# Part VI

Dresden School District

#### **Dresden School District Officers**

#### School Board

Carey Callaghan         .2015           Justin Campfield         .2016           Tom Candon         .2017           Bruce Duncan         .2016           Kelley Hersey         .2015           Mimi Lichtenstein         .2017           Jim Mackall         .2017           Neil Odell         .2015           Jona Roberts         .2016           Daniel Rockmore         .2015           Andrea Tarnowski         .2015           Leah Wheelan         .2017
District Officers  Michael B. Mayor, Moderator .2015 Deborah M. Carter, Clerk .2015 Cheryl A. Lindberg, Treasurer .2015
Three auditor vacancies  Administration
Franklyn G. Bass

# Warrant for the 2015 Annual Meeting of the Dresden School District Hanover, New Hampshire • Norwich, Vermont

Note: The following warrant articles apply to the operation of the Dresden School District, which includes the operation of the Frances C. Richmond School and Hanover High School, grades 7-12, and sixth grade students from Hanover who are tuitioned to the Frances C. Richmond School by the Hanover School District.

The legal voters of the Norwich (Vermont) Town School District and the legal voters of the Hanover (New Hampshire) School District are hereby notified and warned that the two phases of the Annual School District Meeting will be held as follows:

**Discussion Phase:** Thursday, February 26, 2015, at 7:00 P.M., at the Hanover High School Auditorium, Hanover, New Hampshire.

Voting Phase: Tuesday, March 3, 2015, from 7:00 A.M. to 7:00 P.M. in the Hanover High School Gymnasium in Hanover, New Hampshire (for Hanover voters) and in Tracy Hall in Norwich, Vermont (for Norwich voters).

During the discussion phase, the voters shall have the opportunity to discuss the following Warrant Articles and to transact any non-substantive business that may legally be acted on during the discussion phase under Article 5.

All voting on Warrant Articles 1 through 4 shall be conducted by secret written ballot during the voting phase, as provided in the Dresden School District Procedures for Australian Ballot.

- **Article 1:** To elect by written ballot for one-year terms a Moderator, a Clerk, a Treasurer; an auditor for a three-year term, an auditor for a two-year term, and an auditor for a one-year term.
- Article 2: Shall the District raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to establish a contingency fund to meet the cost of unanticipated expenses that may arise during the year?
- Article 3: Shall the District determine and fix the salaries of School District officers as follows: School Board members \$700 per member; School District Treasurer \$2,484; School District Clerk \$200; and School District Moderator \$200 in accordance with Article V-A of the NH/VT Interstate School Compact, and further raise and appropriate the amount of Eleven Thousand, Two Hundred Eighty-Four Dollars (\$11,284) to fund these salaries?
- Article 4: Shall the District raise and appropriate the amount of Twenty-Four Million, Five Hundred Sixty-Nine Thousand, Nine Hundred Fifty-Three Dollars (\$24,569,953), for the support of schools, for the payment of salaries for the teachers and other school employees, school district officials, and agents, and for the payment of the statutory obligations of the District for the 2015-2016 fiscal year? This sum does not include the sums appropriated in any of the other articles.
- **Article 5:** To transact any non-substantive business that may legally come before the discussion phase of this meeting.

Given under our hands and the seal of the District this 30th day of January 2015.

Carey Callaghan, Chair Mimi Lichtenstein, Vice Chair Tom Candon Bruce Duncan Kelley Hersey Jim Mackall Neil Odell Jona Roberts Dan Rockmore Andrea Tarnowski Leah Wheelan

> Dresden School Board Dresden School District Deborah McLane Carter, Clerk

#### 2015 Dresden School District Article Descriptions

**Article 1:** To elect by written ballot for one-year terms a Moderator, a Clerk, a Treasurer; and three auditors for three-, two- and one-year terms respectively.

The positions noted above are voted upon annually. Information on each position is available at the Superintendent's Office.

**Article 2:** Shall the District raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to establish a contingency fund to meet the cost of unanticipated expenses that may arise during the year?

A contingency fund can be used to cover unanticipated expenses in any part of the budget. If the funds are not used in a given year, they are not allowed to accumulate. Instead they are used to lessen the next year's tax burden. The contingency fund was not used in the 2013-14 fiscal year.

Article 3: Shall the District determine and fix the salaries of School District officers as follows: School Board members \$700 per member; School District Treasurer \$2,484; School District Clerk \$200; and School District Moderator \$200 in accordance with Article V-A of the NH/VT Interstate School Compact, and further raise and appropriate the amount of Eleven Thousand, Two Hundred Eighty-Four Dollars (\$11,284) to fund these salaries?

The Treasurer's salary is a \$75 increase; the other salaries are unchanged.

**Article 4:** Shall the District raise and appropriate the amount of Twenty-Four Million, Five Hundred Sixty-Nine Thousand, Nine Hundred Fifty-Three Dollars (\$24,569,953), for the support of schools, for the payment of salaries for the teachers and other school employees, school district officials, and agents, and for the payment of the statutory obligations of the District for the 2015-2016 fiscal year? This sum does not include the sums appropriated in any of the other articles.

The amounts in all the articles combined represent an increase of \$526,594 (or 2.18%) over the current budget. The total K-12 Hanover tax rate is expected to increase by 53¢ per \$1,000 of assessed property value, or 4.33%, and the Norwich rate is expected to increase by about 5.95¢ per \$100 of assessed property value, or 3.29%.

**Article 5:** To transact any non-substantive business that may legally come before the discussion phase of this meeting.

# Minutes of the Dresden School District Annual Meeting Richmond Middle School Gymnasium February 27 and March 4, 2014

Moderator Michael Mayor called the meeting to order at 7:05 p.m. on Thursday, February 27, 2014. Present were School Board members Alisa Brisson, Carey Callaghan, Tom Candon, Kevin Cotter, Anne Day, Bruce Duncan, Mimi Lichtenstein, Neil Odell, Lauren Rhim, Jona Roberts, Gordon Spaeth and Andrea Tarnowski; Administrators Frank Bass, John Aubin, Justin Campbell, Jim Nourse, Mike Lepene and Jonathan Brush; School District Attorney Ethan Frechette; and 9 members of the public.

Dr. Mayor reviewed the structure of the Dresden School District and District meeting process, explaining that this was the discussion phase of the meeting, and that the voting phase would take place Tuesday, March 4, from 7 a.m. until 7 p.m. in Tracy Hall in Norwich for Norwich voters, and Hanover High School Gymnasium in Hanover for Hanover voters.

Moderator Mayor then recognized Dresden School Board Chair Carey Callaghan, who introduced the Board members. Superintendent Bass introduced District administrators.

After Dr. Mayor reviewed the guidelines for the meeting, he read the Warning and noted that the Warrant was duly posted in both New Hampshire and Vermont.

**Article 1:** To elect by written ballot for one-year terms a Moderator, a Clerk, a Treasurer; and auditors for three, two and one-year terms.

Moderator Mayor read the positions to be voted on, and the names of the candidates running. No public comment was offered.

Article 2: Shall the District raise and appropriate the sum of Two Hundred Twenty-Five Thousand Dollars (\$225,000) to construct a softball field at the Dresden fields in Norwich, erect a shelter, and install a scoreboard, fencing, dugouts, and bleachers? The said sum is to be raised through the issuance of bonds and notes in accordance with the Municipal Finance Act, RSA 33:1, et seq., and to authorize the School Board to issue, negotiate, sell and deliver said bonds and notes to determine the rate of interest thereon and the maturity and other terms thereof.

Gordon Spaeth presented this article. Earlier in the year the Board was apprised of an inequality between the baseball and softball fields. Girls play softball at Huntley Meadows in Norwich, and the field is not equal to the field the boys play baseball on. Because of the inequality, the Board decided it needs to construct a softball field of equal quality. As well as adding this field, the bond article would also pay for a shelter at the Route 5 fields, a fence, bleachers and scoreboard.

A member of the public asked how many students play on the team. Principal Campbell said there are about 20 members on the team. Asked why the schools did not provide funding for crew, a sport that involves 140 students, Principal Campbell said it is difficult to compare sports, and in the case of softball, not doing something would open the school to a legal challenge. Kristi Fenner, chair of the Dresden Finance Committee, said the committee supported this article because the shelter would improve safety for athletes at the Route 5 fields.

**Article 3:** Shall the District raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to establish a contingency fund to meet the cost of unanticipated expenses that may arise during the year?

Kevin Cotter presented this article. A contingency fund can be used to cover unanticipated expenses in any part of the budget. If not used, these monies are used the lessen the next year's tax burden. The contingency fund was not used in the past year.

Article 4: Shall the School District vote to authorize, indefinitely until rescinded, the retention of year end unassigned general funds in an amount not to exceed, in any fiscal year, 2.5 percent of the current fiscal year's net assessment, in accordance with RSA 198:4-b, II? Such fund balance retained can be used only to reduce the tax rate or for emergency expenditures and over-expenditures under RSA 32:11, which are approved by the Commissioner of Education.

Gordon Spaeth noted that in 2012 the NH legislature passed legislation that allows school districts to retain a limited amount of surplus funds for contingency or emergency purposes. Currently, the School District's only option is to return unused monies to taxpayers to reduce the tax burden. The Board studied this new option, and decided it would improve cash flow and might obviate the need for a contingency fund. In the future, instead of asking for a contingency fund, year-end excess money up to 2.5% of the current year's net assessment would be held in a reserve account, and perhaps be used for special education or building maintenance if approved by the Commissioner of Education. If passed, such fund retention would not take place until 2015-16. One member of the public posed a question.

Article 5: Shall the District determine and fix the salaries of School District officers as follows: School Board members \$700 per member; School District Treasurer \$2,409; School District Clerk \$200; and School District Moderator \$200 in accordance with Article V-A of the NH/VT Interstate School Compact, and further raise and appropriate the amount of Eleven Thousand, Two Hundred Nine Dollars (\$11,209) to fund these salaries?

Bruce Duncan said that a former Board member calculated that Board members make about 88 cents an hour, given the number of hours they serve. The Treasurer's stipend is highest, because she is the custodian of all the monies, signs checks, and reconciles all the accounts. This is the only position in which the salary was raised.

**Article 6:** Shall the District raise and appropriate the amount of Twenty-Four Million, Forty-Three Thousand, Four Hundred Thirty-Four Dollars (\$24,043,434), for the support of schools, for the payment of salaries for the teachers and other school employees, School District officials, and agents, and for the payment of the statutory obligations of the District for the 2014-2015 fiscal year? This sum does not include the sums appropriated in any of the other articles.

Carey Callaghan presented this article. He noted that though the budget is rather "status quo," status quo doesn't reflect all the good things that are going on in the schools. He has been on the board for 8 years, and he believes that the schools are in the best shape he has seen. The budget meets the guideline of increasing no more than 3.5%. The budget increase is less than the revenues; our revenues show that the quality of our schools attracts tuition students. We can argue that we get good value for our taxes. Five years ago Richmond Middle School (RMS) ranked fifth in the state in cost per student. This past year it ranked 16th. Hanover High School (HHS) ranked 14th in the state five years ago in cost per student; last year it ranked 15th. \$24,104,643 is the spending amount, which is a 2.74% increase. During the last 4 years, there were two years when the budget increase was under 1% increase. Next year's proposed budget will result in a 4.79% increase in the tax rate in Hanover, and a 6.03% increase in the tax rate in Norwich.

RMS: Staffing at RMS will increase 4.17 FTEs, 3.2 of which are Educational Assistants for special needs students. Increases in regular education are due to benefit and salary increases.

**HHS:** Though there is a decline in enrollment of 19 students, 3.15 additional FTEs are needed for special education. The increase in the budget is \$249,808, and the largest piece of that is for special education - \$137,374.

The education provided our students appears to be of high quality, based on results such as:

- 95% of students pursue post-secondary education
- HHS students earn very high SAT scores
- HHS had 12 National Merit Scholarship finalists last year
- RMS was a School of Merit in the national AMCS math competition
- Six RMS students scored in the top 5% in a robotics competition at Dartmouth College

A member of the public said he wished to see a computer science AP class offered at HHS. Principal Campbell said the school has added a second-level computer class, and the school is considering a class that blends science and computer science. Three other residents offered comments, including Kristi Fenner, chair of the Dresden Finance Committee, who noted that the committee supported this budget 7-1.

**Article 7:** To transact any non-substantive business that may legally come before the discussion phase of this meeting.

Adjournment: Neil Odell moved and Jona Roberts seconded a motion to adjourn. The meeting adjourned at 8:07 p.m.

#### Results of Australian Balloting on March 4, 2014

Article 1 (Record of Election of Officers)

Moderator:	Michael B. Mayor (1,274)
Clerk:	Deborah Carter (1,288)
Treasurer:	Cheryl Lindberg (1,226)
District Auditor (three years):	
District Auditor (two years):	
District Auditor (one year):	

Article 2 (Raise \$225,000 to construct softball field and install shelter at Route 5 fields)

Yes: 813 No: 704 Blank: 72

Article 3 (Raise \$50,000 for contingency fund)

Yes: 1,151 No: 392 Blank: 46

Article 4 (Authorize retention of year-end unassigned funds)

Yes: 1,205 No: 282 Blank: 102

Article 5 (Board and Officer salaries)

Yes: 1,297 No: 233 Blank: 59

Article 6 (Raise \$24,043,434 for the schools' budgets)

Yes: 1,098 No: 460 Blank: 31

I hereby certify this to be a true and accurate report of the proceedings of the meeting of February 27, 2014, and results of voting held March 4, 2014.

Respectfully submitted, Deborah McLane Carter, District Clerk

#### **Dresden School Board Annual Report**

Your elected school board and the district's administrative leaders are committed to educational excellence, delivered at a reasonable cost to taxpayers. This 'dual mandate' requires careful cost control, notwithstanding continuous efforts to improve our schools.

For the fiscal 2015-2016 school year, recognizing a large budget challenge in the Hanover district and ongoing tax pressures in Norwich, the Board adopted a district expenditure budget of \$24,631,237 — up 2.2% from the prior year. Factor in higher 6th grade tuitions received to support enrollment gains, and the net district assessment is increasing by just 1.2% — despite healthcare and retirement cost pressures.

The Dresden School Board passed this proposed budget and the Hanover Finance Committee endorsed it, both doing so unanimously. This budget continues a half dozen-plus years of sustained effort to curb cost growth. In fiscal years 2006-2007, the Richmond Middle School had the highest cost per pupil in New Hampshire, and Hanover High School was in the top ten. Costs were 50% and 35% higher than average, respectively. Our relative costs have now dropped significantly, to 25% above average, and spending is no longer in the top ten. But while costs are important, we should be clear: It is not the ambition of this board, nor in our opinion of the districts that we represent, to be anything close to average when it comes to the quality of the education of our children.

For two years, the district has studied and met with other top school districts and educational leaders from across the country in an effort to improve practice. This effort will manifest itself in many ways. As a start, the Dresden Board this year approved the Initial Findings of the Five-Year Strategic Plan for Hanover High School. While this was the culmination of much work, it is really just a beginning. In addition to ongoing, systematic improvements to teaching and learning outcomes, the district has committed itself to: effectively educating each student, on an individual basis, in support of their personal journey; and to integrating newly developed Core Values into the culture of the school. Often ignored, values and culture are vitally important to the long-run health of a school, and to ensuring access to an excellent education for each and every student. We will soon be developing an action plan to begin to realize the five-year plan's vision.

The Richmond Middle School also benefits from the district's educational leadership push, through: training of existing and new school leaders; via the addition of talented staff; and by trialing new teaching methodologies. Once again RMS has been designated a Spotlight School by the New England League of Middle Schools — a high honor that is well deserved.

Thank you, citizens of Hanover and Norwich, for your generous support of our schools. You make possible an exemplary district, and one that is striving to be even better.

Carey Callaghan, Chair, Dresden School Board



# Marion W. Cross School Comparative Yearly Enrollments

			For C	October 1 o	f each year		
	K	1	2	3	4	5	6 Total
2005	32	37	41	50	48	43	55306
2006	28	37	41	45	58	58	47 314
2007	26	30	35	43	45	60	60299
2008	33	34	29	36	57	46	59294
2009	39	30	36	32	39	61	45282
2010	41	47	36	39	40	39	63305
2011	50	44	45	42	41	40	39301
2012	43	48	49	45	42	44	40 311
2013	39	51	45	52	47	46	46326
2014	25	40	52	46	53	46	43305

# **Dresden School Districts Comparative Yearly Enrollments**

	For October 1 of each year							
	7	8	9	10	11	12 Total		
2005	155	137	181	211	174	187 1045		
2006	157	168	161	174	215	179 1054		
2007	153	155	197	162	174	213 1054		
2008	156	160	179	193	156	184 1028		
2009	185	153	203	184	197	156 1078		
2010	140	181	177	203	179	190 1070		
2011	168	138	208	179	197	176 1066		
2012	146	166	163	205	178	190 1048		
2013	145	145	198	162	191	181 1022		
2014	163	142	172	203	156	192 1028		

#### **Norwich Students in Dresden School District**

	For October 1 of each year							
	7	8	9	10	11	12 Total		
2005	44	52	64	77	60	66 363		
2006	53	48	55	59	79	63 357		
2007	46	51	53	53	55	78 336		
2008	47	45	52	46	47	60 297		
2009	60	62	45	53	45	47 312		
2010	52	61	69	50	52	48 332		
2011	61	47	68	51	52	46 325		
2012	48	62	55	62	64	45 336		
2013	45	47	63	52	56	61 324		
2014	50	40	43	60	50	58 301		

#### Dresden School District Instructional Staff, 2014-2015

(Date indicates first year of continuous employment by the District. Also shown is the staff member's percentage of full-time employment.)

#### Frances C. Richmond School

Brian Atkinson, Physical Education, Health Education 100%	2012
Elizabeth J. Auch, Learning Specialist	2012
Carla E. Balch, Mathematics	1994
Chad T. Behre, Mathematics, Computer Literacy100%	2011
Patricia L. W. Callaway, Learning Specialist	2005
Kevin A. Cotter, Social Studies	2014
Celeste R. Dakai, Social StudiesLeave of Absence	1999
Stephanie J. Davis, Social Studies	1996
Joanne M. Delora, 504 Coordinator	2013
Adina C. Desaulniers, Science	2002
Patricia B. Dodds, Special Education	1999
David M. Drazin, School Psychologist	1989
Lisa Durstin, Speech and Language Pathologist	2013
Luke D. Eastman, Art	2013
Ellen G. Fisher, Social Studies	2010
	2010
Elise J. Foxall, English, Reading Specialist Leave of Absence	2006
Sarah L. Glass, Art	2000
Erik D. Goodling, English	1998
Melinda P. H. Goodling, French	2012
Claire M. Groby, Performing Arts	
Mary L. Grondin, Learning Specialist	2004
Hunter C. H. Hague, English	2014 2009
Jennifer R. Haines, English	
Joshua D. Hall, Music	1997
Clifford M. Harriman, Science	1994
Michael W. Ivanoski, English	2002
John R. Kitzmiller, Mathematics	1993
John LaCrosse, Guidance Counselor	2002
Heather M. Lepene, Mathematics	2014
Jonica Leuthauser, Band	2013
Erin L. R. Madory, Spanish	2004
Christopher McCarthy, English	2013
Aurore McGillen, French	2014
Sarah L. Mills, French, Spanish	2012
John Turner Mitchell, Mathematics	2011
Anissa S. Morrison, Consumer Science	1993
Maryann Nugent, Social Studies	2014
Catherine A. Patch, Physical Education	2010
Elizabeth Powers, Guidance Counselor	2012
Chris K. Putnam-Pouliot, Media Specialist	2014
Eric Schluntz, Science	2013
Richard L. Starr, Woodworking	1972
Gregory Stott, Science	2004
Suzanne T. Sylvester, English	1995
Virginia L. Wallis, Science	1999

Martin Warren, Technology	100%	2002 2013 2013
Solange Zwicker, English as a Second Language	40%	2013
Medical Staff		
Abigale R. Pelletier, R.N	100%	2005
Hanover High School		
Andrea V. Alsup, English, Senior Bridges	100%	1993
Todd F. Bebeau, Physical Education		1996
Timothy P. Berube, Social Studies		2009
Harrison C. Bourne, English & Coordinator		2000
Margaret W. Caldwell, Social Studies		1996
Lynn D. Ceplikas, English		1996
Jennifer Chambers, Music		2013
Ellen F. Clattenburg, Special Education		1999
Tanya K. Cluff, English		2006
Thomas M. Cochran, French		2002
W. Brent Concilio, English		2014
Sharen T. Conner, Special Education		1998
Marie T. D'Amato, English		2002
Eric J. Dennison, Science, Technology, Mathematics		2009
Rachael DiGiovanni, Science		2013
John E. Donnelly, Mathematics		1998
Maureen W. Doyle, French		2010
Jessica C. Eakin, Media Specialist		2005
Eve-Lynn Ermer, Mathematics		2002
Brady C. Eskilson, Latin		2013
Jean M. Essex, Spanish		2014
Daniel N. Falcone, Science & Coordinator		2003
Anna T. Gado, English	100%	2004
Thomas B. Gamble, School Psychologist	100%	1992
Julia R. Gartner, Science	100%	2008
Cynthia M. Geilich, Reading Specialist	100%	1988
Brian P. Glenney, Latin, English, Foreign Language Coordinator	r .100%	2002
Amy C. Good, Learning Specialist, Footlighters	100%	2009
Uwe Goodall-Heising, German, ESL		2007
Seth H. Goodwin, Social Studies	40%	2012
Stephanie B. Gordon, Art	100%	1993
Elizabeth A. Greene, Art & Coordinator	100%	1993
Diane Guarino, Health	100%	2005
Renate Gunderman, English, Dresden Plan Advisor	60%	2010
Alan D. Haehnel, English	100%	2008
Sally R. Hair, Physics	100%	2002
Randi S. Hallarman, Special Education		1997
Laurie F. Harrington, Guidance Counselor		1998
Thomas W. Hermanson, Science		2006
David J. Holloway, Industrial Technology		2007
Andrea E. Johnstone, Guidance Counselor		1998
Elizabeth H. Keene, Guidance Counselor	100%	2001

Deborah S. Kennedy, Special Education Teacher, Coordinator		2011
Jeanine C. King, Math & Coordinator/Dresden Plan Advisor	.100%	2008
Amy E. Kono, Mathematics	.100%	2005
Jeannie M. Kornfeld, Science	.100%	1996
Timothy D. Kurtz, Mathematics		2012
Kevin A. Lavigne, ChemistryLeave of A		1997
Richard J. Lloyd, Dresden Plan Director		1983
John W. McCracking, Director of Guidance		2006
Kathleen A. Milender, Science		1993
Pamala J. S. Miller, Social Studies		1997
James Mills, Social Studies		2014
Melissa Minsberg Smith, Learning Specialist		2012
Michael Morris, Mathematics		2012
William N. Murphy, Social Studies		1961
Elizabeth D. Murray, Social Studies	.100%	2005
Karen A. O'Hern, Speech Pathologist	80%	2011
Tammie T. Patten, Technology Specialist	.100%	2005
John S. Phipps, Science	.100%	2002
Eric A. Picconi, Spanish		2008
Shannon Pogue, English		2010
Maryann V. Postans, Science, Dresden Plan Advisor		1996
Penelope J. K. Prendergast, Spanish		1997
Matthew L. Prince, Social Studies, Dresden Plan Advisor		2003
Andrew Puchalik, Learning Specialist		2010
Jennifer L. Quevedo, Physical Education		2010
Eric C. Richardson, 504 Service Provider		1993
Cynthia M. Sanschagrin, Mathematics, Dresden Plan Advisor		1998
Christopher J. Seibel, Mental Health Counselor		2005
Jarrod Shaheen, Spanish		2013
Kathleen S. Shulman, Reading Specialist		2008
Subhadra Srinivasan, Mathematics		2013
Joseph L. Stallsmith, Guidance Counselor	.100%	2002
Julie M. Stevenson, Social Studies & Coordinator	.100%	1998
Colin Tindall, Social Studies		2013
Warren Tucker, Mathematics		2013
Jean L. Vigneault, French		2000
Karen E. Wahrenberger, English		2008
Kara Waters-Poore, Art		2013
Norman W. Wolfe, Band Director		2002
Norman w. wone, Dand Director	50 /0	2002
Medical Staff		
Candace A. Nattie, R.N.	60%	1997
Kathryn J. Bonyai, R.N.		2011
		2011
Lynn McRae, R.N.	.51.570	2014
Shared Dresden Staff		
Melissa Rodriguez, Physical Education	.100%	1994
Hannah R. Rommer, Orchestra/Strings		2014
		2011

#### Frances C. Richmond School Principal's Report

The Frances C. Richmond Middle School (RMS) serves approximately 400 sixth-through eighth-grade students from Hanover, New Hampshire, and Norwich, Vermont. Our mission is to provide a challenging, comprehensive and developmentally appropriate education for all students. Our broad goal during these three years is to ensure that our students are provided with the skills to become successful and thoughtful adults in a highly competitive and complex world. It is the task of our middle school to bridge the gap between childhood and adulthood, from dependence to independence, and from understanding the world in a simple and concrete manner to comprehending it in its multifaceted, multilayered configuration.

RMS students distinguish themselves in our classrooms, school events, extra-curricular activities, the community, and in supporting and encouraging one another. We offer a rigorous, diverse, and carefully designed and delivered educational program whose intent is to guide each student on their path to becoming confident, independent learners. Further, we emphasize real-world connections and an interdisciplinary approach to learning that is based on the skills of communication, collaboration, and creativity.

In the past year, RMS staff have completed over 3,000 hours of professional development, met to collaboratively analyze student work and feedback, updated curriculum maps and assessments, and hosted conversations with parents and students at the individual, department, and grade levels. The RMS community has also worked with, and in support of, organizations such as CHaD, Kendal, the Upper Valley Haven, the Wounded Warriors Project, Upper Valley Hostel, David's House, and many others. Our school website http://rms.hanovernorwichschools.org/ - contains additional information about our program, curriculum, events, and activities.

Finally, it is my pleasure to serve as principal of the Richmond Middle School. Our staff is committed to assisting each student on their path to success and growth during their time at RMS. Our families and community provide tremendous support and expertise. Our students bring diverse talents, backgrounds, and interests to our school community. Together, these ingredients make for an amazing place to learn. Please don't hesitate to contact us to learn more about RMS. We value and appreciate the input, conversation, and collaboration as we all work to make it the very best school it can be.

Michael Lepene, Principal (michaellepene@hanovernorwichschools.org@mlepene)

#### **Hanover High School Principal's Report**

Hanover High School is a comprehensive high school serving the students of Hanover, New Hampshire and Norwich, Vermont. Approximately 13% of the 737 students who currently attend HHS are public or private tuition students. US News and World Report has repeatedly selected Hanover High School as one of the top high schools in the nation.

As an active learning community, it is our mission to engage all students' minds, hearts and voices so that they become educated, caring and responsible adults. We believe students learn responsibility by being given the opportunity to exercise responsibility, that they learn decision-making by having the opportunity to make decisions, and that they make the strongest commitment to education when they are given a real say in the process. We are a democratic school where students, staff, and community members work together to make governance decisions.

If you would like to learn more about Hanover High School, please visit our website at www.hanoverhigh.us or ask to be added to the principal's weekly e-mail by sending your request to Cathy.Niboli@dresden.us.

Justin M. Campbell, Principal

# **Dresden School District Proposed Revenue Report**

DRESDEN SCHOOL DISTRICT		2013-14	2013-14	2014-15	2014-15	2015-16		
Proposed R	evenue Budget	Revised	Year End	Revised	Anticipated	Proposed	\$	%
2015-16	School Year	Budget	Actual	Budget	Year End	Budget	Chg	Chg
	Local Sources							
1121	District Assmt-Hanover	\$11,862,619	\$11,862,619	\$12,493,187	\$12,493,187	\$12,650,796	\$157,609	1.3%
1122	District Assmt-Norwich	6,554,065	6,554,065	6,742,850	6,742,850	6,816,996	74,146	1.1%
	Sub-Total	\$18,416,684	\$18,416,684	\$19,236,037	\$19,236,037	\$19,467,792	\$231,755	1.2%
	Tuition							
1311	Parents	\$133,295	\$154,453	\$148,357	\$144,463	\$173,219	\$24,862	16.8%
1311	International Tuitions (SEVIS)	0	0	0	9,985	10,000	10,000	n/a
1315	Sp Ed Excess Cost Recov	47,680	48,391	51,844	47,680	61,407	9,563	18.4%
1321	In-State LEA	1,009,834	982,798	1,020,837	994,040	1,068,052	47,215	4.6%
1321	Hanover 6th Gr Curr Yr	1,922,484	1,920,751	1,749,201	1,749,201	2,083,480	334,279	19.1%
1321	Hanover 6th Gr Prior Yr	(78,905)	(78,905)	49,794	49,794	35,640	(14,154)	-28.4%
1331	Out-of-State LEA	633,666	665,733	656,727	639,488	687,102	30,375	4.6%
1331	Sub Total	\$3,668,054	\$3,693,221	\$3,676,760	\$3,634,651	\$4,118,900	\$442,140	12.0%
	Suo totat	\$3,000,034	Φ0,090,221	\$3,070,700	φ5,054,051	φτ,110,200	φττ2,1τ0	12.076
	Other Local Sources							
1511	Interest Income	\$5,000	\$713	\$2,500	\$800	\$800	(\$1,700)	-68.0%
1710	Gate Receipts	17,000	2,816	0	0	0	0	n/a
1740	Athletic User Fees	155,000	140,925	145,000	145,000	145,000	0	0.0%
1910	Rent	35,000	27,235	35,000	27,000	27,000	(8,000)	-22.9%
1930	Sale of Dist Property	500	0	250	250	250	0	0.0%
1931	From Hanover Town	100,000	100,000	100,000	100,000	100,000	0	0.0%
1980	Refund of Prior Year Expense	5,000	19,407	7,500	17,500	17,500	10,000	133.3%
1990	Miscellaneous	7,500	358	15,000	500	1,000	(14,000)	-93.3%
	Sub-Total	\$325,000	\$291,454	\$305,250	\$291,050	\$291,550	(\$13,700)	-4.5%
	State Sources							
3210	Building Aid-NH	\$518,801	\$601,215	\$492,293	\$518,801	\$470,145	(\$22,148)	4.5%
3223	Voc Transportation-Vt	10,000	16,160	15,000	15,000	15,000	0	0.0%
3241	Voc Tuition~NH	10,000	16,122	15,000	15,000	15,000	0	0.0%
3242	Voc Transportation~NH	350	961	250	250	250	0	0.0%
	Sub Total	\$539,151	\$634,458	\$522,543	\$549,051	\$500,395	(\$22,148)	-4.2%
	Federal Sources							
4710	Agriculture Grant	\$3,000	\$0	\$2,600	\$2,600	\$2,600	\$0	0.0%
	Sub Total	\$3,000	\$0	\$2,600	\$2,600	\$2,600	\$0	0.0%
					-			
General Fu	General Fund Revenue Total		\$23,035,817	\$23,743,190	\$23,713,389	\$24,381,237	\$638,047	2.7%
from Paice	Year's Fund Balance	\$510,127	\$604,738	\$361,453	\$361,453	\$250,000	(\$111,453)	-30.8%
nom rrior	rear's runu Darance	\$310,127	φυυτ, ι 30	φ301, <del>4</del> 33	φ301, <del>4</del> 33	\$250,000	(\$111, <del>1</del> 33)	-30.070
Total Rever	nues and from Fund Balance	\$23,462,016	\$23,640,555	\$24,104,643	\$24,074,842	\$24,631,237	\$526,594	2.18%

DRESD	EN SO	CHOOL DISTRICT				2014-15	2015-16	Budget	
2015-16		School Year	2013-14	2013-14	2014-15	Exp'd &	Proposed	Increase/	
Func	Obj	Proposed Budget	Budget	Actual	Budget	Enc'd	Budget	(Decrease)	% Chg
		DISTRICT WIDE							
		Coordinator of Volunteers							
1110	100	Salaries	14,024	14,304	9,164	16,662	16,995	7,831	85.5%
1110	200	Firnge Transfer in	1,464	1,454	897	1,317	1,626	729	81.3%
1110	400	Purch Prop Svcs	300	0	0	0	0	0	n/a
1110	500	Purch Profl & Tech Svcs	200	0	0	0	0	0	n/a
1110	600	Materials & Supplies	200	0	0	0	0	0	n/a
1110	800	Dues	50	0	o	0	0	0	n/a
1110	900	Pmts from Districts	(5,611)	(5,891)	(6,036)	0	(6,983)	(947)	15.7%
		Function Total	10,627	9,867	4,025	17,980	11,638	7,613	189.1%
		Computer Technician							
1120	400	Purch Profl & Tech Svcs	4,100	4,409	5,000	0	5,000	0	0.0%
1120	600	Materials & Supplies	4,000	3,721	4,500	500	4,500	0	0.0%
1120	700	Equipment	8,000	8,483	8,000	3,229	8,000	0	0.0%
		Function Total	16,100	16,613	17,500	3,729	17,500	0	0.0%
		SCHOOL BOARD SERVICES							
2310	100	Salaries	12,154	12,785	12,259	455	12,334	75	0.6%
2310	200	Payroll Tax & Benefit	982	963	1,001	63	993	(8)	-0.8%
2310	300	Purch Profl & Tech Svcs	51,000	38,669	35,000	32,161	45,000	10,000	28.6%
2310	500	Other Purch Svcs	1,000	12,363	1,000	0	3,000	2,000	200.0%
2310	800	Other Objects	60,300	8,559	60,300	7,613	62,000	1,700	2.8%
		Function Total	125,436	73,339	109,560	40,292	123,327	13,767	12.6%
		SUPERINTENDENT SERVICES							
2320	300	Purch Profl & Tech Svcs	794,870	794,970	852,150	852,150	860,627	8,477	1.0%
		Function Total	794,870	794,970	852,150	852,150	860,627	8,477	1.0%
		BUILDING MAINTENANCE							
2610	100	Salaries	329,992	306,648	339,449	337,411	354,979	15,530	4.6%
2610	200	P/R Tax and Benefits	177,615	134,586	182,911	146,385	162,788	(20,123)	-11.0%
2610	500	Other Purch Svcs	61,789	63,438	65,746	64,802	65,415	(331)	-0.5%
2610	600	Supplies	800	717	1,100	517	1,100	0	0.0%
2610	700	Equipment	0	0	1,800	1,019	2,325	525	29.2%
2610	900	Other Uses	(40,000)	(40,000)	(40,000)	0	(40,000)	0	0.0%
		Function Total	530,196	465,389	551,006	550,134	546,607	(4,399)	-0.8%
		DEBT SERVICE							
5100	800	Interest	1,222,889	1,222,889	1,329,426	1,329,425	1,393,369	63,943	4.8%
5100	900	Principal	2,247,521	2,247,520	2,142,144	2,142,144	2,090,770	(51,374)	-2.4%
		Function Total	3,470,410	3,470,409	3,471,570	3,471,569	3,484,139	12,569	0.4%
		DISTRICT WIDE TOTAL	4,947,639	4,830,587	5,005,811	4,935,854	5,043,838	38,027	0.8%

DRESD	EN SO	CHOOL DISTRICT				2014-15	2015-16	Budget	
2015-16		School Year	2013-14	2013-14	2014-15	Exp'd &	Proposed	Increase/	
Func	Obj	Proposed Budget	Budget	Actual	Budget	Enc'd	Budget	(Decrease)	% Chg
		Province in the province of							
		RICHMOND MIDDLE SCHOOL							
		REGULAR INSTRUCTION							
1100	110	Salaries Teacher	2,116,355	2,154,055	2,278,755	2,184,335	2,350,410	71,655	3.1%
1100	112	Salaries Ed Asst	79,060	81,110	71,741	109,128	109,036	37,295	52.0%
1100	114	Substitutes	30,000	21,291	30,000	6,562	20,000	(10,000)	-33.3%
1100	115	Tutors & Sabbatical	2,000	0	2,000	0	2,000	0	0.0%
1100	200	Payroll Tax & Benefit	788,023	763,010	860,725	781,953	917,529	56,804	6.6%
1100	300 400	Purch Profl & Tech Svcs Purch Prop Svcs	5,515	4,258	2,500 29,445	0 21,195	3,600 29,395	1,100 (50)	44.0% -0.2%
1100 1100	600	Supplies	28,555 67,737	28,140 64,419	63,135	27,976	72,942	9,807	15.5%
1100	700	Property	33,145	33,719	22,550	9,561	22,630	80	0.4%
1100	800	Other Objects	450	405	450	185	450	0	0.0%
1100	900	Other Uses	o	0	o	0	o	0	n/a
		Function Total	3,150,840	3,150,407	3,361,301	3,140,896	3,527,992	166,691	5.0%
		TECHNOLOGY							
1120	100 200	Salaries	47,356	47,259	43,265	0	54,685	11,420	26.4%
1120 1120	400	Payroll Tax & Benefit Purch Prop Svcs	16,767 19,683	23,172 20,552	22,610 35,907	21,748	25,325 34,853	2,715 (1,054)	12.0% -2.9%
1120	600	Supplies	12,840	12,840	13,650	6,347	13,500	(150)	-1.1%
1120	700	Property	117,980	117,973	54,250	49,744	56,000	1,750	3.2%
		Function Total	214,626	221,795	169,682	77,839	184,363	14,681	8.7%
						1.00			
		SPECIAL EDUCATION							
1200	110	Salaries-Teacher	394,919	385,448	408,507	478,229	402,708	(5,799)	-1.4%
1200	112	Salaries-Ed Asst	282,923	334,017	408,684	301,117	344,818	(63,866)	-15.6%
1200 1200	115 200	Tutors Payroll Tax & Benefit	1,000 432,284	0 431,544	1,000 504,818	0 441,313	1,000 517,786	0 12,968	0.0% 2.6%
1200	300	Purch Profl & Tech Svcs	51,500	29,386	11,300	4,168	33,280	21,980	194.5%
1200	400	Purch Prop Svcs	250	0	135	0	135	0	0.0%
1200	500	Other Purch Svcs	3,000	o	2,770	0	3,000	230	8.3%
1200	600	Supplies	4,891	3,106	4,900	2,765	3,983	(917)	-18.7%
1200	700	Property	1,975	1,064	1,605	1,083	2,420	815	50.8%
		Function Total	1,172,742	1,184,565	1,343,719	1,228,675	1,309,130	(34,589)	-2.6%
		COCURRICULAR							
1420	100	Salaries	20,660	17,775	18,600	9,400	23,450	4,850	26.1%
1420	200	Payroll Tax & Benefit	1,722	1,660	1,757	865	1,962	205	11.7%
1420	300	Purch Profl & Tech Svcs	6,505	6,013	5,380	2,598	5,780	400	7.4%
		Function Total	28,887	25,448	25,737	12,863	31,192	5,455	21.2%
				22		7			
		GUIDANCE							
2120	100	Salaries	134,289	133,780	141,872	138,853	144,709	2,837	2.0%
2120	200	Payroll Tax & Benefit	54,757	52,996	56,943	55,063	59,662	2,719	4.8%
2120	600	Supplies Function Total	600 189,646	306 187,082	600 199,415	55 193,970	600 204,971	5,556	2.8%
		runction 10tes	109,040	101,002	199,413	193,970	204,971	5,556	2.070
		HEALTH SERVICES							
2134	100	Salaries	59,142	59,050	62,412	62,573	63,955	1,543	2.5%
2134	200	Payroll Tax & Benefit	36,257	36,021	37,846	41,920	44,926	7,080	18.7%
2134	300	Purch Profl & Tech Svcs	500	853	500	0	500	0	0.0%
2134	400	Purch Prop Svcs	0	0	105	0	425	320	304.8%
2134	600	Supplies/Prof Dues	2,610	2,468	2,480	1,919	2,480	0	0.0%
2134	700	Equipment	0	0	0	0	125	125	n/a
2134	800	Dues	100	100	125	106 412	112 411	(125)	-100.0%
		Function Total	98,609	98,492	103,468	106,412	112,411	8,943	8.6%

DRESDE	EN SC	CHOOL DISTRICT				2014-15	2015-16	Budget	
2015-16		School Year	2013-14	2013-14	2014-15	Exp'd &	Proposed	Increase/	
Func	Obj	Proposed Budget	Budget	Actual	Budget	Enc'd	Budget	(Decrease)	% Chg
2212	200	CURRICULUM DEVELOPMEN			F 0.00			1	0.007
2212	300	Purch Profl & Tech Svcs Function Total	4,000	2,498	5,000	874 874	5,000 5,000	0	0.0%
		r-unction folds	4,000	2,498	5,000	874	5,000	0	U.U%
		STAFF DEVELOPMENT		İ		1		ļ	
2213	100	Salaries	1,500	4,713	1,500	75	1,500	0	0.0%
2213		P/R Tax and Benefits	62,886	61,311	63,724	25,006	63,885	161	0.3%
		Function Total	64,386	66,024	65,224	25,081	65,385	161	0.2%
			.,	,!	,	,	,	1	
		MEDIA (Library)		l		1		ļ	
2221	100	Salaries	85,188	84,034	88,251	89,453	90,097	1,846	2.1%
2221	200	Payroll Tax & Benefit	21,655	20,755	22,827	30,636	35,130	12,303	53.9%
2221	400	Purch Prop Svcs	425	425	4,342	4,116	1,300	(3,042)	-70.1%
2221	500	Other Purch Svcs	850	833	900	579	1,200	300	33.3%
2221	600	Supplies	26,355	25,560	25,100	15,792	27,000	1,900	7.6%
2221	700	Property	6,520	6,194	3,860	0	4,700	840	21.8%
		Function Total	140,993	137,801	145,280	140,576	159,427	14,147	9.7%
		SCHOOL ADMINISTRATION		l		l l		1	
2410	100	SCHOOL ADMINISTRATION Salaries	279,020	294,149	285,400	283,552	290,309	4,909	1.7%
2410 2410	200	Salaries Payroll Tax & Benefit		294,149	285,400 232,433	283,552 271,651	290,309 252,978	4,909 20,545	1.7% 8.8%
2410	300	Payroll Tax & Benefit Purch Profl & Tech Svcs	272,001 5,150	290,052 4,349	232,433	6,013	252,978 11,340	20,545	0.0%
2410	400	Purch Profi & Tech Svcs Purch Prop Svcs	1,000	1,000	1,000	405	1,000	0	0.0%
2410	500	Other Purch Svcs	18,750	15,883	17,500	12,491	19,500	2,000	11.4%
2410	600	Supplies	3,850	3,334	3,850	921	3,850	2,000	0.0%
2410	800	Other Objects	800	795	800	800	800	0	0.0%
-110		Function Total	580,571	609,561	552,323	575,834	579,777	27,454	5.0%
				,	,	,05	,	,121	,
		BUILDING MAINTENANCE		İ		l l		ļ	
2610	400	Purch Prop Svcs	42,970	42,840	48,600	34,745	49,450	850	1.7%
2610	600	Supplies	13,100	9,041	12,000	9,639	12,200	200	1.7%
2610	700	Property	2,000	1,514	1,500	0	1,400	(100)	-6.7%
2610	800	Other Objects	0	0	50	0	0	(50)	-100.0%
		Function Total	58,070	53,395	62,150	44,383	63,050	900	1.4%
				İ		l l		ļ	
		CUSTODIAL SERVICES			1	<b>_</b>		1	
2620	100	Salaries	216,322	210,449	221,625	214,129	222,907	1,282	0.6%
2620	200	P/R Tax and Benefits	102,381	96,590	105,920	100,691	108,784	2,864	2.7%
2620	400	Purch Prop Svcs	9,100	6,456	8,600	7,399	8,600	0	0.0%
2620	500	Other Purch Svcs	06 250	07.099	0 05 755	77 117	07 675	1 020	n/a 2.0%
2620 2620	600 700	Supplies Property	96,250 4,600	93,988	95,755 2,000	77,117	97,675 15,150	1,920 13,150	2.0% 657.5%
2020	700	Property Function Total	4,600 428,653	1,442 408,924	433,900	399,364	453,116	13,150	4.4%
		. water 10th	740,033	700,924	733,900	J99,304	<del>4</del> 55,110	19,210	7.770
		GROUNDS MAINTENANCE		İ		1		ļ	
2630	400	Purch Prop Svcs	41,483	36,807	41,109	39,909	42,750	1,641	4.0%
2630	600	Supplies	500	122	500	223	500	1,641	0.0%
2330		Function Total	41,983	36,928	41,609	40,132	43,250	1,641	3.9%
			12,700	20,740	12,009	,0,102	,5,50	2,011	
		STUDENT TRANSPORTATION	4	l		l l		1	
2700	500	Other Purch Svcs	5,400	5,389	5,750	5,700	5,750	0	0.0%
		Function Total	5,400	5,389	5,750	5,700	5,750	0	0.0%
			-,,,,,	-,	- /	_,,	,,,,,	1	n/a
		SPECIAL ED TRANSPORTATIO	ON	l		l l		1	n/a
2722	500	Other Purch Svcs	9,500	2,153	o	0	5,400	5,400	n/a
		Function Total	9,500	2,153	0	0	5,400	5,400	n/a
		ļ				1		ļ	
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DRESD	EN SO	CHOOL DISTRICT			2014-15	2015-16	Budget		
2015-16		School Year	2013-14	2013-14	2014-15	Exp'd &	Proposed	Increase/	
Func	Obj	Proposed Budget	Budget	Actual	Budget	Enc'd	Budget	(Decrease)	% Chg
		FIELD TRIPS							
2725	500	Other Purch Svcs	4,675	2,027	4,195	0	4,859	664	15.8%
		Function Total	4,675	2,027	4,195	0	4,859	664	15.8%
		SITE IMPROVEMENTS							
4200	400	Purch Prop Svcs	3,800	242	7,000	0	3,450	(3,550)	-50.7%
		Function Total	3,800	242	7,000	0	3,450	(3,550)	-50.7%
		BUILDING IMPROVEMENTS							
4600	400	Purch Prop Svcs	8,200	6,996	16,500	16,471	22,700	6,200	37.6%
		Function Total	8,200	6,996	16,500	16,471	22,700	6,200	37.6%
		INTERFUND TRANSFER OUT							
5221	0	Other Objects	15,000	9,026	15,000	21,420	22,000	7,000	46.7%
		Function Total	15,000	9,026	15,000	21,420	22,000	7,000	46.7%
		RICHMOND MIDDLE SCHOOL TOTAL	6,220,581	6,208,752	6,557,253	6,030,491	6,803,223	245,970	3.8%
		SCHOOL TOTAL	, -,	, -,	, .,,	, ,	,,	,	

### HANOVER HIGH SCHOOL    REGULAR INSTRUCTION	DRESD	EN S	CHOOL DISTRICT				2014-15	2015-16	Budget	
### HANOVER HIGH SCHOOL  REGULAR INSTRUCTION 1100 110 Salaries-Tacher 1100 110 Salaries-Tacher 1100 111 Salaries-Tacher 1100 111 Salaries-Tacher 1100 112 Salaries-Tacher 1100 113 Salaries-Tacher 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 115 Tacher Salaries 1100 110 Salaries 1100 110 Tacher Salaries 1100 110 Tacher Salaries 1100 110 Tacher Salaries 1100 110 Tacher Salaries 1100 110 Tacher Salaries 1100 1100 Salaries 1100 1100 Salaries 1100 1100 1100 1100 1100 1100 1100 1										
REGULAR INSTRUCTION   10   Salaries-Tendere	Func	Obj	Proposed Budget	Budget	Actual	Budget	Enc'd	Budget	(Decrease)	% Chg
REGULAR INSTRUCTION   10   Salaries-Tendere			HANOVER HIGH SCHOOL							
100   101   Salaries-Flacker   20,000   217,800   215,200   215,200   31,404   215,200   215,200   31,404   215,200   215,200   31,404   215,200   215,200   31,404   215,200   215,200   31,404   215,200   215,200   31,404   215,200   215,200   31,404   215,200   31,404   215,200   31,404   215,200   31,404   215,200   31,404   215,200   31,404   215,200   31,404   215,200   31,404   215,200   31,404   215,200   31,404   215,200   31,404			III II TO TEM THOM TO TO TO TE							
110										
1100   115   Tours   Cherry				Constant Constant						2.5%
1100   200   Powell Tac & Brenefit   1,93,198   1,431,174   1,507,000   1,494,135   1,495,174   37,266   5.88   5.89   1,100   300   Pouch Pend & Tech Seve   6,175   5,674   7,925   672   7,759   0,1750   2.23   1,100   500   Other Pend Seve   6,175   5,674   7,925   672   7,759   0,1750   2.23   1,100   500   Other Pend Seve   1,550   1,118   1,550   0.0   3,100   1,550   100   1,000										
100   200   Psyrol Trac & Breneft   1,563,189   1,451,174   1,477,500   1,494,155   1,998,774   67,868   587   17,750										38.5%
100   400   Purch Frop Sees   6,375   5,674   7,925   872   7,750   (175)   -2.25   110   400   Purch Frop Sees   6,412   5,579   62,759   64,510   0,300   1,550   100   100   500   500   500   51,959   14,1932   13,141   140,988   60,395   144,922   33,404   15,773   224,427   55,330   (1,835)   4,971   100   800   60her Objects   13,955   7,449   15,773   2,444   15,888   13   0.77   100										5.8%
100   600   Other Purch Sees										-2.2%
100   700   Property   3-5.02   3.69   74.69   26.427   5.330   0.335   44.292   3.304   2.39   1100   700   Property   3-5.02   3.698   73.65   26.427   3.5330   0.395   3.495   1100   800   Other Objects   11.955   7.449   15.375   2.444   15.488   113   0.79   7.505   7.449   15.375   2.444   15.488   113   0.79   7.505   7.449   15.375   2.444   15.488   113   0.79   7.505   7.449   15.375   2.444   15.488   113   0.79   7.505	1100	400	Purch Prop Svcs	64,212	55,479	62,766	45,310	64,830	2,064	3.3%
1100   200   Property   3-6-20   31,889   37,165   26,427   35,330   (1,835)   4.99   1100   800   Praction Total   6,005,737   5,922,303   6,077,296   5,968,849   6,299,907   222,611   3.79   TECHNOLOGY   1120   200   Psycoll Tack Benefit   26,394   23,435   23,476   0   24,325   849   3.69   1120   200   Psycoll Tack Benefit   26,394   23,435   23,476   0   24,325   849   3.69   1120   200   Psycoll Tack Benefit   26,394   23,435   23,476   0   24,325   849   3.69   1120   200   Psycoll Tack Benefit   26,394   23,435   23,476   0   24,325   849   3.69   3.69   1120   200   Psycoll Tack Benefit   26,394   23,435   104,000   0   9,8960   65,040   4.87   100   110   100   Salarize-Ed Assa   298,491   599,868   588,591   671,716   601,183   12,592   21,200   100   Salarize-Ed Assa   298,492   309,590   375,371   302,694   346,215   (29,156)   -7.88   20,200   200   Psycoll Tack Benefit   429,581   408,296   451,215   418,112   451,50   205   0.193   200   200   Psycoll Tack Benefit   429,581   408,296   451,215   418,112   451,50   205   0.193   200   200   Psycoll Tack Benefit   429,581   408,296   451,215   418,112   451,50   205   0.193   200   200   Psycoll Tack Benefit   429,581   408,296   451,215   418,112   451,50   205   0.193   200   400   20										100.0%
100   800   Other Objects										2.3%
TECHNOLOGY										
TECHNOLOGY	1100	800								
1120			I British Iour	0,005,151	5,722,505	0,011,270	3,700,017	0,277,701	222,011	3.170
1120   200   Payroll Tac & Benefit   26,394   23,435   23,476   0   24,325   849   3.69     1120   400   Parch Prop Seros   3,225   3,225   5,600   0   5,600   0   0,000     1120   700   Function Total   200,434   195,664   183,021   0   183,570   549   0.39     1120   100   Salaria-Teachers   563,991   559,868   588,591   671,178   601,183   12,592   2.19     1200   100   Salaria-Ed Assts   298,142   305,990   375,371   302,604   346,215   203,150   7.88     1200   200   Parch Prof & Tech Sees   70,850   282,266   90,405   32,120   61,932   (28,553)   31.6     1200   300   Parch Prof & Tech Sees   70,850   282,266   90,405   32,120   61,932   (28,553)   31.6     1200   500   Other Parch Sees   5940   3,916   4,700   266   500   (4,200)   89.4     1200   500   Other Parch Sees   5940   3,916   4,700   266   500   (4,200)   89.4     1200   200   Sularia-Total   1,388,044   1,320,429   1,521,672   1,432,423   1,468,040   63,832   3.59     ENGLISH AS A SECOND LANGUAGE   183,07   18,428   21,913   19,152   20,708   (1,205)   5.59    **COCATIONAL PROGRAM**  1300   500   Other Parch Sees   333,898   48,463   56,000   68,804   70,000   14,000   25.0°    **Function Total   33,898   48,463   56,000   68,804   70,000   14,000   25.0°    **Thirtier Total   33,898   48,463   56,000   68,804   70,000   14,000   25.0°    **Thirtier Total   33,898   48,463   56,000   68,804   70,000   14,000   25.0°    **Thirtier Total   33,898   48,463   56,000   58,804   70,000   14,000   25.0°    **Thirtier Total   33,898   48,463   56,000   58,804   70,000   7			TECHNOLOGY							
1120   400   Parch Prop Swe   3,225   3,225   5,600   0   5,600   0   0,000	1120	100	Salaries	51,594	49,945	49,945	0	54,685	4,740	9.5%
Function Total   19,221   19,079   104,000   0   98,960   (5,040)   4.88										3.6%
Punction Total   200,434   195,684   183,021   0   183,570   549   0.39			•						100000000000000000000000000000000000000	0.0%
SPECIAL EDUCATION   1200   100   Salartes—Feachers   563,991   559,868   588,591   671,178   601,183   12,592   2.19   1200   100   Salartes—Ed-Austs   298,142   305,990   375,371   302,604   346,215   (2915)   7.89   1200   300   Purch Profil & Tech Sves   70,850   28,286   90,495   32,120   61,932   (28,553)   31,67   1200   300   Purch Profil & Tech Sves   70,850   28,286   90,495   32,120   61,932   (28,553)   31,67   1200   500   Cher Purch Sves   5,940   3,916   4,700   296   500   (4,200)   89.4   1200   600   Supplies   19,140   14,053   11,100   8,113   6,100   (4,800)   43.2   1200   100   Salartes   12,483   12,280   13,198   13,198   13,462   2.64   2.09   1260   200   Payroll Tack & Benefit   5,884   6,147   8,715   5,955   7,246   (1,409)   1.69   1300   500   Other Purch Sves   33,898   48,463   56,000   68,804   70,000   14,000   25.07   1300   500   Other Purch Sves   33,898   48,463   56,000   68,804   70,000   14,000   25.07   1410   200   PAT Dead & 33,898   48,463   56,000   68,804   70,000   14,000   25.07   1410   200   PAT Dead & 33,898   48,463   56,000   68,804   70,000   14,000   25.07   1410   200   PAT Dead & 33,898   48,463   56,000   68,804   70,000   14,000   25.07   1410   200   PAT Dead & 54,804   13,204   1	1120	700								-4.8% 0.3%
1200   100   Salaries-Eachern   563,991   599,868   588,591   671,178   601,183   12,592   2,191     1200   200   Payroll Tine & Benefit   429,581   408,296   451,215   418,112   451,510   295   0.19     1200   300   Parch Peofi & Tech Swes   70,850   28,286   90,495   32,120   61,932   (28,553)   3.16     1200   500   Parch Peofi & Tech Swes   5,940   3,916   4,700   296   500   (4,200)   89.4     1200   600   Supplies   19,140   14,033   11,100   8,113   6,100   (4,800)   3.16     1200   600   Supplies   19,140   14,033   11,100   8,113   6,100   (4,800)   3.16     1200   100   Salaries   12,483   12,280   13,198   13,198   13,462   264   2.09     1200   200   Payroll Tine & Benefit   5,884   6,147   8,715   5,955   7,246   (1,469)   1.69     1200   200   Payroll Tine & Benefit   5,884   6,147   8,715   5,955   7,246   (1,469)   1.69     1300   500   Other Purch Swes   33,898   48,463   56,000   68,804   70,000   14,000   25,000     1400   200   Payroll Tine & Benefit   33,898   48,463   56,000   68,804   70,000   14,000   25,000     1410   200   Payroll Tine & Benefit   5,844   60,000   1,500   1,500   1,500   0,000     1410   200   Payroll Tine & Benefit   14,931   11,200   1,500   1,500   1,500   1,500   0,000     1410   200   Payroll Tine & Benefit   1,290   1,200   1,500   300   1,500   0,000     1410   200   Payroll Tine & Benefit   1,290   1,200   1,500   1,500   1,500   0,000     1410   200   Payroll Tine & Benefit   1,2910   11,282   1,4555   7,610   12,080   0,000     1410   200   Payroll Tine & Sent   1,612   1,512   1,514   1,558   1,500   1,500   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   6,230   6,230			I william toldi	200,434	193,004	100,041	٥	163,370	J <del>1</del> 9	0.376
1200   100   Salaries-Eachern   563,991   599,868   588,591   671,178   601,183   12,592   2,191     1200   200   Payroll Tine & Benefit   429,581   408,296   451,215   418,112   451,510   295   0.19     1200   300   Parch Peofi & Tech Swes   70,850   28,286   90,495   32,120   61,932   (28,553)   3.16     1200   500   Parch Peofi & Tech Swes   5,940   3,916   4,700   296   500   (4,200)   89.4     1200   600   Supplies   19,140   14,033   11,100   8,113   6,100   (4,800)   3.16     1200   600   Supplies   19,140   14,033   11,100   8,113   6,100   (4,800)   3.16     1200   100   Salaries   12,483   12,280   13,198   13,198   13,462   264   2.09     1200   200   Payroll Tine & Benefit   5,884   6,147   8,715   5,955   7,246   (1,469)   1.69     1200   200   Payroll Tine & Benefit   5,884   6,147   8,715   5,955   7,246   (1,469)   1.69     1300   500   Other Purch Swes   33,898   48,463   56,000   68,804   70,000   14,000   25,000     1400   200   Payroll Tine & Benefit   33,898   48,463   56,000   68,804   70,000   14,000   25,000     1410   200   Payroll Tine & Benefit   5,844   60,000   1,500   1,500   1,500   0,000     1410   200   Payroll Tine & Benefit   14,931   11,200   1,500   1,500   1,500   1,500   0,000     1410   200   Payroll Tine & Benefit   1,290   1,200   1,500   300   1,500   0,000     1410   200   Payroll Tine & Benefit   1,290   1,200   1,500   1,500   1,500   0,000     1410   200   Payroll Tine & Benefit   1,2910   11,282   1,4555   7,610   12,080   0,000     1410   200   Payroll Tine & Sent   1,612   1,512   1,514   1,558   1,500   1,500   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   0,000     1410   200   Payroll Tine & Benefit   4,992   6,019   5,611   3,107   5,040   6,230   6,230			SPECIAL EDUCATION							
1200   200   Payroll Tax & Benefit   429,581   408,296   451,215   418,112   451,510   295   0.19     1200   300   Purch Profi & Tech Sves   70,850   28,286   90,495   32,120   61,932   (28,563)   31,60     1200   500   Other Purch Sves   5,940   3,936   4,700   296   500   (4,200)   804     1200   600   Supplies   19,140   14,053   11,100   8,113   6,300   (4,800)   43.2     1200   600   Supplies   19,140   14,053   11,100   8,113   6,300   (4,800)   43.2     1260   100   Salaries   12,483   12,280   13,198   13,198   13,462   264   2.09     1260   200   Payroll Tax & Benefit   5,884   6,147   8,715   5,953   7,246   (1,469)   16.9     1200   Parction Total   18,367   18,428   21,913   19,152   20,708   (1,205)   5.59     1300   500   Other Purch Sves   33,898   48,463   56,000   68,804   70,000   14,000   25.0°     1410   100   Salaries   553,182   349,444   357,057   229,407   371,476   14,419   4.09     1410   200   P/R Tax and Benefits   90,564   100,723   90,368   94,148   102,650   6,282   6,282   6,282   6,294   14,000   14,000   15,000   0.09     1410   400   Purch Profix Tech Sves   1,200   1,200   1,500   300   1,500   0.09     1410   600   Other Purch Sves   1,615   2,919   3,000   2,470   3,000   0 0.09     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,755   12,850   81)     1410   700   Property   30,356   36,152   35,742   11,514   40,585   10,816   30,316     1410   700   Property   30,356   36,152   35,742   11,514   40,586   10,816   30,316     1410   700   Purch Profix Tech Sves   1,2970   12,970   12,970   13,290   259   209     1410   700   Purch Profix Each Sves   1,2970   12,970   12,970   13,290   259   209     1410   700   Purch Profix Each Sves   1,2970   12,970   12,970   13,290   259   209     1410   700   Purch Profix Each Benefit   4,992   6,099   5,611   3,107   5,640   6711   10.2     1410   700   Purch Profix Each Benefit   4,992   6,099   5,611   3,107   5,640   6711   10.2     1410   700   Purch Profix Each Benefit   4,992   6,099   5,611   49,269	1200	100	Salaries-Teachers	563,991	559,868	588,591	671,178	601,183	12,592	2.1%
1200   300   Purch Prof Scr Tech Sres   70,850   28,286   90,495   32,120   61,932   (28,563)   31,64     1200   400   Purch Prop Sres   400   0   400   0   600     1200   500   Other Purch Sress   5,940   3,916   4,700   296   500   (4,200)   489.4     1200   600   Supplies   19,140   14,653   11,100   8,113   6,300   (4,800)   43.2     1200   100   Salaries   12,483   12,280   13,198   13,198   13,462   264   2.09     1260   100   Salaries   12,483   12,280   13,198   13,198   13,462   264   2.09     1260   200   Payroll Tax & Benefit   5,884   6,147   8,715   5,953   7,246   (1,469)   16.9     1200   100   Salaries   18,367   18,428   21,913   19,152   20,708   (1,205)   5.59     1200   200   Payroll Tax & Salaries   33,898   48,463   56,000   68,804   70,000   14,000   25.0°     1200   1200   1200   1200   1200   14,000   25.0°     1200   1200   1200   1200   1200   14,000   25.0°     1200   1200   1200   1200   14,000   14,000   25.0°     1200   1200   1200   1200   14,000   14,000   15,000   14,000   15,000     1200   1200   1200   1200   15,000   15	1200	100	Salaries-Ed Assts	298,142	305,990	375,371	302,604	346,215	(29,156)	-7.8%
1200   400   Purch Prop Sves   400   0   400   0   0.09     1200   500   Other Purch Sves   5,940   3,936   4,700   296   500   (4,200)   489.4     1200   600   Supplies   19,140   14,053   11,100   8,113   6,300   (4,200)   489.4     1200   600   Supplies   19,140   14,053   11,100   8,113   6,300   (4,200)   489.4     1200   100   Salaries   12,483   12,280   13,198   13,198   13,1462   264   2.09     1260   100   Salaries   5,884   6,147   8,715   5,955   7,246   (1,469)   16.09     1200   100   Parch Total   18,367   18,428   21,913   19,152   20,708   (1,205)   5.59     1200   Other Purch Sves   33,898   48,463   56,000   68,804   70,000   14,000   25.0°     1200   100   Salaries   353,182   349,444   357,057   229,407   371,476   14,419   4.09     1410   100   Salaries   353,182   349,444   357,057   229,407   371,476   14,419   4.09     1410   200   P/R Tax and Benefits   90,564   100,723   91,608   93,148   102,650   6,282   6.59     1410   400   Purch Prop Sves   154,921   161,240   138,075   143,855   170,255   12,850   8.19     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   3,000   0.00     1410   800   Other Purch Sves   1,615   2,919   3,000   2,470   3,000   0.00     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   300   1,500   0.00     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   300   1,290   2,490     1410   100   Salaries   55,662   58,245   63,870   33,193   61,870   (2,000)   3.19     1410   100   Salaries   546,558   584,894   599,903   583,107   576,975   17,072   3.00     1410   100   Salaries   546,558   584,894   599,903   583,107   576,975   17,072   3.00     1410   100   100,0000000000000000000000000								and the second		0.1%
1200   500   Other Purch Sves   5,940   3,936   4,700   296   500   (4,200)   89.4										-31.6%
100   600   Supplies										
Function Total										
ENGLISH AS A SECOND LANGUAGE   12,483   12,280   13,198   13,198   13,462   264   2.09   200   Payroll Tax & Benefit   5,884   6,147   8,715   5,953   7,246   (1,469)   -16.9   Function Total   18,367   18,428   21,913   19,152   20,708   (1,205)   5.59   10,000   14,000   25.0°   10,000   14,000   25.0°   10,000   14,000   25.0°   10,000   14,000   25.0°   10,000   14,000   25.0°   10,000   14,000   25.0°   14,000   25.0°   14,000   25.0°   25.0°   20.0	1200	000								-3.5%
1260   100   Salaries   12,483   12,280   13,198   13,198   13,462   264   2.09     Paycell Tax & Benefit   5,884   6,147   8,715   5,955   7,246   (1,469)   -16.9     Punction Total   18,367   18,428   21,913   19,152   20,708   (1,205)   -5.59     VOCATIONAL PROGRAM   18,367   18,428   21,913   19,152   20,708   (1,205)   -5.59     1300   500   Other Purch Swes   33,898   48,463   56,000   68,804   70,000   14,000   25.0°     Punction Total   33,898   48,463   56,000   68,804   70,000   14,000   25.0°     ATHLETICS   1410   100   Salaries   353,182   349,444   357,057   229,407   371,476   14,419   4.09     1410   200   P/R Tax and Benefits   90,564   100,723   96,368   94,148   102,650   6,282   6.59     1410   400   Purch Profi & Tech Swes   1,200   1,200   1,500   300   1,500   0 0.09     1410   400   Purch Profi & Tech Swes   14,921   161,240   158,075   143,853   170,925   12,850   819     1410   500   Other Purch Swes   1,615   2,919   3,000   2,470   3,000   0 0.09     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   47.0°     1410   700   Property   36,356   36,152   35,742   11,534   46,558   10,816   30.3°     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   320   6.29     Punction Total   655,653   667,844   671,477   494,056   713,689   42,212   6.39     Punction Total   73,424   77,254   82,451   49,269   80,139   (2,312)   2.89     1420   300   Purch Profi & Tech Swes   12,970   12,970   12,970   13,229   259   2.09     Punction Total   73,424   77,254   82,451   49,269   80,139   (2,312)   2.89     1420   300   Purch Profi & Tech Swes   12,670   12,970   12,970   13,212   2.59   2.09     1420   300   Purch Profi & Tech Swes   12,670   12,970   12,970   12,970   12,970   12,970   12,070				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,	,,	-,,	,,,		
1260   200   Psyroll Tax & Benefit   5,884   6,147   8,715   5,955   7,246   (1,469)   -16.9			ENGLISH AS A SECOND LAN	GUAGE						
Panetion Total   18,367   18,428   21,913   19,152   20,708   (1,205)   5.59										2.0%
VOCATIONAL PROGRAM   14,000   25,000   68,804   70,000   14,000   25,000	1260	200								-16.9%
33,898			Function Iotal	18,367	18,428	21,913	19,152	20,708	(1,205)	-5.5%
33,898			VOCATIONAL PROGRAM							
ATHLETICS  1410 100 Salaries	1300	500		33,898	48,463	56,000	68,804	70,000	14,000	25.0%
1410   100   Salaries   353,182   349,444   357,057   229,407   371,476   14,419   4.09     1410   200   P/R Tax and Benefits   90,564   100,723   96,368   94,148   102,650   6,282   6.59     1410   300   Purch Profl & Tech Sves   1,200   1,200   1,500   300   1,500   0 0.09     1410   400   Purch Prop Sves   154,921   161,240   158,075   143,853   170,925   12,850   8.19     1410   500   Other Purch Sves   1,615   2,919   3,000   2,470   3,000   0 0.09     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   170,000     1410   700   Property   36,356   36,152   35,742   11,534   46,558   10,816   30.3     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   320   6.29     Function Total   655,653   667,844   671,477   494,056   713,689   42,212   6.39     1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   3.19     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2     1420   300   Purch Profl & Tech Sves   12,970   12,970   12,970   13,229   259   2.0     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   -2.88     GUIDANCE   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   400   Purch Profl & Tech Sves   200   200   2,250   0   250   (2,000)   -88,90     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,615   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,77     2120   800   Other Purch Sves   5,765   5,743   4,250   1,073   4,615   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,77     2120   800   Other Purch Sves   5,765   5,743   4,250   1,073   4,615   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,77     2120   800   Other Purch Sves   5,765   5,743   4,250   1,075   4,615			Function Total	33,898	48,463	56,000	68,804	70,000	14,000	25.0%
1410   100   Salaries   353,182   349,444   357,057   229,407   371,476   14,419   4.09     1410   200   P/R Tax and Benefits   90,564   100,723   96,368   94,148   102,650   6,282   6.59     1410   300   Purch Profl & Tech Sves   1,200   1,200   1,500   300   1,500   0 0.09     1410   400   Purch Prop Sves   154,921   161,240   158,075   143,853   170,925   12,850   8.19     1410   500   Other Purch Sves   1,615   2,919   3,000   2,470   3,000   0 0.09     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   1.70     1410   700   Property   36,356   36,152   35,742   11,534   46,558   10,816   30.3     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   320   6.29     Function Total   655,653   667,844   671,477   494,056   713,689   42,212   6.39     1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   3.19     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2     1420   300   Purch Profl & Tech Sves   12,970   12,970   12,970   13,229   259   2.0     1420   100   Salaries   73,424   77,254   82,451   49,269   80,139   (2,312)   -2.88     GUIDANCE   2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   400   Purch Profl & Tech Sves   200   200   2,250   0   250   (2,000)   -88,90     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,615   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,77     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39     2120   800   Other Objects   115   115   280   225   280   0   0.09     2120   500   Other Purch Sves   5,765   5,743   4,250   1,650   8,870   1,700   23,77     2120   800   Other Purch Sves   5,765   5,743   4,250   1,650   8,870   1,700										
1410   200   P/R Tax and Benefits   90,564   100,723   96,368   94,148   102,650   6,282   6.59     1410   300   Purch Profi & Tech Sves   1,200   1,200   1,500   300   1,500   0 0.09     1410   400   Purch Profi & Tech Sves   154,921   161,240   158,075   143,853   170,925   12,850   8.19     1410   500   Other Purch Sves   1,615   2,919   3,000   2,470   3,000   0 0.09     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   170,014     1410   700   Property   36,356   36,152   35,742   11,534   46,558   10,816   30.3     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   320   6.29     Function Total   655,653   667,844   671,477   494,056   713,689   42,212   6.39     1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   -3.19     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,046   (5711   10.2     1420   300   Purch Profi & Tech Sves   12,970   12,970   12,970   12,970   13,229   259   2.09     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   2.89     2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.09     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   400   Purch Profi & Tech Sves   200   200   2,250   0   250   (2,000)   88.9     2120   400   Purch Profi & Tech Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23.76     2120   800   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23.76     2120   800   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23.76     2120   800   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700										
1410   300   Purch Profil & Tech Sves   1,200   1,200   1,500   300   1,500   0 0.09     1410   400   Purch Prop Sves   154,921   161,240   158,075   143,853   170,925   12,850   8.19     1410   500   Other Purch Sves   1,615   2,919   3,000   2,470   3,000   0 0.09     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   47.00     1410   700   Property   30,356   36,152   35,742   11,534   46,558   10,816   30,35     1410   800   Other Objects   4,885   4,885   5,180   4,734   45,550   320   6.29     Function Total   655,653   667,844   671,477   494,056   713,689   42,212   6.39     1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   3.19     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2     1420   300   Purch Profi & Tech Sves   12,970   12,970   12,970   13,229   259   2.09     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   -2.89     2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.09     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   300   Purch Profi & Tech Sves   200   200   2,250   0   250   (2,000)   88,9     2120   400   Purch Prof & Sees   220   216   225   217   225   0   0.09     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23.76     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39				0.000 0.000						
1410   400   Purch Prop Svcs   154,921   161,240   158,075   143,853   170,925   12,850   8.19     1410   500   Other Purch Svcs   1,615   2,919   3,000   2,470   3,000   0 0.09     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   -17.0°     1410   700   Property   36,356   36,152   35,742   11,534   46,558   10,816   30.3°     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   320   6.29									75	
1410   500   Other Purch Sves   1,615   2,919   3,000   2,470   3,000   0   0.09     1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   -17.01     1410   700   Property   36,356   36,152   35,742   11,534   46,558   10,816   30.3     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   320   6.29     Function Total   655,653   667,844   671,477   494,056   713,689   42,212   6.39     COCURRICULAR   1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   -3.19     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2     1420   300   Purch Profl & Tech Sves   12,970   12,970   12,970   12,970   13,229   259   2.09     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   -2.85     GUIDANCE   2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   400   Purch Profl & Tech Sves   200   200   2,250   0   250   (2,000)   -88,970     2120   400   Purch Profl & Tech Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,77     2120   800   Other Purch Sves   5,485   5,465   7,170   1,650   8,870   1,700   23,77     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39     200										8.1%
1410   600   Supplies   12,930   11,282   14,555   7,610   12,080   (2,475)   -17.0°     1410   700   Property   36,356   36,152   35,742   11,534   46,558   10,816   30,3°     1410   800   Other Objects   4,885   5,180   4,734   5,500   320   6,2°     Function Total   655,653   667,844   671,477   494,056   713,689   42,212   6,39     1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   -3.1°     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2°     1420   300   Purch Profl & Tech Sves   12,970   12,970   12,970   12,970   13,229   259   2.0°     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   -2.8°     2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.0°     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.1°     2120   300   Purch Profl & Tech Sves   200   200   2,250   0   250   (2,000)   88,9°     2120   400   Purch Profl & Tech Sves   220   216   225   217   225   0   0.0°     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.1°     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23.7°     2120   800   Other Objects   115   115   280   225   280   0   0.0°     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.3°										0.0%
1410   700   Property   36,356   36,152   35,742   11,534   46,558   10,816   30.3°     1410   800   Other Objects   4,885   4,885   5,180   4,734   5,500   320   6.2°     Function Total   655,653   667,844   671,477   494,056   713,689   42,212   6.3°     COCURRICULAR   1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   -3.1°     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2°     1420   300   Purch Profl & Tech Svcs   12,970   12,970   12,970   13,229   259   2.0°     Function Total   73,424   77,254   82,451   49,269   80,159   (2,312)   -2.8°     GUIDANCE   2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.0°     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.1°     2120   300   Purch Profl & Tech Svcs   200   200   2,250   0   250   (2,000)   88.9°     2120   400   Purch Prop Svcs   2200   216   225   217   225   0   0.0°     2120   500   Other Purch Svcs   5,765   5,743   4,250   1,073   4,635   385   9.1°     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,7°     2120   800   Other Objects   115   115   280   225   280   0   0.0°     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.3°									13	-17.0%
Panelion Total   655,653   667,844   671,477   494,056   713,689   42,212   6.39			. ,					0.5%	No.	30.3%
COCURRICULAR  1420 100 Salaries 55,862 58,245 63,870 33,193 61,870 (2,000) -3.19  1420 200 Payroll Tax & Benefit 4,592 6,039 5,611 3,107 5,040 (571) -10.2*  1420 300 Purch Profl & Tech Svcs 12,970 12,970 12,970 12,970 13,229 259 2.09  Function Total 73,424 77,254 82,451 49,269 80,139 (2,312) -2.89  GUIDANCE  2120 100 Salaries 546,558 584,894 559,903 583,107 576,975 17,072 3.09  2120 200 Payroll Tax & Benefit 263,963 259,190 265,283 261,305 284,164 18,881 7.19  2120 300 Purch Profl & Tech Svcs 200 200 2,250 0 250 (2,000) -88.9  2120 400 Purch Prop Svcs 220 216 225 217 225 0 0.09  2120 500 Other Purch Svcs 5,765 5,743 4,250 1,073 4,635 385 9.19  2120 600 Supplies 5,485 5,465 7,170 1,650 8,870 1,700 23,77  2120 800 Other Objects 115 115 280 225 280 0 0.09  Function Total 822,306 855,823 839,361 847,577 875,399 36,038 4.39	1410	800								6.2%
1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   -3.19     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2     1420   300   Purch Profl & Tech Sves   12,970   12,970   12,970   12,970   13,229   2.59   2.09     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   -2.89     2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.09     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   300   Purch Profl & Tech Sves   200   200   2,250   0   250   (2,000)   -88,92     2120   400   Purch Profl & Tech Sves   2200   216   225   217   225   0   0.09     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,78     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39     200   200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200     200   200   200   200   200   200   200     200   200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200     200   200   200   200     200   200   200			Function Total	655,653	667,844	671,477	494,056	713,689	42,212	6.3%
1420   100   Salaries   55,862   58,245   63,870   33,193   61,870   (2,000)   -3.19     1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2     1420   300   Purch Profl & Tech Sves   12,970   12,970   12,970   12,970   13,229   2.59   2.09     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   -2.89     2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.09     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   300   Purch Profl & Tech Sves   200   200   2,250   0   250   (2,000)   -88,92     2120   400   Purch Profl & Tech Sves   2200   216   225   217   225   0   0.09     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,78     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39     200   200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200   200     200   200   200   200   200   200   200   200     200   200   200   200   200   200   200     200   200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200   200     200   200   200   200     200   200   200   200     200   200   200			COCURRICUL AR							
1420   200   Payroll Tax & Benefit   4,592   6,039   5,611   3,107   5,040   (571)   -10.2     1420   300   Purch Profl & Tech Svcs   12,970   12,970   12,970   12,970   13,229   259   2.09     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   -2.89     GUIDANCE   2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.09     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   300   Purch Profl & Tech Svcs   200   200   2,250   0   250   (2,000)   -88,9     2120   400   Purch Prop Svcs   220   216   225   217   225   0   0.09     2120   500   Other Purch Svcs   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23.7°     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39	1420	100		55.862	58.245	63.870	33.193	61.870	(2.000)	-3.1%
1420   300   Purch Profl & Tech Svcs   12,970   12,970   12,970   12,970   13,229   259   2.09     Function Total   73,424   77,254   82,451   49,269   80,139   (2,312)   2.89     GUIDANCE   2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.09     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   300   Purch Profl & Tech Svcs   200   200   2,250   0   250   (2,000)   88.9     2120   400   Purch Prop Svcs   220   216   225   217   225   0   0.09     2120   500   Other Purch Svcs   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,77     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39								1000000		-10.2%
Function Total   73,424										2.0%
2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.09     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   300   Purch Profi & Tech Sves   200   2,00   2,250   0   250   (2,000)   88.9     2120   400   Purch Prop Sves   220   216   225   217   225   0   0.09     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,77     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39				73,424					(2,312)	-2.8%
2120   100   Salaries   546,558   584,894   559,903   583,107   576,975   17,072   3.09     2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   300   Purch Profi & Tech Sves   200   2,00   2,250   0   250   (2,000)   88.9     2120   400   Purch Prop Sves   220   216   225   217   225   0   0.09     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,77     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39										
2120   200   Payroll Tax & Benefit   263,963   259,190   265,283   261,305   284,164   18,881   7.19     2120   300   Purch Prof & Tech Sves   200   200   2,250   0   250   (2,000)   -88.99     2120   400   Purch Prof Sves   220   216   225   217   225   0   0.09     2120   500   Other Purch Sves   5,765   5,743   4,250   1,073   4,635   385   9.19     2120   600   Supplies   5,485   5,465   7,170   1,650   8,870   1,700   23,7°     2120   800   Other Objects   115   115   280   225   280   0   0.09     Function Total   822,306   855,823   839,361   847,577   875,399   36,038   4.39	2122	100		E44 550	E0 1 00 1	EE0 002	502 102	EDC 007	12.022	2.00/
2120         300         Purch Profl & Tech Svcs         200         200         2,250         0         250         (2,000)         48.9           2120         400         Purch Prop Svcs         220         216         225         217         225         0         0.09           2120         500         Other Purch Svcs         5,765         5,743         4,250         1,073         4,635         385         9.19           2120         600         Supplies         5,485         5,465         7,170         1,500         8,870         1,700         23.7°           2120         800         Other Objects         115         115         280         225         280         0         0.09           Function Total         822,306         855,823         839,361         847,577         875,399         36,038         4.39										
2120         400         Purch Prop Sves         220         216         225         217         225         0         0.09           2120         500         Other Purch Sves         5,765         5,743         4,250         1,073         4,635         385         9.19           2120         600         Supplies         5,485         5,465         7,170         1,650         8,870         1,700         23.7°           2120         800         Other Objects         115         115         280         225         280         0         0.09           Function Total         822,306         855,823         839,361         847,577         875,399         36,038         4.39				200000				20		7.1% -88.9%
2120         500         Other Purch Sves         5,765         5,743         4,250         1,073         4,635         385         9.19           2120         600         Supplies         5,485         5,465         7,170         1,650         8,870         1,700         23,76           2120         800         Other Objects         115         115         280         225         280         0         0.09           Function Total         822,306         855,823         839,361         847,577         875,399         36,038         4.39										0.0%
2120         600         Supplies         5,485         5,465         7,170         1,650         8,870         1,700         23.7°           2120         800         Other Objects         115         115         280         225         280         0         0.0°           Function Total         822,306         855,823         839,361         847,577         875,399         36,038         4.39										9.1%
Function Total 822,306 855,823 839,361 847,577 875,399 36,038 4.39										23.7%
	2120	800								0.0%
HEALTH SERVICES			Function Total	822,306	855,823	839,361	847,577	875,399	36,038	4.3%
HEALTH SERVICES			HEALEH OPPLEASE							
			HEALTH SERVICES	L	ı				l	

DRESD	EN SO	CHOOL DISTRICT				2014-15	2015-16	Budget	
2015-16		School Year	2013-14	2013-14	2014-15	Exp'd &	Proposed	Increase/	
Func	Obj	Proposed Budget	Budget	Actual	Budget	Enc'd	Budget	(Decrease)	% Chg
2134	100	Salaries	67,471	68,531	70,148	73,580	74,740	4,592	6.5%
2134	200	Payroll Tax & Benefit	8,448	7,747	8,757	7,940	9,575	818	9.3%
2134	300	Purch Profl & Tech Svcs	1,360	1,443	1,360	0	1,360	0	0.0%
2134	400	Purch Prop Svcs	175	0	175	4	325	150	85.7%
2134	600	Supplies	3,655	3,541	5,335	1,022	5,870	535	10.0%
2134	700	Property	0	0	0	0	0	0	n/a
2134	800	Other Objects	125	100	175	0	265	90	51.4%
		Function Total	81,234	81,363	85,950	82,546	92,135	6,185	7.2%
		CURRICULUM DEVELOPMEN	NT						
2212	300	Purch Profl & Tech Svcs	3,000	16,753	3,000	5,045	3,000	0	0.0%
2212	500	Function Total	3,000	16,753	3,000	5,045	3,000	0	0.0%
				,		, ,			
		STAFF DEVELOPMENT		00 10 100		02070			
2213	100	Salaries	5,500	4,455	5,500	160	5,500	0	0.0%
2213	200	P/R Tax and Benefits	93,834	99,808	94,603	32,392	85,094	(9,509)	-10.1%
		Function Total	99,334	104,263	100,103	32,552	90,594	(9,509)	-9.5%
		DRESDEN PLAN							
2214	100	Salaries	7,245	7,165	7,245	7,217	7,250	5	0.1%
2214	200	Payroll Tax & Benefit	0	868	0	646	0	0	n/a
		Function Total	7,245	8,033	7,245	7,863	7,250	5	0.1%
		MEDIA (Library)							
2221	100	Salaries	136,793	134,256	145,493	146,557	139,437	(6,056)	-4.2%
2221	200	Payroll Tax & Benefit	31,874	84,451	70,190	54,431	57,801	(12,389)	-17.7%
2221	400	Purch Prop Svcs	4,255	4,253	6,000	1,684	5,000	(1,000)	-16.7%
2221	500	Other Purch Svcs	3,015	3,012	3,000	947	6,250	3,250	108.3%
2221	600	Supplies	53,965	53,796	55,450	33,392	60,225	4,775	8.6%
2221	700	Property	21,905	21,884	16,000	12,470	8,300	(7,700)	-48.1%
2221	800	Other Objects	690	686	740	472	1,060	320	43.2%
2221	000	Function Total	252,497	302,338	296,873	249,954	278,073	(18,800)	-6.3%
2412	100	SCHOOL ADMINISTRATION				((8.0==			0.70/
2410	100	Salaries	613,648	624,582	635,809	667,852	690,919	55,110	8.7%
2410	200	Payroll Tax & Benefit	704,002	710,017	648,573	633,846	598,522	(50,051)	-7.7%
2410	300	Purch Profl & Tech Svcs	3,980	4,171	3,010	2,950	4,510	1,500	49.8%
2410	400	Purch Prop Svcs	8,000	7,320	9,420	3,867	15,765	6,345	67.4%
2410	500	Other Purch Svcs	46,895	42,979	49,750	26,833	49,450	(300)	-0.6%
2410	600	Supplies	20,160	19,465	22,410	2,812	22,410	0	0.0%
2410	700	Equipment	0	123	0	F 01.	0	_	2.20/
2410	800	Other Objects Function Total	4,810	1,412,461	5,000	5,014	5,000	12.604	0.0%
		runction Iotal	1,401,495	1,413,461	1,373,972	1,343,172	1,386,576	12,604	0.9%

DRESDI	EN SC	CHOOL DISTRICT				2014-15	2015-16	Budget	
2015-16		School Year	2013-14	2013-14	2014-15	Exp'd &	Proposed	Increase/	
Func	Obj	Proposed Budget	Budget	Actual	Budget	Enc'd	Budget	(Decrease)	% Chg
		BUILDING MAINTENANCE	ı						
2610	400	Purch Prop Svcs	50,915	45,075	51,115	44,600	52,600	1,485	2.9%
2610	600	Supplies	23,500	22,213	23,150	20,914	23,000	(150)	-0.6%
2610	700	Property	2,015	1,711	0	0	1,100	1,100	n/a
2610	800	Other Objects	0	0	0	0	0	0	n/a
		Function Total	76,430	68,999	74,265	65,513	76,700	2,435	3.3%
2622		CUSTODIAL SERVICES				221 000		(21.020)	0.50/
2620 2620	100 200	Salaries P/R Tax and Benefits	373,124 168,836	321,430 146,027	375,376 169,339	331,998 162,254	343,447 155,672	(31,929) (13,667)	-8.5% -8.1%
2620	400	Purch Prop Svcs	19,000	23,340	19,000	13,759	23,000	4,000	21.1%
2620	500	Other Purch Svcs	0	25,510	300	0	25,000	(300)	-100.0%
2620	600	Supplies	185,460	191,430	196,200	170,349	202,865	6,665	3.4%
2620	700	Property	3,750	3,627	700	699	2,500	1,800	257.1%
		Function Total	750,170	685,854	760,915	679,060	727,484	(33,431)	-4.4%
		Page 1 may for the constraint of the constraint							
		GROUNDS MAINTENANCE							
2630	400	Purch Prop Svcs	124,963	125,708	126,202	126,026	127,751	1,549	1.2% 0.0%
2630 2630	600 700	Supplies Property	1,250 550	1,222	1,600 600	1,487 0	1,600 600	0	0.0%
2030	700	Function Total	126,763	126,929	128,402	127,513	129,951	1,549	1.2%
		1	120,100	120,727	120,102	121,515	127,751	2,5 15	11270
		PUPIL TRANSPORTATION							
2700	500	Other Purch Svcs	0	o	0	0	18,000	18,000	n/a
		Function Total	0	0	0	0	18,000	18,000	n/a
		SPECIAL ED TRANSPORTATI							# co/
2722	500	Other Purch Svcs	0	63	5,400	2,347	5,700	300	5.6%
		Function Total	0	63	5,400	2,347	5,700	300	5.6%
		VOCATIONAL TRANSPORTA	I TION						
2723	500	Other Purch Svcs	19,000	20,339	20,283	20,083	21,081	798	3.9%
		Function Total	19,000	20,339	20,283	20,083	21,081	798	3.9%
		ATHLETIC TRANSPORTATIO							
2724	500	Other Purch Svcs	141,780	133,104	144,690	54,575	155,230	10,540	7.3%
		Function Total	141,780	133,104	144,690	54,575	155,230	10,540	7.3%
		FIELD TRIPS							
2725	500	Other Purch Svcs	18,135	13,670	21,090	4,279	34,050	12,960	61.5%
2(2)	500	Function Total	18,135	13,670	21,090	4,279	34,050	12,960	61.5%
			10,100	15,0,0	22,070	,,=.,	,,,,,,,,		/0
		SITE IMPROVEMENTS							
4200	400	Purch Prop Svcs	16,950	28,241	9,600	9,438	24,400	14,800	154.2%
		Function Total	16,950	28,241	9,600	9,438	24,400	14,800	154.2%
1600	100	BUILDING IMPROVEMENTS	20.000	24.704	20.400	25 (21	500	(28.022)	00.20/
4600	400	Purch Prop Svcs Function Total	20,900	24,794 24,794	29,400 29,400	25,671 25,671	500 500	(28,900)	-98.3% -98.3%
		runction total	20,900	24,194	29,400	25,071	300	(20,900)	-90.370
		INTERFUND TRANSFER OUT	Γ						
5221		Other Objects	21,000	21,906	27,000	32,844	22,000	(5,000)	-18.5%
		Function Total	21,000	21,906	27,000	32,844	22,000	(5,000)	-18.5%
						1207-200-200-20			
1		HIGH SCHOOL TOTAL	12,293,796	12,156,338	12,541,579	11,622,586	12,784,176	224,048	1.8%
I		DISTRICT TOTAL	23,462,016	23,195,676	24,104,643	22,588,931	24,631,237	526,594	2.2%
1		DIGITAL TOTAL	27,702,010	20,190,010	27,107,040	22,700,731	24,031,237	520,594	2.270

#### **Independent Auditor's Report - Excerpts**



#### PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX- 603-224-1380

#### INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board Dresden School District Hanover, New Hampshire

#### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and aggregate remaining fund information of the Dresden School District as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and aggregate remaining fund information of the Dresden School District as of June 30, 2014, and the respective changes in financial position for the year then ended and the budgetary comparison information for the general fund in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

Required Supplementary Information - Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis (pages 3 through 9) and the Schedule of Funding Progress for Other Postemployment Benefit Plan (page 33) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers them to

#### Dresden School District Independent Auditor's Report

be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information - Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Dresden School District's basic financial statements. The combining and individual fund financial schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Pladrik & Sanderson Professional Association

January 27, 2015

#### EXHIBIT C-1 DRESDEN SCHOOL DISTRICT

#### Governmental Funds Balance Sheet June 30, 2014

		Special Re	venue Funds Richmond	Capital Project	Other	Total	
			Food	Athletics	Governmental	Governmental	
	General	Grants	Service	Field	Funds	Funds	
ASSETS							
Cash and cash equivalents	\$ 239,361	\$ -	\$ -	\$ -	\$ 19,753	\$ 259,114	
Receivables:							
Accounts	53,206	-	-	-	23,940	77,146	
Intergovernmental	133,711	80,126	52	-	-	213,889	
Interfund	121,059	-	-	-	-	121,059	
Prepaid items	6,578					6,578	
Total assets	\$ 553,915	\$ 80,126	\$ 52	\$ -	\$ 43,693	\$ 677,786	
LIABILITIES							
Accounts payable	\$ 71,446	\$ -	\$ 6,399	\$ 25,399	\$ 5,687	\$ 108,931	
Accrued salaries and benefits	1,558	-	-	-	-	1,558	
Interfund payable		80,126	27,886	4,325	8,722	121,059	
Total liabilities	73,004	80,126	34,285	29,724	14,409	231,548	
DEFERRED INFLOWS OF RESOURCES							
Unavailable revenue - grants and donations	2,000					2,000	
FUND BALANCES (DEFICIT)							
Nonspendable	6,578	-	-	-	-	6,578	
Restricted	59,022	-	-	-	9,448	68,470	
Committed	56,126	-	-	-	19,836	75,962	
Assigned			-	-	-	2,312	
Unassigned	354,873		(34,233)	(29,724)		290,916	
Total fund balances (deficit)	478,911		(34,233)	(29,724)	29,284	444,238	
Total liabilities, deferred inflows							
of resources, and fund balances	\$ 553,915	\$ 80,126	\$ 52	\$ -	\$ 43,693	\$ 677,786	

The notes to the basic financial statements are an integral part of this statement.

#### EXHIBIT C-3 DRESDEN SCHOOL DISTRICT

#### Governmental Funds

#### Statement of Revenues, Expenditures, and Changes in Fund Balances For the Fiscal Year Ended June 30, 2014

		Special Re	Special Revenue Funds			
			Richmond	Project	Other	Total
			Food	Athletics	Governmental	Governmental
	General	Grants	Service	Field	Funds	Funds
REVENUES						
School district assessment	\$ 18,416,684	\$ -	\$ -	\$ -	\$ -	\$ 18,416,684
Other local	4,072,057	-	234,258	-	333,493	4,639,808
State	552,044	-	518	-	-	552,562
Federal	-	226,854	-	-	-	226,854
Total revenues	23,040,785	226,854	234,776		333,493	23,835,908
EXPENDITURES						
Current:						
Instruction	12,943,732	226,854	-	-	110,975	13,281,561
Support services:						
Student	1,224,169	-	-	-	-	1,224,169
Instructional staff	644,455	-	-	-	-	644,455
General administration	73,338	-	-	-	-	73,338
Executive administration	794,970	-	-	-	-	794,970
School administration	2,031,125	-	-	-	-	2,031,125
Operation and maintenance of plant	1,845,829	-	-	-	-	1,845,829
Student transportation	176,746	-	-	-	5,041	181,787
Noninstructional services	-	-	267,366	-	241,425	508,791
Debt service:						
Principal	2,247,520	-	-	-	-	2,247,520
Interest	1,222,890	-	-	-	-	1,222,890
Facilities acquisition and construction	107,939	_	-	29,724	-	137,663
Total expenditures	23,312,713	226,854	267,366	29,724	357,441	24,194,098
Deficiency of revenues under expenditures	(271,928)		(32,590)	(29,724)	(23,948)	(358,190)
OTHER FINANCING SOURCES (USES)						
Transfers in	_	_	9,026	_	21,906	30,932
Transfers out	(30,932)	_	,,020	-		(30,932)
Total other financing sources (uses)	(30,932)		9,026		21,906	
Net change in fund balances	(302,860)	-	(23,564)	(29,724)	(2,042)	(358,190)
Fund balances (deficit), beginning						
as restated (see Note 11)	781,771	_	(10,669)	-	31,326	802,428
Fund balances (deficit), ending	\$ 478,911	S -	\$ (34,233)	\$ (29,724)	\$ 29,284	\$ 444,238

The notes to the basic financial statements are an integral part of this statement.

#### SCHEDULE 1 DRESDEN SCHOOL DISTRICT

#### Major General Fund

#### Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis) For the Fiscal Year Ended June 30, 2014

	Estimated	Actual	Variance Positive (Negative)
School district assessment:			
Current appropriation	\$ 18,416,684	\$ 18,416,684	\$ -
Other local sources:			
Tuition	3,668,054	3,693,221	25,167
Investment income	5,000	713	(4,287)
Student activities	172,000	143,741	(28,259)
Rentals	35,000	27,235	(7,765)
Refunds	5,000	19,407	14,407
Miscellaneous	108,000	187,740	79,740
Total from other local sources	3,993,054	4,072,057	79,003
State sources:			
School building aid	518,801	518,802	1
Vocational aid	20,350	33,242	12,892
Total from state sources	539,151	552,044	12,893
Federal sources:			
Other	3,000		(3,000)
Total revenues	22,951,889	\$ 23,040,785	\$ 88,896
Fund balance used to reduce school district assessment	510,127		
Total revenues and use of fund balance	\$ 23,462,016		

#### SCHEDULE 2 DRESDEN SCHOOL DISTRICT

#### Major General Fund

Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended June 30, 2014

	Encumbered from Prior Year		Appropriations		Expenditures		Encumbered to Subsequent Year		Variance Positive Negative)
Current:									
Instruction:									
Regular programs	\$ -	\$	9,658,364	\$	9,534,225	\$	-	\$	124,139
Special programs	3,875		2,579,153		2,530,313		-		52,715
Vocational programs	-		33,898		48,463		-		(14,565)
Other			757,964		830,731		-		(72,767)
Total instruction	3,875		13,029,379		12,943,732				89,522
Support services:									
Student	-		1,191,795		1,224,169		-	(32,374)	
Instructional staff	6,359		571,455		644,455		-		(66,641)
General administration	-		125,436		73,338		-		52,098
Executive administration	-		794,870		794,970		-		(100)
School administration	-		1,987,066		2,031,125		-		(44,059)
Operation and maintenance of plant	323		2,007,265		1,845,829		2,312		159,447
Student transportation	-		198,490		176,746		_		21,744
Total support services	6,682		6,876,377		6,790,632		2,312		90,115
Debt service:									
Principal of long-term debt	-		2,247,520		2,247,520		-		-
Interest on long-term debt	-		1,222,890		1,222,890		-		-
Total debt service			3,470,410		3,470,410		-		-
Facilities acquisition and construction	47,665		49,850		107,939				(10,424)
Other financing uses:									
Transfers out			36,000		30,932				5,068
Total appropriations, expenditures, other financing uses, and encumbrances	\$ 58,222	\$	23,462,016	\$ 2	23,343,645	\$	2,312	\$	174,281

## SCHEDULE 3 DRESDEN SCHOOL DISTRICT

#### Major General Fund

### Schedule of Changes in Unassigned Fund Balance (Non-GAAP Budgetary Basis) For the Fiscal Year Ended June 30, 2014

Unassigned fund balance, beginning	\$ 604,738
Changes:	
Fund balance used to reduce school district assessment	(510,127)
2013-2014 Budget summary:	
Revenue surplus (Schedule 1) \$	88,896
Unexpended balance of appropriations (Schedule 2)	74,281
2013-2014 Budget surplus	263,177
Increase in nonspendable fund balance	(1,516)
Increase in restricted fund balance	(1,399)
Unassigned fund balance, ending	\$ 354,873

#### Hanover High School Class of 2014

- · Aalvik, Sarah
- Acker, Emily Wells
   Alavilli, Aparna V.\*\*
   Alberigi, Megan
   Alberta, Erich
   Anthony-DuScheid, Henry
   Arbogast, Jude T.\*\*
- Barraclough, Rupert A.
   Barrington, Isabella A.\*\*
   Barry, Marina E.
- Becker, Chelsea E.
   Beliveau, Cathleen M.\*
- Birenbaum, Sara\*\*
   Boffa, Jack Martinez
   Boghosian, Rachel C.
   Boillotat, Jack E.
   Boitnott, Andrea R.\*\*
- Butler, Emma Shepard
- Bynum, Alexander W.
- Caddell-Wood, Signe P.
- Cadow, Tucker L
   Cady, Natalia F.
   Caffry, Philip John\*\*
- Callaghan, Natalia
- Callahan, Claire D.\*\*
- Campbell, Miles\*
   Carey, Samuel B.\*\*
   Carr, Christopher Calvin
   Carson-Turner, Benjamin
   Cavallaro, Shawn R.
   Celone, Camille Rene
- Chambers, Nicholas P.

- Chambers, Olivia C.
   Chatot, Zachary
   Clerkin, Taylor A.
   Collison, Catherine D.\*\*
   Cook, Ellen C.
   Cornell, Mary C.
   Croitoru, Grace N.
- Cudney, Cory Skye
   Cullen, Phoebe E
   Daley, Eileen A.\*
- Daniels, Trevor C.
- Danilek, Lee E.\*
- Davis, Isaac D.
   Daviss III, David B.
   Dennison, Haley
- Dhamrait, Monika S.
   Doganyigit, Elif
   Doyle, Zola M.\*
   Dubitsky, Lena O.\*
   Estes, Hailey Madison
   Farnham, Jacob
   Ferneau, Nathalie A.
   Fiering, Ben O.
   Fillo, William J.
   Flory, John
- Fordy, Jacques
   Foster, Aizhan E.
- Friedland, Jared A.
   Friets, Sophie L.
   Gardner, Worthy D.
   Gautham, Ila X.
- Geraghty, Edmund J.

- Gomathinayagam, Karthik Gomez, Sofia\*\* Good, Seamus C.
- Goodrich, Charlotte E.
   Gosselin, Sophie R.
   Gosselin, Stephanie G.
   Gougelet, Emily L.
- Graber, Jyoti Aparna
- Granizo-Mackenzie, Zoe
   Grant, Alexander
   Green, Eleanor S.
- Greenwald, Evan Meyer
- Gurwitt, Sam\*
- Hagen, Brandon R.
   Hajajra, Omar
- Hankel, Camille R.\*
   Hartman, Benjamin R.
- Hazlett, Daniel A.
- Healy, Kyle A.
- Herndon-Miller, Benjamin\*\*
- Hill, Shannon P. Hinck, Erica C.
- Hooper Goetinck, Dylan
   Howell, Caroline Marie\*
- Huizenga, Andrew K.
- Huizenga, Noah R.
- Kaplan, Rainie M.
   Keating, Evyn S.\*
- Keats, Bergren S.
   Kline-Schoder, Alina
   Kuhne, Jara J.

#### Hanover High School Class of 2014

La Porta, Tomas

Lacy, Araya P.

Langford, Dwight

- Leazier, Clark
- LeBaron-Brien, Sumner Leonard, Jeremiah R.
- Leskovar, Matthew H.
   Levin, Jordan Patchen
   Li, Jeffrey W.\*
   Lightbody, Jack H.
- Linehan, Gabriel G.
   Mabey, Pierce
   Madden, Andrew\*\*
   Martin, William Desmond
- Mayo, Michael J.
   McCarthy, Stephen A.\*\*
   McClelland, Olivia D.
   McGowan, Kendra
   McShane, Ian
   Merritt, Mesa P.
- Muller, Sarah D.
   Mulvihill, Madeline Jane
- Murphy, Alexander E.
   Nadeau, Brooke S.
   Nagle, Conor B.
   Natarajan, Aditya\*
- Navarro Roby, Santiago\*\*
   Nice, Hannah C.\*
- Nolan, Brenna
   O'Donnell, Carolyn R.
   Owen, Zachary

Papadoliopoulos, Aphrodite
Patten, Eleanor J.\*\*
Pearson, Jonathan T.
Pearson, Kristen R.\*
Peters, Thomas J.
Phillips, Darby L.
Presland-Byrne, Corrie

- Rhim, Brendan
   Robbins, Liesel Sue\*\*
   Roberts, Jack E.\*\*
   Robertson, Matthew J.
- Robins, Henry
   Rooker, Helen L.

   Rosenbaum, Mattson A.
   Roth, Nathan B.
- Ryan-O'Flaherty,
   Katherine
- Sachsse, Elizabeth L.\*
   Schlosser, Holly Leigh
   Schon, Hunter Christina
   Schwarz, Maxwell R.
   Sedlacek, Valentina\*\*
   Seibel, Hannah
- Seibert, Lillian
   Shang, Zi-He
   Shipulski, Ethan E.
   Shworak, Alexandra N.
   Silbert, Sydney L.
- Slayton, Hayden O.
   Snelling, Isaiah Carver
   Stebenne, Matthew Gray

Steidl, Christopher A. Stocken, Christopher K.

- Stone, Cassandra L.
- Strickler, Henry J.
   Sundaram, Anjali Marie
   Taenzer, Lina M.
   Tariot, Alexander
   Tate, Stephen Austin
   Tchana, Xavier C.
   Tecca, Grace A.
   Thompson, Julia R.
- Thorstensen, Marya
   Tischbein, Erika M.
- Town, Alexus M. Umland, Peter B.
- Vecchi, Sebastian
- Voelkel, Charlotte D.
   Wang, Ziqi\*
   Washington, Christopher\*
   Whitcomb, Sophia
- White, Lindsey H.
   Wilson, Annalee D.
   Wing, Abigail B.
   Wolfe, James K.

Zegans, Rebecca L.\*

- \* Magna cum Laude
- \*\*Maxima cum Laude
- Norwich resident



A Liberty Elm is planted during a ceremony that took place on the Norwich green on 9/11/14 to honor emergency workers.

#### **Telephone Contacts**

relephone Contacts
Emergency Only: Ambulance, Fire, Police
Non-emergency (603) 643, 4123
Ambulance
Police
Game Warden
Town Garage
web rage
Office Hours / Contacts
Assessor/Listers
Finance Office, 8:30am to 4:30pm M-F
Norwich Public Library649-1184
1-8pm Mon.; 10am-5:30pm Tues., Wed. & Fri.
10am to 8pm Thurs.; 10am-3pm Sat.
Public Works
Recreation Director
Town Clerk, 8:30am-4:30pm M-F
Town Manager
Manager Assistant, 8:30am-4:30pm M-F
Town Treasurer, by appointment
Meeting Schedules
(At Tracy Hall unless otherwise noted. Please note that meeting dates and times may change.)
Conservation Commission
Upper Valley Trails Alliance (at Howe Library) 2nd Wednesday at 5:30pm

#### **General Information**

- Access from Highways: A written permit is required for any new or changed access from a property to a state- or Town road. A permit is also required if the use of a private road is changed, e.g., logging road changed to a residential driveway. Permit applications are available from the Town Clerk or Zoning Office and should be submitted to the Norwich Zoning Administrator.
- Zoning and Building Permits: No building construction or land development may commence, and no land or structure may be devoted to a new or changed use within the Town without a permit issued by the Norwich Zoning Administrator. Any business carried on within the home requires either a Home Occupation Permit or a conditional-use approval by the Development Review Board (DRB). All subdivisions require approval from the DRB.
- On-site Sewage Disposal Systems: New or replacement sewage disposal systems require a wastewater permit issued by the Vermont Department of Environmental Conservation (802-885-8855). Construction, modification or expansion of any structure requiring a new or expanded sewage disposal system may not commence until a wastewater permit has been issued. Repairs or modifications to existing sewage disposal systems may also require a state permit.
- Solid Waste Disposal: Use of the Town Transfer Station and Recycling Center is generally limited to Norwich residents. The annual windshield sticker, which costs \$15, may be obtained at the Town Clerk's Office. You pay a per-bag fee for all trash that cannot be recycled. Fees are \$3.50 per ticket purchased at the Transfer Station and \$30 for a card of 10 purchased at the Town Clerk's Office.
- Permits for the landfill in Hartford, Vermont, are available at the Town Clerk's Office, together with the rules and coupons necessary for payment. Coupons cost \$4.20 each, \$42 for a card of 10, and windshield stickers cost \$20.
- Pet Licenses: All dogs and wolf hybrids must be licensed annually on or before April 1 of each year. A current rabies vaccination certificate must be presented before an animal can be licensed. Regular license fees are \$8 for a neutered male or spayed female, \$10 for others. A statutory fine of one-half of the license fee will be charged for dogs licensed after April 1.

Copies of all ordinances are available or on file at the Town Clerk's Office.

The Norwich Town Manager and Selectboard thank John Aubin, Carol Edwards, Nancy Kramer, Jean Lawe, Douglas Lufkin, Bonnie Munday, and Roberta Robinson for their contributions to the preparation of this Town Report.

PO Box 376 Norwich, VT 05055 Town of Norwich

NORWICH, VT PERMIT NO. 28 U.S. POSTAGE

# Postal Patron Norwich, VT 05055

7pm Thursday, February 26, 2015 Dresden District Meeting

Hanover High School Auditorium

Voting Hours

7pm Monday, March 2, 2015 Norwich Town Meeting

Tracy Hall

7am to 7pm Tuesday, March 3, 2015 Tracy Hall

Please bring this report with you to Town Meeting. You may recycle your report at the Town Clerk's Office and at the Norwich Transfer Station