.
- The cost of ambulance coverage has increased 41% since 2015.



# Expenditures (Wages)

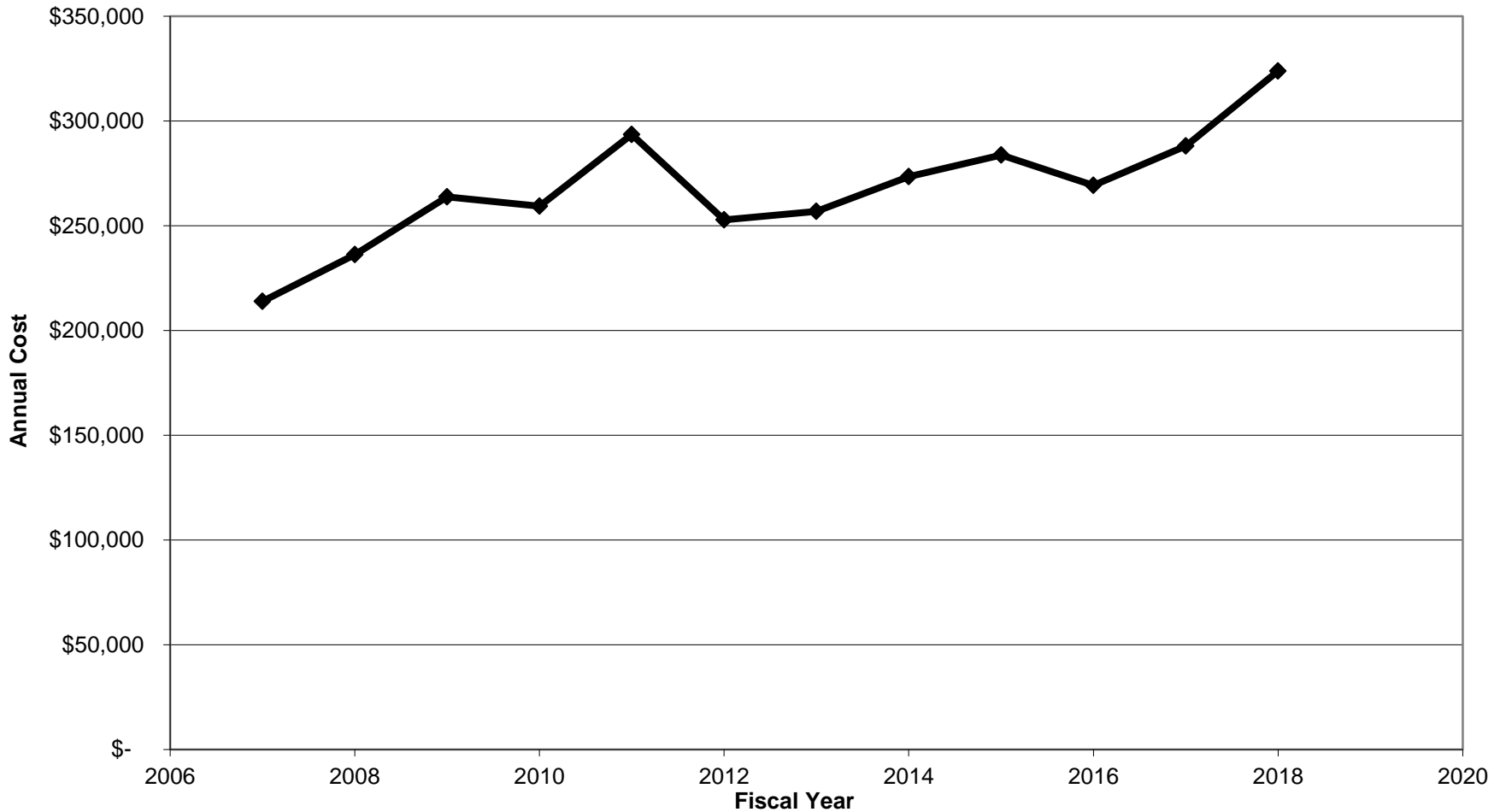
- Wages, salaries and benefits = 47% of budget.
- Increase in the Cost of Living Adjustment = 1.1%
  - Based on estimated 5 year average annual increase in the CPI (We use November to November which is available in mid December)
  - The September to September five year average annual increase in the CPI was 1%.

# Health Insurance

- 7% of budget
- Dealing directly with BC/BS
- FY18 Budget
  - July 1, 2017 – December 31, 2017 – Actual Costs
  - Average increase of 8% over 2016
  - January 1, 2017 – June 30, 2017 – Used 8% increase in premiums
  - Change in employee status may change costs

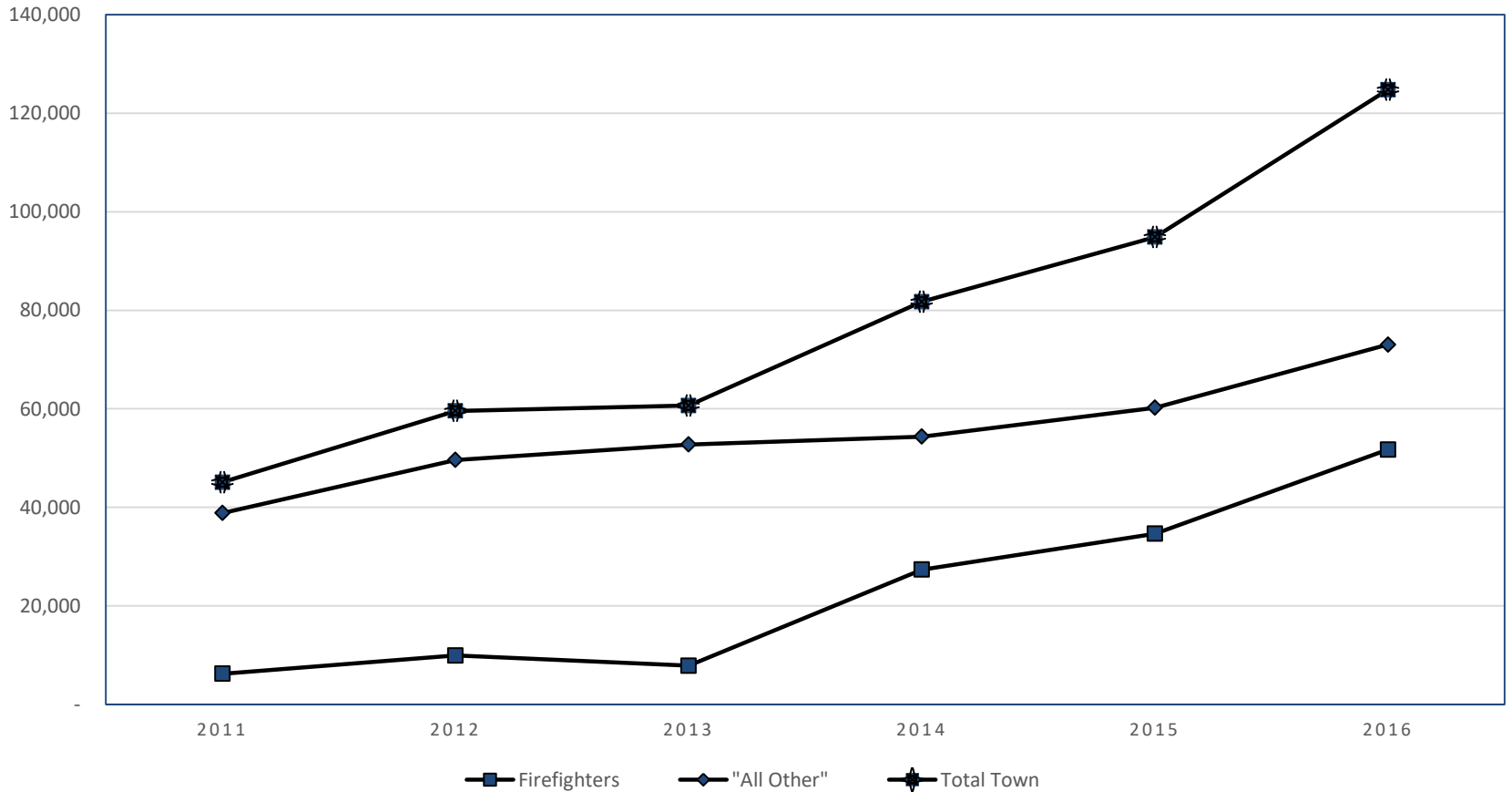
# Health Insurance Costs

Health Insurance Costs



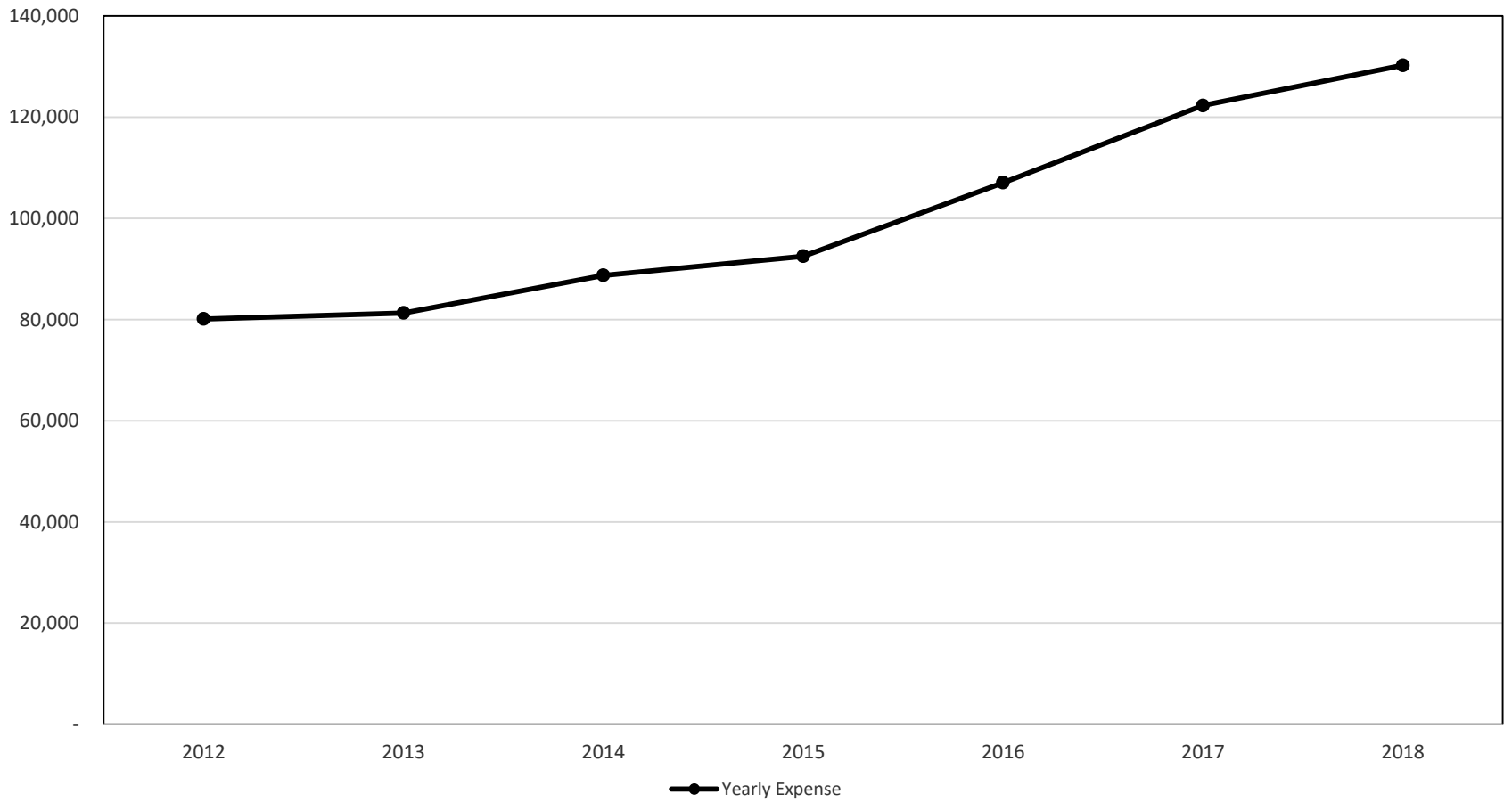
# Worker Compensation

Worker Compensation  
Calendar Year



# Ambulance

Ambulance Services



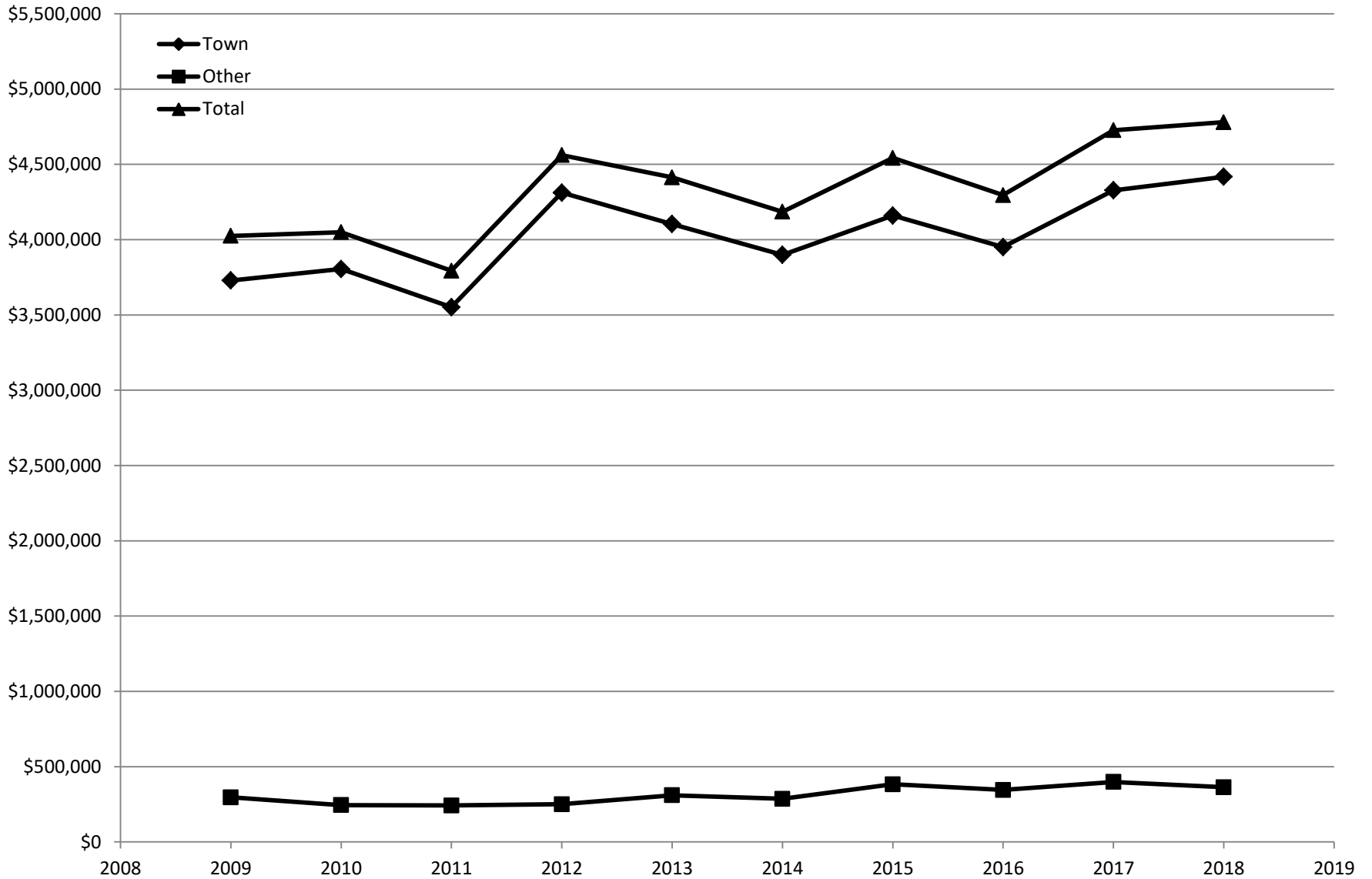
# Debt Service

	Bonds		Lease - Purchase	
Fiscal Year	Communications	Police / Fire	Communications	Total
2017	33,256	-	26,886	60,142
2018	32,775	33,388	26,886	93,049
2019	32,189	88,601		120,790
2020	31,505	87,727		119,232
2021	30,738	86,814		117,552
2022	29,894	85,861		115,755
2023	28,976	84,865		113,841
2024	28,000	83,813		111,813

# Projected Expenditures

Fiscal Year	Town Budget	Other Monetary	Total
2009	\$3,728,907	\$295,934	\$4,024,841
2010	\$3,804,760	\$244,741	\$4,049,501
2011	\$3,551,276	\$242,241	\$3,793,517
2012	\$4,311,870	\$250,127	\$4,561,997
2013	\$4,103,989	\$310,001	\$4,413,990
2014	\$4,085,647	\$286,201	\$4,371,848
2015	\$4,268,352	\$386,201	\$4,654,553
2016	\$4,222,828	\$348,451	\$4,571,279
2017	\$4,327,993	\$398,858	\$4,726,851
2018	\$4,417,403	\$363,068	\$4,780,471

# Expenditure History





# Reserve Funds

	June 30, 2016 Balance	FY17 Appropriation	Proposed FY18 Appropriation	Delta FY18-FY17
AffordableHousing	\$45,286	\$0	\$0	\$0
Bandstand	\$1	\$0	\$0	\$0
Building & Grounds Equipment	\$11,759	\$15,000	\$7,000	(\$8,000)
Citizens Assistance	\$2,343	\$1,000	\$1,000	\$0
Communications Project	\$28,212	\$0	\$0	\$0
Fire Apparatus	\$390,660	\$65,975	\$66,000	\$25
Fire Equipment	\$56,696	\$4,000	\$4,000	\$0
Fire Station	\$16,828	\$4,000	\$0	(\$4,000)
General Administration Equipment	\$22,038	\$5,500	\$5,500	\$0
Generators	\$5,007	\$5,000	\$5,000	\$0
Highway Bridges	\$152,730	\$35,000	\$35,000	\$0
Highway Equipment	\$338,366	\$135,000	\$140,000	\$5,000
Highway Garage	\$18,556	\$63,460	\$0	(\$63,460)
Facility Studies	\$12,591	\$17,000	\$0	(\$17,000)
Paving	\$134,605	\$275,000	\$275,000	\$0
Police Cruiser	\$77,221	\$10,000	\$10,000	\$0
Police Special Equipment	\$12,299	\$2,500	\$2,500	\$0
Police Station	\$3,985	\$3,500	\$0	(\$3,500)
Records Restoration	\$24,972	\$9,000	\$9,000	\$0
Sidewalks	\$46,704	\$10,000	\$10,000	\$0
Solid Waste	\$37,997	\$8,000	\$8,500	\$500
Tennis Courts	\$14,645	\$4,500	\$4,500	\$0
Town Pool	\$4,446	\$0	\$0	\$0
Tracy Hall Building	\$25,993	\$0	\$0	\$0
Total	\$1,483,940	\$673,435	\$583,000	(\$90,435)

# Non Property Tax Revenues

Does not include payment from reduction in fund balance

- FY15 Actual \$638,185
- FY16 Actual \$630,365
- FY17 Estimate \$629,028
- FY18 Estimate \$655,619

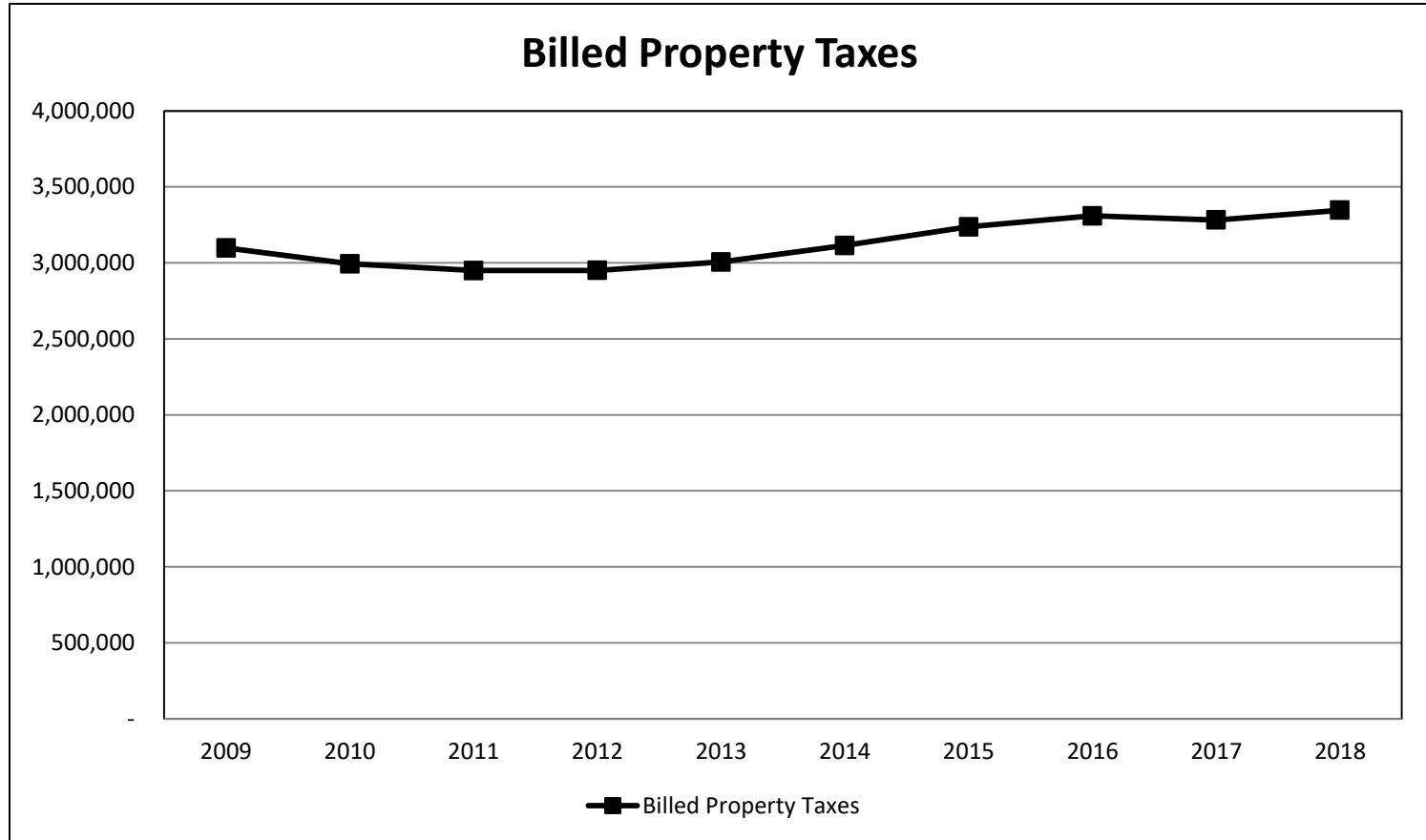
# Revenue from Property Taxes

Excluding Outside Agency Appropriations

Fiscal Year	Billed Property Tax	Change from Previous Year
2009	3,098,249	
2010	2,993,816	(104,433)
2011	2,949,051	(44,765)
2012	2,950,574	1,523
2013	3,006,187	55,613
2014	3,114,367	108,180
2015	3,237,031	122,664
2016	3,309,595	72,564
2017	3,282,331	(27,264)
2018	3,346,529	64,198

# Revenue from Property Taxes

Excluding Outside Agency Appropriations



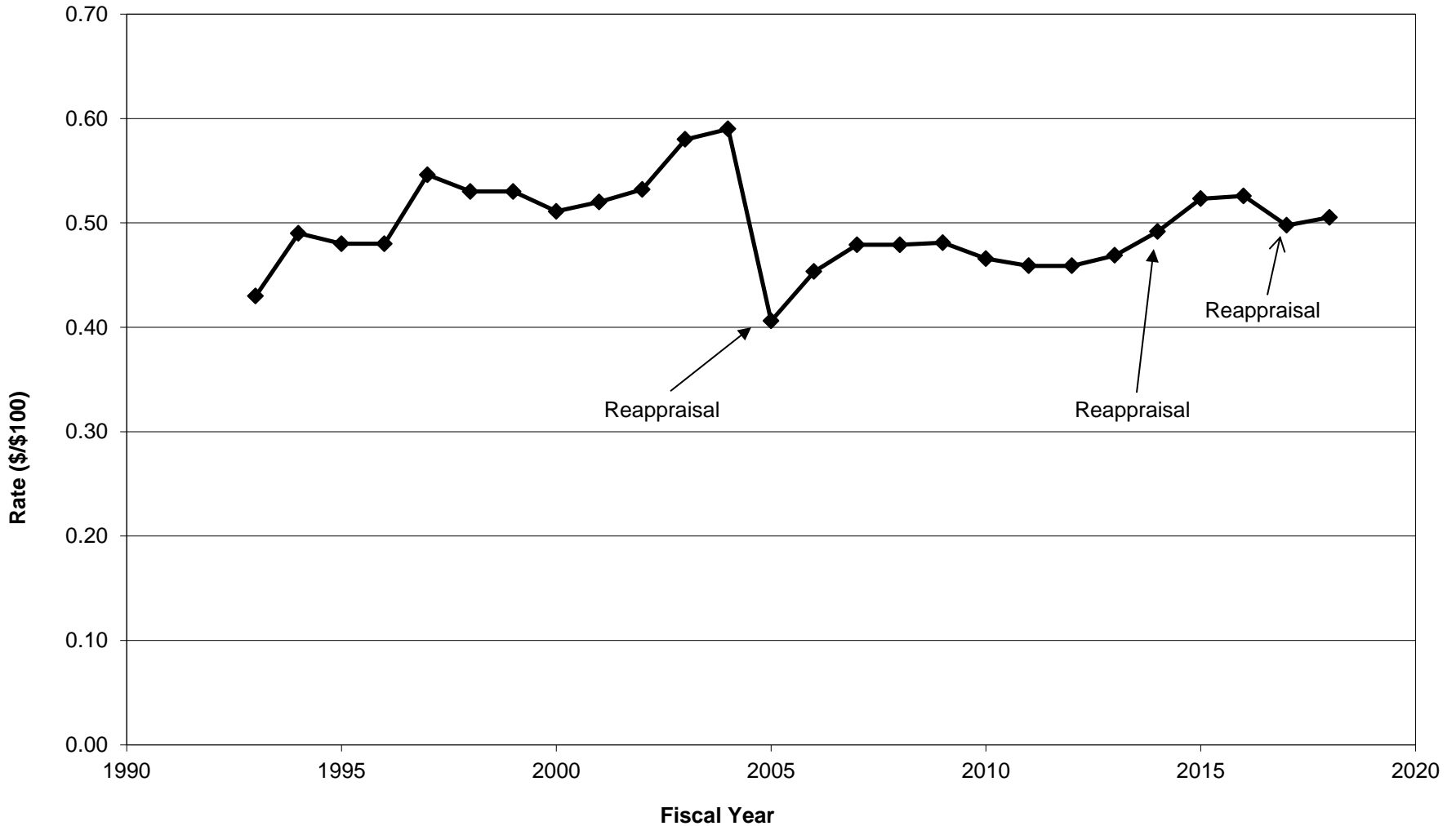
# Projected Tax Rate

- FY18 Based on undesignated fund balance of 16% of budget.

Fiscal Year	Town	Articles	Local Agreement	Total	Diff. from Previous Year
2008	0.4387	0.0323	0.0018	0.4728	
2009	0.4201	0.0571	0.0038	0.4810	0.0082
2010	0.4261	0.0349	0.0048	0.4658	-0.0152
2011	0.4188	0.0348	0.0052	0.4588	-0.0070
2012	0.4125	0.0410	0.0053	0.4588	0.0000
2013	0.4094	0.0542	0.0053	0.4689	0.0101
2014	0.4413	0.0454	0.0051	0.4918	0.0229
2015	0.4623	0.0542	0.0051	0.5231	0.0313
2016	0.4701	0.0557	0.0056	0.5258	0.0027
2017	0.4387	0.0539	0.0051	0.4977	-0.0281
2018	0.4512	0.0490	0.0051	0.5053	0.0076

# Actual and Projected Town Tax Rates

Town Tax Rate with Articles



# Next Week

- November 16, 2016 @ 6:30 pm
  - Public Works
  - Fire/Emergency Management
  - Police
  - Recreation
  - Town Administration and General Administration
  - Clerk, Board of Civil Authority and Statutory Meetings
  - Finance
  - Planning
  - Assessor

# Future Budget Meetings

- November 22, 2016
  - Budget Discussion
- December 7, 2016
  - Possible Outside Agencies
  - Budget Discussion
- December 14, 2016
  - Public Hearing
- January 11, 2016
  - Adopt Budget