Part V Norwich School District

Norwich School Disctric Officers

School Board
Margaret Cheney
Linda Gray
Geoffrey J. Vitt
Stanton Williams
Mary Schasse, Chair
Administration
Wayne F. GersenSuperintendent of Schools
John P. AubinAssistant Superintendent/Business and Personnel
Joanne Roberts
Rebert Edson

The Norwich School District provides education for students in grades K-6 at the Marion W. Cross School. Norwich students attend grades 7-12 in the Dresden School District in Hanover, New Hampshire. Annual Norwich School District financial requirements are proposed by the Norwich School Board at the Norwich School District Annual Meeting. The expenditures approved represent the Norwich school impact for taxpayers in Norwich. All property tax revenue for schools (Norwich and Dresden) received by the town is retained by the Norwich School District as provided by the State of Vermont and the Interstate School Compact. Funds not used for current expenses by the two districts are invested by the Norwich School District.

Superintendent's Report

As Superintendent of SAU #70, I serve the students, parents and community members of Norwich and Hanover. I work with the three school boards that oversee the Marion Cross Elementary School in Norwich, the Bernice Ray Elementary School in Hanover, and the Richmond Middle School and Hanover High School in Hanover. For the past year, the boards in all three districts have worked hard to improve communication with the community and to improve the quality of the schools physically, fiscally, and in the classrooms.

Over the past year, we took four major steps to address the issues of communication and quality. In spring of 2006 we convened a series of "Roundtables" to help us understand the direction the community wants us to take in the coming years and to help us identify opportunities for improvement in each of our schools. In spring we also conducted a parent survey in all four schools and shared the results on line and in print. Over 60% of the parents responded, with a large majority indicating satisfaction with our overall performance. Information in these surveys was used to formulate school and district goals in the fall. In summer of 2006 we launched The River, a quarterly newsletter designed to communicate our accomplishments and challenges to the community. Early this year, we expanded an existing ad hoc Quality of Education Committee to include representatives from our faculties, our parents, and our community so that we can reach a community consensus on the qualities we seek in our schools and determine how we will measure our progress toward fulfilling those goals.

This report is one way we communicate with the community. While the members of the Norwich and Dresden Boards hope the information provided in this booklet will make your job easier as a voter, they also hope you will learn even more about our schools by attending the discussion phase of each Annual School District meeting, reviewing the budget mailer you will receive at your home address, and looking at our ever-expanding web page <www.SAU70.org>. Thank you for your continued support for our schools. Feel free to call us with questions or concerns about any of the public schools your children attend in our district.

Wayne F. Gersen, Superintendent of Schools (603-643-6050)

Marion Cross School Principal's Report

Highlights of the past year include a wonderful African Drumming residency put on by Steve Ferraris. The students had a terrific performance in back of the school that left everyone with an amazing sense of community. Also, Mrs. Marguerite Ames was selected as the Vermont History Teacher of the Year as her students published a wonderful book entitled World War II: An Oral History. (Copies still available!)

We ended the 2005-06 school year with 317 students and began the 2006-07 year with 314. This was our highest opening in the past four years. Enrollment projections currently show that we will maintain this level for another year before enrollment drops again. However, we are continuing to see an influx of students throughout the year, so these projections may change.

Our curriculum focus continues to be on the areas of writing and mathematics. We implemented two programs during the past twelve months. First, we used the Arithmetic Developed Daily (ADD) program at all grade levels and determined that it was best suited for our middle grades. The primary grades are using the Wilson Language Program in Kindergarten, Grade 1, and a bit in Grade 2. Twenty teachers and assistants participated in the Wilson Training last spring. In addition, we brought in a nationally known workshop presenter, Patricia Pavelka, to work with our faculty on the topic of Differentiated Instruction.

The K-12 Curriculum Committees have had curriculum revisions approved in all of the major subject areas. We have begun instituting common assessments in math and science, and we expect to implement a common writing assessment next spring.

In addition to the curriculum goals above, the Local Action Plan (LAP) called for a focus on communication. We have used multiple parent surveys, including on-line, paper, and in-person, to gather feedback as to how we are doing. The overall feedback has been positive with a variety of suggestions that we can consider for improving our ability to meet the students' needs. We will continue to look for ways to gather input from the public to inform our decision making process.

Rob Edson, Principal

Norwich School Board Report

The students of the Marion Cross School (MCS) had an excellent year in 2005-06.

Enrollment again defied predictions and increased; stability in enrollment and leadership allowed the school community to look forward.

Having articulated an educational program and put in place a school philosophy and mission statement last year, the board turned its attention to creating a longrange strategic plan. For our annual board and administration retreat in August 2005, we invited a representative group of MCS faculty members (because teachers make improvements real). Together, we agreed on three keys to the long-term excellence of MCS: 1) a thriving supervision and evaluation system; 2) a commitment to the SAU-wide curriculum process for kindergarten through high school; and 3) a collegial working relationship among board, administration and staff. Throughout the 2005-06 year, we worked to strengthen and implement the MCS supervision and evaluation model. The board set new policies on evaluation procedures and asked for monthly reports from Principal Rob Edson on both formal and informal evaluations. The principal and entire faculty added "Critical Friends Group" protocols (regular, intensive collaboration to improve practices) to their commitment to excellent teaching. And Mr. Edson and MCS teachers attended various workshops with an eye toward strengthening MCS's ability to serve every individual student.

The Norwich Energy Committee helped the board explore better energy practices. The results included progress on biodiesel in school buses, installing photovoltaic cells, and a lighting upgrade throughout the school. Prompted by the availability of the Vermont education department's substantial subsidies, the board and town considered installing a woodchip boiler to augment the existing oil heating system (this project was deferred pending further community consideration).

Cooperation between the town and school benefited taxpayers and the entire school community. Rob Edson worked with Town Manager Steve Soares to determine the correct allocation of costs as the school and the town recreation department share the MCS gym and other spaces. Norwich was awarded a pilot grant from the federal Safe Routes to School program, which will help town and school officials make pedestrians and bikers safer.

The PTO, which has been strong for many years, has done an incredible job of honoring one of the core values of the MCS: to "cherish our school's place in the community." A few of the PTO's outreach projects were: the new mosaic sign above the main entrance; the first annual community spelling bee (fun for all ages); beautiful gardens all around the school; displays of student art work at the Norwich Public Library; collection and distribution of Halloween candy to our in-town neighbors to thank them for their hospitality every October. Within the school, the PTO has done much to foster the sense of partnership between parents and teachers, which is crucial for student success.

Once again, my thanks go out to my fellow board members, a dedicated and delightful group; to Rob Edson and Superintendent Wayne Gersen for their steady and innovative leadership; to the committed and talented teachers and staff at MCS; to Norwich parents for entrusting their children to our school's care; and to the people of Norwich for their unstinting support of our school and our children.

Mary Sachsse, Chair (649-1982

Norwich Finance Committee School Budget Statement

At a publicly warned meeting held on January 18, 2007, a motion to support the Norwich School Board's proposed budget for FY 2008 (i.e., the 2007-2008 school year) passed on a 4-0 vote with three members absent. The Finance Committee is pleased that the budget avoids Act 68's excess spending threshold and holds our school tax rate essentially level, while addressing an unexpected increase in Marion Cross School enrollment.

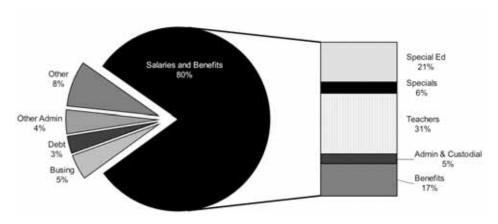
Although the proposed Marion Cross expenditure budget is up by \$472,598 or 11.30%, the net local K-12 education spending goes up by only 4.24%. This happens because almost two-thirds of the increase is required for out-of-district special education placements and will be largely offset by a corresponding increase in state special education reimbursements. Meanwhile, our Dresden assessment will rise by only 1.63% because our share of the total Dresden school population is declining.

Because of the continuing decline in our total K-12 population, the Norwich School District's per-pupil spending, as Vermont computes it, will increase by 6.62% to \$12,520. This is \$55 below the \$12,575 excess spending threshold. When combined with scheduled changes in state-determined parameters such as the base perpupil payment and the corresponding state-wide homestead tax rate, our actual residential tax rate is expected to decrease by fifteen hundredths of a cent, or .10%.

While some of this good news is made possible by changes in Vermont's funding parameters, the Finance Committee commends the Norwich School Board and the administration for understanding and managing the process to achieve these results.

Karen Kayen (Chair), Alvin Converse, Bill Bender, Cheryl Lindberg, Henry Scheier, Irv Thomae, Paul Tierney

Proposed Marion Cross Budget



Special include only technology, guidance, health and library.

Prepared by Norwich Town Auditors

Norwich School District Revenue Budget Report

	2005-06 Actual	2006-07 Revised	2006-07 Anticipated	2007-08 Proposed			
GENERAL FUND							
LOCAL REVENUE							
Tuition from Patron	\$11,403	_	\$11,500	\$11,500			
Interest Income	60,756	18,500	50,000	50,000			
Rental of District Property	5,865	23,950	23,950	21,950			
Insurance Refunds/Dividends	78	2,000	500	2,000			
Miscellaneous Income	4,998	250	2,500	250			
Subtotal Local Sources	\$83,100	\$44,700	88,450	\$85,700			
STATE REVENUE							
From State Ed Fund	8,387,453	\$8,289,698	\$8,289,698	\$8,751,460			
Vocational Center Grant	37,561	42,719	31,120	38,000			
Transportation Grant	86,212	87,655	87,655	84,036			
Special Education Block Grant	231,545	233,567	233,567	233,197			
Special Ed Exp Reimb Extraordinary Reimb	401,636 46,827	449,368 128,847	449,368 128,847	663,245 159,230			
Early Essential Education Grant	29,617	29,616	29,616	33,923			
Transfr from Spec Ed Rsv Fund	27,017	50,000	50,000	-			
Transfr from VT Const Aid Fun	d –	49,634	49,634	157,266			
Subtotal State Sources	\$9,220,851	\$9,361,104	\$9,349,505	\$10,120,358			
GENERAL FUND TOTAL	\$9,303,952	\$9,405,804	\$9,437,955	\$10,206,058			
SUMMARY:							
Appropriation Total				\$10,356,058			
from Prior Year Fund Balance				150,000			
from Other Income				1,454,598			
From Property Tax				\$8,751,460			
Revenue for Purposes of Calcul	ating "Ed Sne	ending" and Es	timated Tax R	ate			
Revenue Total	g Du ope	and Do		\$1,604,598			
less Vocational Grant				38,000			
Rev. for Purposes of Calculating "Ed Spending" and Estimated Tax Rate \$1,566,598							

Norwich School District Expenditure Budget

	2005-06 Actual	2006-07 Adopted Budget	2006-07 Expended and Encumbered	2007-08 Proposed Budget
REGULAR EDUCATION				
Salaries	1,325,209	1,326,708	1,362,179	1,462,847
Purch Profl & Tech Svcs	0	0	0	0
Purch Prop Svcs	12,504	13,300	11,781	13,200
Other Purch Svcs	37,561	42,719	31,120	38,000
Supplies	33,576	30,500	19,900	32,690
Property Other Uses	2,944 10,978	2,700 10,600	2,448 10,418	4,050 11,000
Function Total	1,422,771	1,426,527	1,437,847	1,561,787
TECHNOLOGY				
Salaries	54,513	62,744	61,629	66,212
P/R Tax and Benefits	475	1,500	0	0
Purch Prop Svcs	4,705	5,000	6,421	7,944
Supplies	7,781	8,000	5,487	8,000
Property	18,410	17,000	15,352	22,000
Function Total	85,884	94,244	88,889	104,156
SPECIAL EDUCATION				
Salaries	266,099	315,668	357,060	329,235
Purch Profl & Tech Svcs	93,139	101,300	126,589	99,000
Purch Prop Svcs	5,550	750	0	750
Other Purch Svcs	175,888	237,600	338,068	550,151
Supplies	10,758	6,550	3,796	7,350
Property	0	850	0	850
Function Total	551,434	662,718	825,513	987,336
GUIDANCE				
Salaries	61,955	64,878	64,566	66,826
Supplies	470	600	94	630
Function Total	62,425	65,478	64,660	67,456
HEALTH PROGRAM				
Salaries	48,289	52,499	52,462	53,943
Purch Profl & Tech Svcs	0	350	0	0
Supplies	1,012	1,500	479	1,500
Property	0	200	0	0
Function Total	49,301	54,549	52,940	55,443
PRE-EMPLOYMENT COSTS				
Purch Profl & Tech Svcs	1,093	1,000	495	0
Function Total	1,093	1,000	495	0
STAFF DEVELOPMENT				
P/R Tax and Benefits	30,405	52,500	19,897	52,500
Purch Profl & Tech Svcs	295	4,000	4,259	2,000
Supplies	1,137	0	0	1,000
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Norwich School District Expenditure Budget

	2005-06 Actual	2006-07 Adopted Budget	2006-07 Expended and Encumbered	2007-08 Proposed Budget
Function Total	31,836	56,500	24,156	55,500
MEDIA (LIBRARY)				
Salaries	69,923	72,737	72,370	74,920
Supplies	7,327	4,400	4,463	7,450
Property	0	0	0	625
Function Total	77,250	77,137	76,833	82,995
SCHOOL BOARD SERVICES	2.662	2.522	2.240	2.522
Salaries	2,660	3,700	2,248	3,700
Purch Profl & Tech Svcs Other Purch Svcs	8,563 1,421	11,462 1,500	8,600 3,238	11,442 1,500
Other Objects	1,561	2,875	2,944	3,800
Function Total	14,204	19,537	17,030	20,442
SCHOOL ADMINISTRATIVE	LINIT #70			
Purch Profl & Tech Svcs	140,919	150,829	150,829	154,313
Function Total	140,919	150,829	150,829	154,313
SCHOOL ADMINISTRATION	Ī			
Salaries	143,884	150,961	137,814	154,166
P/R Tax and Benefits	711,430	762,866	694,370	775,985
Purch Profl & Tech Svcs	540	500	980	1,500
Purch Prop Svcs Other Purch Svcs	607 4,928	1,100 6,050	1,453 3,483	1,100 5,800
Supplies	393	1,000	33	300
Property	7,299	700	81	500
Other Objects	140	600	140	500
Function Total	869,220	923,777	838,355	939,851
MAINTENANCE OF PLANT				
Salaries	0	3,000	7,033	3,000
Other Purch Svcs	992	1,050	996	1,075
Supplies	4,713	8,400	5,956	7,900
Function Total	5,705	12,450	13,985	11,975
CUSTODIAL SERVICES	06.040	06.051	05.041	00.104
Salaries	86,048	86,951	87,841	90,194
P/R Tax and Benefits Purch Prop Svcs	273 68,703	750 44,700	90 54,444	750 45,600
Other Purch Svcs	13,073	13,000	12,524	13,000
Supplies	66,003	76,000	68,183	75,900
Property	1,650	2,250	0	1,800
Function Total	235,750	223,651	223,082	227,244
GROUNDS MAINTENANCE				
Purch Prop Svcs	6,230	10,060	10,020	11,100
Supplies	710	4,000	3,118	4,000

Norwich School District Expenditure Budget

_	2005-06 Actual	2006-07 Adopted Budget	2006-07 Expended and Encumbered	2007-08 Proposed Budget
Function Total	6,940	14,060	13,138	15,100
PUPIL TRANSPORTATION Other Purch Svcs Supplies	155,846 14,955	221,453 12,000	210,988 12,000	195,350 15,000
Function Total	170,801	233,453	222,988	210,350
FIELD TRIPS Other Purch Svcs Function Total	5,004 5,004	7,500 7,500	3,340 3,340	6,000
SITE IMPROVEMENTS Purch Prop Svcs	4,592	3,500	1,500	7,500
Function Total	4,592	3,500	1,500	7,500
BUILDING IMPROVEMENTS Purch Prop Svcs	3,550	6,850	4,889	4,500
Function Total	3,550	6,850	4,889	4,500
DEBT SERVICE Other Objects Function Total	160,551 160,551	149,988 149,988	149,988 149,988	144,398 144,398
SCHOOL TOTAL	3,899,232	4,183,748	4,210,458	4,656,346

NOTE

In accordance with VSA Title 16 § 563 an audit of the 2006-07 accounts of the Norwich School District was conducted by Plodzik and Sanderson CPA, of Concord, New Hampshire. A copy of the audit is available for review at the Town Manager's Office, Norwich. Excerpts from the audit follow, beginning on page V-10.

Independent Auditor's Report - Excerpts



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board Norwich School District Norwich, Vermont

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Norwich School District as of and for the year ended June 30, 2006, which collectively comprise the Norwich School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Norwich School District as of June 30, 2006, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Norwich School District's basic financial statements. The combining and individual fund schedules are presented for the purposes of additional analysis and are not a required part of the basic financial statements. They have been subjected to the auditing procedures applied in the audit of the basic financial statements, and in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Pladrik & Sanderson Professional Association

November 13, 2006

EXHIBIT C-1 NORWICH SCHOOL DISTRICT

Balance Sheet Governmental Funds June 30, 2006

		General	_	Grants	E	District stablished Trust	Go	Other vernmental Funds	G	Total overnmental Funds
ASSETS										7892222
Cash and cash equivalents	\$	348,177	\$		\$	227,418	\$	89,795	\$	665,390
Investments		-		- 2		1,631,505		-		1,631,505
Receivables:										
Accounts		3,575								3,575
Intergovernmental		81,673		53,808		-		535		136,016
Interfund receivable		53,290				-		-		53,290
Prepaid items		5,559	_				_		_	5,559
Total assets	\$	492,274	\$	53,808	\$	1,858,923	\$	90,330	\$	2,495,335
LIABILITIES AND FUND BALANCES Liabilities:										
Accounts payable	\$	5,136	\$		\$		\$	6,353	\$	11,489
Accrued salaries and benefits		8,481		-		-				8,481
Intergovernmental payable		34,941						-		34,941
Interfund payable		*		53,290				*:		53,290
Deferred revenue		-		518		(-)		-	_	518
Total liabilities		48,558	_	53,808	_			6,353	_	108,719
Fund balances:										
Reserved for encumbrances		16,419		:-::						16,419
Unreserved, undesignated, reported in:										-
General fund		427,297		-						427,297
Special revenue funds		*		-		1,858,923		83,977		1,942,900
Total fund balances	200	443,716	-	-		1,858,923		83,977		2,386,616
Total liabilities and fund balances	\$	492,274	\$	53,808	S	1,858,923	S	90,330	\$	2,495,335

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT C-3 NORWICH SCHOOL DISTRICT

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the Fiscal Year Ended June 30, 2006

	General	Grants	District Established Trust	Other Governmental Funds	Total Governmental Funds
Revenues:					
Local	\$ 79,476	s -	\$ 60,440	\$ 22,004	\$ 161,920
State	9,267,583	600	1,702,401		10,970,584
Federal		156,070		44,752	200,822
Total revenues	9,347,059	156,670	1,762,841	66,756	11,333,326
Expenditures:					
Current:					
Instruction	2,063,968	156,670	-	15,024	2,235,662
Support services:					
Student	112,819		-		112,819
Instructional staff	111,176		(*)	14,939	126,115
General administration	14,204	-		-	14,204
Executive administration	140,919	-			140,919
School administration	869,351		-	663	870,014
Operation and maintenance of plant	251,801	-		_	251,801
Student transportation	175,805	-	-		175,805
Other	-	-		2,107	2,107
Non-instructional services			94.5	9,656	9,656
Debt service:					
Principal	135,000	-		1.47	135,000
Interest	25,551	12	14		25,551
Facilities acquisition and construction	9,642	-			9,642
Total expenditures	3,910,236	156,670		42,389	4,109,295
Excess of revenues over expenditures	5,436,823		1,762,841	24,367	7,224,031
Other financing sources (uses):					
Transfers in	124,736	9	50,000		174,736
Transfers out	(50,000)	2	(124,736)		(174,736)
Intergovernmental	(5,556,971)				(5,556,971)
Total other financing sources and uses	(5,482,235)		(74,736)		(5,556,971)
Net change in fund balances	(45,412)	-	1,688,105	24,367	1,667,060
Fund balances, beginning	489,128	-	170,818	59,610	719,556
Fund balances, ending	\$ 443,716	s -	\$ 1,858,923	\$ 83,977	\$ 2,386,616

The notes to the basic financial statements are an integral part of this statement

SCHEDULE 4 NORWICH SCHOOL DISTRICT Nonmajor Governmental Funds

Combining Balance Sheet June 30, 2006

	Total	\$ 89,795 535 \$ 90,330	\$ 6,353	\$ 90,330
Special Revenue Funds	Local Grant and Projects	\$ 36,981	· •	36,981 \$ 36,981
Special Re	Medicaid	\$ 51,103	\$ 6,353	44,750 \$ 51,103
	Food	\$ 1,711 535 \$ 2,246	, 49	2,246
	ASSETS	Cash and cash equivalents Intergovernmental receivable Total assets	LIABILITIES AND FUND BALANCES Liabilities: Accounts payable	Fund balances: Unreserved, undesignated Total liabilities and fund balances

SCHEDULE 5

NORWICH SCHOOL DISTRICT

Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Three Prior Years Comparisons - Provided by VT DOE

Comparative Data for Cost-Effectiveness

Provided by VT DOE

16 V.S.A. § 165(a)(2)(K)

School: Marion W. Cross School

S.U.: SAU 70 FY2006 School Level Data A list of schools and school districts in each cohort may be found on the DOE website under "School Data and Reports": http://www.state.vt.us/educ/

Cohort Description: Elementary school, enrollment ≥ 300

Cohort Rank (1 is largest) (25 schools in cohort) 25 out of 25 School level data Total Stu / Tchr Stu / Admin Tchr / Admin Enrollment Administrators Teachers Ratio Ratio Ratio Marion W. Cross School K-6 300 23.80 1.00 12.61 300.00 23.80 Molly Stark School 307 22.10 153.50 K-6 2.00 13.89 11.05 K-6 317 Newport City Elementary Schools 34.00 2.00 9.32 158.50 17.00 Cambridge Elementary School 318 25.00 PK-6 2.00 12.72 159.00 12.50 Averaged SCHOOL cohort data 416.28 33.46 1.77 12.44 234.76 18.87 Special education expenditures vary substantially from district to district and year to year. Therefore, they have been excluded from these figures.

School District: Norwich LEAID: T145 FY2005 School District Data

Cohort Description: Elementary school district, FY2004 FTE ≥ 200 but < 300 (17 school districts in cohort)

Cohort Rank (1 is largest)

Grades offered Student FTE in School enrolled in Current expenditures per student FTE EXCLUDING School district data (local, union, or joint district) District school district special education costs PK-6 279.63 \$9,420

es UESD #44 Norwich Averaged SCHOOL DISTRICT cohort data

K-4 281.38 \$7.376 K-6 284.79 \$7.891 K-6 288.95 \$10.267 250.99 \$8,599 Current expenditures are an effort to calculate an amount per FTE a district spends on students enrolled in that district. This figure excludes tuitions and assessments paid to other providers, construction and equipment costs, debt service, adult education,

FY2007 Municipal School District Data

Town School District data (resident PK - 12 students, publicly funded)

		Education Spending per Equalized Pupil	Equalized Homestead Ed tax rate	Common Level of Appraisal	Actual Homestead Ed tax rate
LEA ID	School District		Use these tax rates to compare town rates.		These tax rates are not comparable due to CLA's
T145	Norwich	\$12,515	\$1.622	109.36%	\$1.483

The Legislature has required the Department of Education to provide this information per the following statute: 16 V.S.A. § 165(a)(2) The school, at least annually, reports student performance results to community members in a format selected by the school board. . . . The school report shall include:

(K) data provided by the commissioner which enable a comparison with other schools, or school districts if school level data are not available, for cost-effectiveness. The commissioner shall establish which data are to be included pursuant to this subdivision and, notwithstanding that the other elements of the report are to be presented in a format selected by the school board, shall develop a common format to be used by each school in presenting the data to community members. The commissioner shall provide the most recent data available to each school no later than October 1 of each year. Data to be presented may include student-to-teacher ratio, administrator-to-student ratio, administrator-to-teacher ratio, and cost per pupil.

DOE/School Finance/bcj 30Oct06

Johns MacBook Pro: Users johnaubin: Documents: 1, Work: Budgets: Budget Norwich: Bot Norw FY08: FY08 Comp Data vG3.xls