

TO: Norwich Select Board FROM: Mary Layton SUBJECT: Pool Permit Application Follow up DATE: November 23, 2015 CC: Neil Fulton, Nancy Kramer

This memorandum is to recommend to the rest of the Select Board that we schedule a follow up interview of Nate Stearns and Neil Fulton regarding the results of the Norwich Pool Stream Alteration Permit Application for the agenda on December 2, 2015.

In reviewing the rejection letter from the VT ANR I am noticing that the application failed to meet statutory requirements for acceptance on twenty-seven different criteria.

When this application was outlined in the public hearing on August 27, 2015 it was presented as an effort with a reasonable chance of success. The cost of preparation was \$85,000. The Select Board, and the public, relied on the team of experts to craft the application based on their professional knowledge and ethical standards.

I am seeing the application effort in hindsight as being a colossal failure, and I do not understand how the risk assessment could have been so out of alignment with the reality of the results as expressed in the rejection letter.

I would like an explanation in writing from both Neil Fulton and Nate Stearns, as well as supporting documentation such as invoices and correspondence with VT ANR.